



START OF TRANSCRIPT

	YOU ALL RIGHT? THIS IS COMMISSION
	PRESIDENT SAM CHO CONVENING THE REGULAR
[00:00:33]	MEETING OF JUNE 27, 2023. THE TIME IS
[00:00:36]	NOW 10:30 A.M WE'RE MEETING IN PERSON
[00:00:39]	TODAY AT THE SEATTLE TACOMA
[00:00:41]	INTERNATIONAL AIRPORT CONFERENCE CENTER
[00:00:42]	AND VIRTUALLY VIA MICROSOFT TEAMS.
	PRESENT WITH ME TODAY ARE COMMISSIONER
	CALKINS, FELLEMAN, HASEGAWA AND MOHAMED,
	WHO ARE CURRENTLY GATHERED IN THE
	EXECUTIVE SESSION ROOM AWAITING FOR THE
	OPENING OF THE PUBLIC MEETING. WE'LL NOW
	RECESS INTO EXECUTIVE SESSION, DISCUSS
	TWO ITEMS REGARDING LITIGATION OR
	POTENTIAL LITIGATION, OR LITTLE LEGAL
	RISK PER RCW 42.30.110
	SUB I, SUB ONE. SUB I WILL BE IN
	EXECUTIVE SESSION FOR APPROXIMATELY 45
	MINUTES AND WE'LL RECONVENE INTO PUBLIC
	SESSION AT NOON SHARP. THANK YOU VERY
[00:01:13]	
	THIS IS COMMISSION PRESIDENT SAM CHO
	RECONVENING THE REGULAR MEETING OF
	JANUARY 27, 2023. THE TIME IS NOW
	TWELVE 04:00 P.M WE'RE MEETING IN
	PERSON TODAY AT THE SEATTLE TACOMA
	INTERNATIONAL AIRPORT CONFERENCE CENTER
	AND VIRTUALLY VIA MICROSOFT TEAMS.
	CLERK HART, PLEASE CALL THE ROLL OF ALL
	COMMISSIONERS IN ATTENDANCE. THANK YOU.
	BEGINNING WITH COMMISSIONER CALKINS
	HERE. THANK YOU. COMMISSIONER CHO.
	PRESENT. THANK YOU. COMMISSIONER
	FELLEMAN. PRESENT. THANK YOU.
	COMMISSIONER HASAGAWA. PRESENT. THANK
	YOU. AND COMMISSIONER MOHAMED. PRESENT.
	THANK YOU. WE DO HAVE A FULL BOARD WITH
	US HERE TODAY. EXCELLENT. A FEW
	HOUSEKEEPING ITEMS BEFORE WE BEGIN. FOR
	EVERYONE IN THE MEETING ROOM, PLEASE
	TURN YOUR CELL PHONES TO SILENT. FOR
	ANYONE PARTICIPATING ON MICROSOFT TEAMS,
[00:02:11]	PLEASE MUTE YOUR SPEAKERS. WHEN NOT
[00:02:13]	ACTIVELY SPEAKING OR PRESENTING, PLEASE
[00:02:15]	KEEP YOUR CAMERAS OFF UNLESS YOU ARE A
[00:02:18]	MEMBER OF THE COMMISSION OR EXECUTIVE
[00:02:20]	DIRECTOR PARTICIPATING VIRTUALLY, OR A
[00:02:23]	MEMBER OF STAFF IN A PRESENTATION AND
[00:02:25]	ARE ACTIVELY ADDRESSING THE COMMISSION.
	MEMBERS OF THE PUBLIC ADDRESSING THE
[00.03.30]	
100.02.231	COMMISSION DURING PUBLIC COMMENT MAY
	COMMISSION DURING PUBLIC COMMENT MAY TURN ON THEIR CAMERAS WHEN THEIR NAME IS
[00:02:30]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS
[00:02:30] [00:02:32]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM
[00:02:30] [00:02:32] [00:02:35]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM BACK OFF AGAIN AT THE CONCLUSION OF
[00:02:30] [00:02:32] [00:02:35] [00:02:37]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM BACK OFF AGAIN AT THE CONCLUSION OF THEIR REMARKS. FOR ANYONE AT THE DIAS
[00:02:30] [00:02:32] [00:02:35] [00:02:37] [00:02:39]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM BACK OFF AGAIN AT THE CONCLUSION OF THEIR REMARKS. FOR ANYONE AT THE DIAS HERE TODAY, PLEASE TURN OFF SPEAKERS ON
[00:02:30] [00:02:32] [00:02:35] [00:02:37] [00:02:39] [00:02:41]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM BACK OFF AGAIN AT THE CONCLUSION OF THEIR REMARKS. FOR ANYONE AT THE DIAS HERE TODAY, PLEASE TURN OFF SPEAKERS ON ANY COMPUTERS AND SILENCE YOUR DEVICES.
[00:02:30] [00:02:32] [00:02:35] [00:02:37] [00:02:39] [00:02:41] [00:02:43]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM BACK OFF AGAIN AT THE CONCLUSION OF THEIR REMARKS. FOR ANYONE AT THE DIAS HERE TODAY, PLEASE TURN OFF SPEAKERS ON ANY COMPUTERS AND SILENCE YOUR DEVICES. PLEASE ALSO REMEMBER TO ADDRESS YOUR
[00:02:30] [00:02:32] [00:02:35] [00:02:37] [00:02:39] [00:02:41] [00:02:43] [00:02:45]	TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM BACK OFF AGAIN AT THE CONCLUSION OF THEIR REMARKS. FOR ANYONE AT THE DIAS HERE TODAY, PLEASE TURN OFF SPEAKERS ON ANY COMPUTERS AND SILENCE YOUR DEVICES.



100:02:501 YOUR MICROPHONES ON AND OFF AS NEEDED. [00:02:53] ALL THE ITEMS NOTED HERE TODAY WILL [00:02:55] ENSURE A SMOOTHER MEETING, SO I THANK [00:02:56] YOU IN ADVANCE. ALL VOTES TODAY WILL BE [00:02:59] TAKEN BY THE ROLL CALL METHOD SO THAT [00:03:01] IT'S CLEAR FOR ANYONE PARTICIPATING [00:03:02] VIRTUALLY HOW VOTES ARE CAST. [00:03:04] COMMISSIONER WILL SAY I OR NAY WHEN [00:03:06] THEIR NAME IS CALLED. WE ARE PRESIDING 100:03:091 IN MEETING ON THE ANCESTRAL LANDS AND [00:03:11] WATERS OF THE COAST SALISH, PEOPLE WITH [00:03:13] WHOM WE SHARE A COMMITMENT TO STEWARD [00:03:15] THESE NATURAL RESOURCES FOR FUTURE [00:03:17] GENERATIONS. THIS MEETING IS BEING [00:03:19] DIGITALLY RECORDED AND MAY BE VIEWED OR [00:03:21] HEARD AT ANY TIME ON THE PORT WEBSITE [00:03:23] AND MAY BE REBROADCAST BY KING COUNTY [00:03:25] TELEVISION. AT THIS TIME, PLEASE STAND [00:03:27] OR JOIN US FOR THE PLEDGE OF ALLEGIANCE [00:03:34] OF THE UNITED STATES OF AMERICA AND TO [00:03:37] THE REPUBLIC FOR WHICH IT STANDS, ONE [00:03:40] NATION UNDER GOD, INDIVISIBLE, WITH [00:03:43] LIBERTY AND JUSTICE FOR ALL ALL [00:03:50] RIGHT, FIRST ITEM OF BUSINESS TODAY IS [00:03:52] APPROVAL OF THE AGENDA. AS A REMINDER, [00:03:54] IF A COMMISSIONER WISHES TO COMMENT FOR [00:03:56] OR AGAINST AN ITEM ON THE CONSENT 100:03:581 AGENDA. IT IS NOT NECESSARY TO PULL THE [00:04:00] ITEM FROM THE CONSENT AGENDA. RATHER, A [00:04:02] COMMISSIONER MAY OFFER SUPPORTING OR [00:04:04] OPPOSING COMMENTS ONCE THE MOTION TO [00:04:06] APPROVE THE CONSENT AGENDA IS ON THE [00:04:08] FLOOR AND BEFORE THE VOTE IS TAKEN. 100:04:121 HOWEVER, IF A COMMISSIONER WANTS TO ASK [00:04:14] QUESTIONS OF STAFF OR WISHES TO HAVE A [00:04:15] DIALOGUE ON A CONSENT AGENDA ITEM, IT IS [00:04:17] APPROPRIATE TO REQUEST THE ITEM TO BE [00:04:19] PULLED FOR SEPARATE DISCUSSION. ARE [00:04:21] THERE ANY ITEMS TO BE PULLED FROM THE [00:04:22] CONSENT AGENDA OR ANY MOTION TO RANGE [00:04:24] THE ORDERS OF THE DAY? GREAT. [00:04:28] COMMISSIONER, THE QUESTION IS NOW ON THE [00:04:30] APPROVAL OF THE AGENDA. IS THERE A [00:04:31] MOTION TO APPROVE THE AGENDA AS [00:04:32] PRESENTED? SO MOVED. [00:04:36] SECOND. THE MOTION HAS BEEN MADE AND [00:04:39] SECONDED. IS THERE ANY OBJECTION TO THE [00:04:41] APPROVAL OF THE AGENDA AS PRESENTED? [00:04:44] HEARING NONE. THE AGENDA IS APPROVED AS [00:04:46] PRESENTED. THANK YOU VERY MUCH. MOVING [00:04:50] ON. COMMISSIONERS, WE DO HAVE ONE ITEM [00:04:52] FOR SPECIAL ORDERS OF THE DAY TO BEGIN [00:04:54] OUR MEETING. CLERK HART, PLEASE READ THE [00:04:55] ITEM INTO THE RECORD. THEN WE'LL HEAR [00:04:57] FROM EXECUTIVE DIRECTOR METRUCK TO [00:04:59] INTRODUCE THE ITEM. THANK YOU, MR. [00:05:02] COMMISSION PRESIDENT. THIS IS ITEM FOUR, [00:05:03] A PROCLAMATION AND RECOGNITION OF JUNE [00:05:06] 2023 AS PRIDE MONTH. [00:05:09] COMMISSIONERS, PRIDE MONTH REMINDS US [00:05:13] TO LIVE PROUDLY AND AUTHENTICALLY AS OUR [00:05:15] FULL SELVES, AND IS A CELEBRATION OF OUR [00:05:18] LGBTQIA PLUS COMMUNITIES AND EVERYTHING



100:05:211 THEY HAVE ENDURED AND OVERCOME. THE [00:05:23] AMERICAN CIVIL LIBERTIES UNION REPORTS [00:05:25] THAT THEY ARE MAKING AND TRACKING 491 [00:05:28] ANTILBGTQ BILLS IN THE UNITED STATES [00:05:32] TODAY, MAKING IT IMPORTANT NOW MORE THAN [00:05:34] EVER TO BE ALLIES AND STAND IN [00:05:36] SOLIDARITY WITH LGBTQIA PLUS [00:05:39] COMMUNITIES. THIS PAST SUNDAY, OUR [00:05:42] EMPLOYEE RESOURCE GROUP, PORTWIDE PRIDE, 100:05:441 MARCHED IN THE SEATTLE PRIDE PARADE. AN [00:05:46] EVENT THAT WE HAVE PARTICIPATED IN SINCE [00:05:50] 2002. IN ATTENDANCE TODAY, WE HAVE [00:05:53] A FEW MEMBERS OF THE PORT WIDE PRIDE [00:05:55] JOINING US TO READ TODAY'S PROCLAMATION [00:05:58] BEFORE YOU. I'D LIKE TO RECOGNIZE THEM [00:06:00] NOW, AND I THINK THEY'RE ALL WITH US, [00:06:01] VIRTUALLY. I'M ASSUMING THEY ARE. I [00:06:03] DON'T SEE THEM HERE. BUT WE HAVE MEGAN [00:06:06] O'CONNOR. WE HAVE LEONA KAMATSU. [00:06:11] AND WE HAVE TOM JOHNSON, RUTH PEREZ, [00:06:14] STUTER AND JUDE BARRETT. [00:06:18] AND SO I THINK AT THIS TIME, I THINK [00:06:22] I'M TURNING IT OVER TO MEGAN. MEGAN? [00:06:29] IT COULD POSSIBLY BE THERE. ALL RIGHT. [00:06:32] I THINK SOMEBODY ELSE IS GOING TO START. [00:06:34] OKAY. ALL RIGHT. I THINK TOM MAYBE. IT [00:06:36] MIGHT BE TOM. YEAH. THANKS, TOM. [00:06:39] THANK YOU. HI, MEGAN. THANKS. EXECUTIVE [00:06:41] DIRECTOR METRUCK. [00:06:46] THIS IS A PROCLAMATION OF THE PORT OF [00:06:47] SEATTLE COMMISSION. WHEREAS THE PORT OF [00:06:50] SEATTLE IS COMMITTED TO DIVERSITY, [00:06:52] EQUITY AND INCLUSION, AND BELONGING IS [00:06:54] AN ASSET AND STRENGTH OF OUR PUBLIC [00:06:56] AGENCY AS REFLECTED IN OUR CENTURY [00:06:58] AGENDA, GOALS, AND OUR VALUES OF [00:07:00] RESPECT, ANTIRACISM AND EQUITY, [00:07:02] INTEGRITY, STEWARDSHIP AND EXCELLENCE. [00:07:05] AND WHEREAS THE STONEWALL IN RIOTS IN [00:07:09] JUNE OF 1969 AGAINST POLICE VIOLENCE, [00:07:11] WHICH TARGETED LESBIAN, GAY, AND TRANS [00:07:13] COMMUNITIES IN NEW YORK CITY, CONTINUES [00:07:15] TO SERVE AS AN IMPORTANT MOMENT OF US. [00:07:17] HISTORY. INITIATED BY TWO TRANS WOMEN OF [00:07:20] COLOR, MARCIA P. JOHNSON AND SYLVIA [00:07:21] RIVERA, STONEWALL PROTESTS, LED BY THE [00:07:24] GAY COMMUNITY FOR THE RIGHT OF LGBTQ [00:07:26] INDIVIDUALS TO BE ABLE TO LIVE SAFELY, [00:07:28] OPENLY, AND AUTHENTICALLY, BECAME A [00:07:30] SEISMIC MOMENT IN THE FIGHT FOR LGBTQ [00:07:33] RIGHTS. AND WHEREAS, [00:07:39] THE FIRST ANNIVERSARY OF STONEWALL IN [00:07:41] 1970 BECAME THE FIRST PRIDE CELEBRATION [00:07:45] SPREADING TO SEVERAL CITIES BEFORE [00:07:47] BECOMING A NATIONAL AND INTERNATIONAL [00:07:50] RECOGNITION AND CELEBRATION OF THE [00:07:52] LESBIAN, GAY, BISEXUAL, TRANSGENDER, [00:07:54] QUEER INTERSEX ASEXUAL TWO SPIRIT AND [00:07:57] PLUS ABBREVIATED AS LGBTQIA [00:08:02] TWO S PLUS COMMUNITIES. AND WHEREAS THE [00:08:05] FIGHT FOR THE DIGNITY, RESPECT, [00:08:07] EQUALITY, INCLUSION AND BELONGING OF THE [00:08:10] LGBTQIA TWO S PLUS COMMUNITIES HAS



100:08:141 BEEN HARD FOUGHT IN THE STREETS. COURTS [00:08:17] AND LEGISLATIVE CHAMBERS FOR DECADES AND [00:08:19] CONTINUES TODAY FOR LGBTQIA TWO S [00:08:23] PLUS INDIVIDUALS AND FAMILIES TO BE FREE [00:08:25] FROM THE THREAT OF POLICE VIOLENCE, [00:08:28] DISCRIMINATORY AND OR BIGOTED LAWS AND [00:08:31] DE FACTO DISCRIMINATION. AND WHERE, [00:08:37] DESPITE SIGNIFICANT PROGRESS FOR LGBTQIA [00:08:41] TWO S PLUS RIGHTS IN STONEWALL, THERE [00:08:44] ARE A GROWING NUMBER OF LAWS AND [00:08:46] LEGISLATION ROOTED IN BIGOTRY AND [00:08:48] HOMOPHOBIA THAT SEEK TO DENY FREEDOM OF [00:08:52] EXPRESSION OR FREE SPEECH. PROTECTED BY [00:08:54] THE UFS CONSTITUTION OR TO DENY CRUCIAL [00:08:58] GENDER AFFIRMING CARE OR OTHER LIFE [00:09:01] SAVING FORM OF CARE, EDUCATION AND [00:09:04] PROTECTION FOR LGBTQIA. TWO S PLUS [00:09:07] INDIVIDUALS. THE AMERICAN CIVIL [00:09:10] LIBERTIES UNION CITES 491 ANTILGBTQ [00:09:15] BILLS ACROSS THE US. IN 2023 [00:09:18] ALONE. AND WHEREAS RACISM, [00:09:22] ABLEISM, MISOGYNY COLORISM AND ANTI [00:09:26] BLACKNESS, XENOPHOBIA AND IMMIGRATION [00:09:28] STATUS, HOMOPHOBIA AND TRANSPHOBIA ARE [00:09:32] INTERCONNECTED AND RESULT IN CONTINUED [00:09:35] EXPERIENCES OF PREJUDICE, [00:09:36] DISCRIMINATION, INVISIBILITY [00:09:39] MARGINALIZATION PHYSICAL AND SOCIAL [00:09:42] EMOTIONAL ATTACKS, AND LACK OF [00:09:44] PROTECTION FOR FUNDAMENTAL RIGHTS AND [00:09:47] DIGNITY IN HOSPITALS, SCHOOLS, [00:09:49] PLACES OF EMPLOYMENT, PUBLIC [00:09:52] ACCOMMODATIONS, AND OTHER PLACES. AND 100:09:581 WHEREAS, A STUDY BY UCLA LAWS [00:10:02] WILLIAMS INSTITUTE CITES 40% [00:10:06] OF LGBTQIA TWO S [00:10:10] PLUS ADULTS IDENTIFIED AS PEOPLE OF [00:10:14] COLOR AND AN ESTIMATED 1.3 [00:10:18] MILLION IMMIGRANT ADULTS AND ARE [00:10:22] LGBTQIA TWO S PLUS, [00:10:26] OF WHOM 23% ARE UNDOCUMENTED. [00:10:30] THESE NUMBERS HIGHLIGHT THE 100:10:331 INTERSECTIONALITY AND MULTIPLE [00:10:36] IDENTITIES THAT COMPOUND THE LIVED [00:10:39] EXPERIENCES BOTH OF LGBTQIA [00:10:44] TWO S PLUS IMMIGRANTS AND OR [00:10:48] LGBTQIA TWO S PLUS [00:10:52] PEOPLE OF COLOR WHO MAY HAVE FLED [00:10:55] PERSECUTION, THE THREAT OF STATE [00:10:57] SPONSORED VIOLENCE, OR OTHER FORMS OF [00:11:00] VIOLENCE, INCLUDING SEXUAL ASSAULT IN [00:11:03] THEIR HOME COUNTRIES. FOR BEING CLEAR, [00:11:06] LGBTQIA TWO S OR [00:11:10] SURVIVED GENERATIONS OF [00:11:12] INSTITUTIONALIZED RACISM AND VIOLENCE. [00:11:15] AND WHEREAS, [00:11:17] LGBTQIA S TWO PLUS FAMILIES [00:11:23] AND THE MANY DIFFERENT WAYS THAT THEY [00:11:25] ARE FORMED AND WHAT THEY LOOK LIKE [00:11:28] CONTINUES TO BE ANOTHER ARENA IN THE [00:11:31] FIGHT FOR EQUAL RIGHTS FOR LGBTQIA TWO [00:11:36] S PLUS PARENTS. AND WHEREAS,

[00:11:43] PRIDE MONTH IS A TIME TO LEARN,



[00:11:45] REFLECT, AND HONOR THE TRIALS AND [00:11:47] CONTRIBUTIONS OF THE LGBTQIA TWO S [00:11:51] PLUS COMMUNITY IN THE FIGHT FOR THEIR [00:11:54] RIGHTS AS HUMAN BEINGS, PRIDE MONTH IS [00:11:56] ALSO AN OPPORTUNITY TO COMMIT TO [00:11:58] SOLIDARITY AND ALLYSHIP, TO ERADICATE [00:12:01] DISCRIMINATION AND INJUSTICES FOR [00:12:05] COLLECTIVE LIBERATION. AND WHEREAS, [00:12:08] THE PORT OF SEATTLE CELEBRATES AND [00:12:10] VALUES ITS LGBTQIA TWO S PLUS [00:12:14] EMPLOYEES AND COMMUNITY MEMBERS, BOTH [00:12:17] DURING PRIDE MONTH AND YEAR ROUND. [00:12:19] THROUGH THE PORTWIDE PRIDE EMPLOYEE [00:12:20] RESOURCE GROUP AND THE PORT'S [00:12:22] TRANSGENDER, INCLUSIVITY. WORK GROUP. [00:12:25] THE PORT IS COMMITTED TO LEARNING FROM [00:12:27] AND UPLIFTING THE LEADERSHIP OF LGBTQIA [00:12:31] TWO S PLUS EMPLOYEES AND WORKING TO MAKE [00:12:34] THE PORT AN EMPLOYER THAT RECOGNIZES THE [00:12:37] IMPORTANCE OF HEALTH CARE, EQUITY VIA [00:12:39] GENDER AFFIRMING CARE, AND OTHER [00:12:41] BENEFITS RESPONSIVE TO THE NEEDS OF [00:12:44] LGBTQIA TWO S PLUS EMPLOYEES. [00:12:48] AND WHEREAS THE PORT OF SEATTLE STANDS [00:12:52] AGAINST THE DISCRIMINATION, VIOLENCE, [00:12:54] AND THREATS OF VIOLENCE AGAINST LGBTQIA [00:12:58] TWO S PLUS COMMUNITIES AND WITH ALL [00:13:01] LGBTQIA TWO S PLUS FAMILIES AND [00:13:04] INDIVIDUALS IN ACCORDANCE WITH PORT [00:13:06] VALUES AND THE BELIEF IN EQUITY, [00:13:09] EQUALITY, LIBERTY, AND JUSTICE FOR ALL. [00:13:18] THANK YOU SO MUCH TO ALL OUR READERS [00:13:20] TODAY. AT THIS TIME, I'D LIKE TO 100:13:231 RECOGNIZE COMMISSIONER CALKINS AS THE [00:13:25] LEAD SPONSOR OF THE PROCLAMATION AND [00:13:28] START COMMENTS WITH HIM. THANK YOU, [00:13:30] COMMISSION PRESIDENT CHO. SO I WANTED TO [00:13:33] SHARE A FEW REASONS WHY I THINK IT'S [00:13:34] IMPORTANT THAT WE MAKE THIS PROCLAMATION [00:13:36] THIS YEAR AND WHY I'VE ASKED TO BE THE [00:13:39] SPONSOR OF IT. FIRST, I WANT TO [00:13:42] RECOGNIZE THAT JUNE IS A MONTH OF [00:13:44] CELEBRATION. THAT OFTENTIMES. AS WE [00:13:47] THINK ABOUT SOME OF THE ISSUES STILL [00:13:49] FACING THE LGBTQ PLUS COMMUNITY, [00:13:53] WE REALLY NEED TO FOCUS ON THE CONCERNS [00:13:56] AROUND INCREASED BIGOTRY AND HOMOPHOBIA [00:13:58] IN OUR SOCIETY AND THE EFFORTS BY [00:14:00] CERTAIN FACTORS WITHIN SOCIETY TO [00:14:02] LEGISLATE AWAY THE RIGHTS THAT WE'RE [00:14:06] FINALLY HONORING IN MOST OF THE COUNTRY [00:14:09] AND FIGHT AGAINST EFFORTS TO UNDO THAT. [00:14:11] BUT I ALSO WANT TO RECOGNIZE WHAT AN [00:14:13] INCREDIBLE CELEBRATION IT IS. AND I [00:14:17] THINK THAT STEMS FROM THE VERY FACT THAT [00:14:19] LOVE IS NOT A ZERO SUM GAME. THAT WHEN [00:14:21] WE FINALLY ALLOW PEOPLE TO LOVE WHO THEY [00:14:23] WANT TO LOVE, THAT THAT ACTUALLY BUILDS [00:14:25] LOVE FOR ALL OF US, THAT IT DOESN'T TAKE [00:14:27] AWAY FROM YOU IN ANY WAY. TO SEE PEOPLE [00:14:29] WHO FOR DECADES, GENERATIONS, FOR REALLY [00:14:33] THE HISTORY OF HUMANITY, HAVE BEEN [00:14:35] PREVENTED FROM BEING ABLE TO HONOR THAT



[00:14:37] VERY BASIC THING, I WAS BORN THIS WAY. [00:14:40] THIS IS WHO I WANT TO LOVE, AND I WANT [00:14:41] TO BE ABLE TO SHARE THAT WITH THE OTHER [00:14:44] PERSON WHO I TRULY LOVE AND KNOW THAT [00:14:46] THAT DOESN'T TAKE AWAY FROM ME. SO [00:14:48] THAT'S THE FIRST THING. THE SECOND THING [00:14:50] IS I THINK IT'S REALLY IMPORTANT THAT WE [00:14:52] CELEBRATE THIS PUBLICLY AND OPENLY AND [00:14:54] LOUDLY BECAUSE OF THE POINT THAT WAS [00:14:57] MADE IN THE PROCLAMATION IS THAT THIS [00:14:59] INTERSECTS WITH OTHER AREAS OF [00:15:00] VULNERABILITY, WHETHER IT'S AS A FIRST [00:15:03] GENERATION AMERICAN OR AS A PERSON OF [00:15:05] COLOR OR FOR SOMETHING THAT'S VERY [00:15:07] IMPORTANT FOR ME, FOR YOUTH. THINK ABOUT [00:15:12] FOR THOSE OF US WHO DID NOT HAVE TO DEAL [00:15:14] WITH NON HETERONORMATIVE GENDER [00:15:18] STEREOTYPES PLACED ON US WHEN WE WERE [00:15:20] CHILDREN. THINK ABOUT WHAT IT MUST HAVE [00:15:22] BEEN LIKE TO GO THROUGH MIDDLE SCHOOL [00:15:25] WHERE WHO YOU WERE AS A PERSON WAS [00:15:27] QUESTIONED ON A FUNDAMENTAL LEVEL. IT'S [00:15:30] NO SURPRISE THAT THESE CHILDREN FACE [00:15:34] SOME OF THE HIGHEST RATES OF SUICIDE, [00:15:35] SOME OF THE HIGHEST RATES OF DEPRESSION. [00:15:37] AND WHEN WE SAY IN THE MONTH OF JUNE, [00:15:40] WE CELEBRATE WHO YOU ARE AS ADULTS, [00:15:44] AS LEADERS IN OUR COMMUNITY, IT TELLS [00:15:46] THOSE KIDS THAT THEY ARE WELCOME AND [00:15:48] THAT THEY ARE LOVED. AND SO FOR ME, I [00:15:50] WILL CONTINUE TO GO TO EVERY PRIDE [00:15:52] PARADE I CAN GO TO. I WILL WEAR RAINBOWS [00:15:54] THROUGHOUT THE MONTH OF JUNE AND AROUND [00:15:55] THE YEAR, WHENEVER I'M ASKED TO, I WANT [00:15:57] TO DEMONSTRATE TO THOSE KIDS THAT THEY [00:15:59] HAVE A STRONG ALLY IN ME AS AN [00:16:02] INDIVIDUAL AND US AS LEADERS, AND ALSO [00:16:03] AS THE INSTITUTION OF THE PORT, AND THAT [00:16:05] WE'RE GOING TO MAKE THIS PLACE A PLACE [00:16:07] THAT THEY FEEL SAFE AND THAT THEY KNOW [00:16:09] THAT THEY'RE TRULY A PART OF THIS PLACE [00:16:10] IN THIS REGION. SO I'M TRULY EXCITED TO [00:16:13] SUPPORT THIS PROCLAMATION AND LOOK [00:16:15] FORWARD TO THE SUPPORT OF MY FELLOW [00:16:17] COMMISSIONERS. THANK YOU SO MUCH. [00:16:18] COMMISSIONER CALKINS. ARE THERE ANY [00:16:19] OTHER COMMENTS FROM COMMISSIONERS AT [00:16:20] THIS TIME? COMMISSIONER FELLEMAN? [00:16:25] THANK YOU, COMMISSIONER CALKINS, FOR [00:16:26] INTRODUCING THIS. AND I MUST SAY THAT [00:16:30] MAKING THIS AS MAINSTREAM CELEBRATION AS [00:16:33] POSSIBLE IS REALLY WHAT'S CRITICAL. AND [00:16:34] I THINK IT'S GREAT THAT THE COMMISSION [00:16:36] TAKE THIS UP. I WAS ALSO DELIGHTED THE [00:16:39] FACT THAT THE SEATTLE AQUARIUM HAD A [00:16:41] PRIDE NIGHT THAT I WAS HONORED AND [00:16:44] ENJOYED VERY MUCH GOING OUT WITH OUR [00:16:47] COMMISSIONER OFFICE PERSON, PRESTON [00:16:50] TUCKER. AND IT WAS PARTICULARLY FUN [00:16:53] BECAUSE I WAS ABLE TO GIVE A TOUR OF THE [00:16:54] AQUARIUM. BUT THE FACT THAT THE WHOLE [00:16:56] AQUARIUM WAS A JOYOUS PLACE TO CELEBRATE [00:17:00] PRIDE MONTH, I THOUGHT WAS SOMETHING



100:17:021 GREAT, AND PART OF THE ONGOING EFFORTS [00:17:04] THAT WE HAVE, PERHAPS IN OUR MOU WITH [00:17:06] THE AQUARIUM COULD BE A JOINT EFFORT [00:17:09] WITH A GREAT VENUE TO HAVE A PARTY AS [00:17:11] WELL. SO THANK YOU AGAIN FOR BRINGING [00:17:14] THIS UP, AND I LIKE THE FACT THAT [00:17:16] UNEXPECTED VENUES LIKE THAT WILL BE PART [00:17:18] OF THIS CELEBRATION. THANK YOU. [00:17:20] COMMISSIONER FELLEMAN. ANY OTHER [00:17:22] COMMENTS? [00:17:26] ALL RIGHT. COMMISSIONER HASEGAWA. [00:17:31] I JUST WANTED TO WISH EVERYONE A VERY [00:17:34] HAPPY PRIDE MONTH. AND I [00:17:38] DO THINK OF ALL THE THINGS THAT PRIDE [00:17:41] REPRESENTS AS A MOMENT TO BE ABLE TO [00:17:42] RECOMMIT OURSELVES TO OUR VALUES, TO BE [00:17:44] ABLE TO COMMIT OURSELVES TO EQUALITY AND [00:17:47] FAIRNESS FOR THE LGBTQIA TWO PLUS [00:17:51] COMMUNITY MEMBERS. THAT IS ALSO [00:17:53] IMPORTANT TO INDEED CELEBRATE THE [00:17:56] IRREPRESSIBLE JOY OF [00:18:00] OUR BELOVED COMMUNITY MEMBERS. I'M PROUD [00:18:04] OF THE WORK THAT I'VE SEEN TAKE PLACE AT [00:18:06] THE PORT OF SEATTLE SINCE I ARRIVED [00:18:08] HERE. IN TRYING TO EMBRACE AND TAKE [00:18:10] STEPS TOWARDS MORE INCLUSIVE FACILITIES, [00:18:13] TOWARDS CREATING SPACES FOR MEMBERS [00:18:17] OF OUR OWN PORT STAFF, TO BE ABLE TO [00:18:19] CONNECT AS COMMUNITY MEMBERS, TO BE ABLE [00:18:21] TO ASK QUESTIONS ABOUT WHAT WE'RE DOING, [00:18:24] TO SPECIFICALLY STAKEHOLDER WITH YOUTH [00:18:28] SHELTERS AND COMMUNITY BASED [00:18:31] ORGANIZATIONS, KNOWING THAT LGBTQIA 100:18:351 TO PLUS YOUTH FACE HIGHER HOMELESSNESS [00:18:38] AS WELL. AND AS AN ENTITY THAT'S [00:18:41] COMMITTED TO ECONOMIC DEVELOPMENT AND [00:18:43] EMPOWERMENT OF PEOPLE IN THAT WAY, [00:18:47] I JUST THINK IT'S SUCH AN IMPORTANT [00:18:49] PIECE OF THE CONVERSATION. AND SO I'M [00:18:53] JUST SO HAPPY TO BE ABLE TO VOTE IN [00:18:56] SUPPORT OF THIS PROCLAMATION. I'D LIKE [00:18:58] TO THANK COMMISSIONER CAUKINS FOR 100:19:001 BRINGING IT FORWARD AND ALL THE PORT [00:19:02] STAFF WHO PUT SO MUCH TOWARDS IT. THANK [00:19:03] YOU. THANK YOU, COMMISSIONER. [00:19:05] COMMISSIONER MOHAMMED, [00:19:09] THANK YOU FOR THE TIME. I ECHO THE WORDS [00:19:12] OF MY COLLEAGUES, AND I JUST REALLY WANT [00:19:14] TO THANK COMMISSIONER CALKINS FOR [00:19:16] BRINGING THIS PROCLAMATION FORWARD. I [00:19:19] WOULD LIKE TO EXTEND MY WARM WISHES TO [00:19:23] THOSE WHO ATTENDED SEATTLE'S PRIDE [00:19:25] PARADE THIS SUNDAY. AND I ALSO WANT TO [00:19:29] THANK ALL OF THE MEMBERS OF THE PORT [00:19:30] WIDE PRIDE ERG GROUP. THANK YOU ALL FOR [00:19:33] YOUR LEADERSHIP. RECOGNIZING, [00:19:35] CELEBRATING, AND SUPPORTING THE CIVIL [00:19:38] RIGHTS FOR LGBTIA PLUS [00:19:42] COMMUNITIES ENSURES EQUAL TREATMENT OF [00:19:44] PROTECTION AND OPPORTUNITY FOR EVERYONE, [00:19:48] REGARDLESS OF THEIR SEXUAL ORIENTATION, [00:19:50] GENDER IDENTITY, OR EXPRESSION. I AM SO [00:19:54] PROUD TO LIVE IN SEATTLE AND TO BE PART



100:19:581 OF THE PORT OF SEATTLE. WHERE WE [00:19:59] RECOGNIZE WHERE WE RECOGNIZE AND WE [00:20:02] PRIORITIZE THE SAFEGUARDING OF THOSE [00:20:05] RIGHTS AND PROMOTING INCLUSION, [00:20:07] DIVERSITY, AND A SOCIETY WHERE [00:20:09] INDIVIDUALS COMMISSIONER [00:20:24] MOHAMMED, YOUR CAMERA HAS FROZEN. [00:20:32] COMMISSIONER, IF YOU CAN HEAR ME, YOU [00:20:33] MIGHT HAVE TO LEAVE THE MEETING AND [00:20:34] REJOIN. [00:20:39] I DON'T THINK SHE CAN HEAR YOU. [00:20:47] LET'S GO AHEAD. ALL RIGHT, [00:20:51] IF SHE CAN GET BACK ON, I WILL RECOGNIZE [00:20:53] HER AGAIN. BUT LET ME JUST ALSO ECHO [00:20:58] THE SENTIMENTS OF MY COLLEAGUES AND [00:21:00] THANK COMMISSIONER CALKINS FOR LEADING [00:21:02] ON THIS, AS WELL AS THE STAFF WHO HAVE [00:21:04] HELPED DRAFT AND PUT THIS FORWARD. I'M [00:21:06] EXTREMELY PROUD OF ALL OF OUR ERGS, BUT [00:21:10] ESPECIALLY POOR WHITE PRIDE. [00:21:15] ONE OF THE THINGS THAT WE PRIDE [00:21:17] OURSELVES ON IS BEING A GATEWAY TO THE [00:21:19] PACIFIC NORTHWEST REGION, RIGHT, AS BOTH [00:21:21] THE PORT AND AS A SEAPORT. AND I THINK [00:21:23] PART OF WHAT WE STRIVE TO BE AS AN [00:21:26] ORGANIZATION, AS AN INSTITUTION, AS A [00:21:28] GOVERNMENT ENTITY, IS ONE THAT IS A [00:21:30] WELCOMING GATEWAY, A GATEWAY THAT [00:21:32] WELCOMES PEOPLE FROM ALL WALKS OF LIFE. [00:21:35] AND THAT COULD BE ANYONE FROM PEOPLE [00:21:39] COMING IN HERE INTERNATIONALLY, [00:21:41] TRAVELING, OR PEOPLE OF DIFFERENT FAITH [00:21:43] OR OF CIRCUMSTANCES, WHETHER YOU'RE 100:21:451 REFUGEES, BUT ALSO IF YOU IDENTIFY [00:21:48] WITHIN THE LGBTQI TO US PLUS COMMUNITY. [00:21:53] AND I JUST WANT TO MAKE [00:21:56] SURE THAT I GIVE CREDIT TO [00:21:59] ALL THOSE WHO WORK TOWARDS THAT GOAL OF [00:22:02] MAKING THIS INSTITUTION AND THIS [00:22:04] ORGANIZATION THAT WEALTH GIVING PLACE [00:22:06] FOR ANYONE IN ANY WALK OF LIFE. IT MAKES [00:22:08] ME VERY PROUD OF WHO WE ARE AND WHAT WE 100:22:111 DO AS AN ORGANIZATION, I CERTAINLY HOPE [00:22:13] THAT THOSE WHO COME THROUGH THIS [00:22:15] GATEWAY, WHO COME THROUGH THIS AIRPORT [00:22:17] WHERE WE'RE SITTING RIGHT NOW AND FEEL [00:22:19] THAT WAY, AND THEY SEE US AS LEADERS [00:22:22] WHEN IT COMES TO BEING INCLUSIVE AND [00:22:24] DIVERSE. AND SO I'M VERY MUCH SUPPORTIVE [00:22:27] OF THIS. I'M VERY MUCH SUPPORTIVE OF OUR [00:22:29] ERGS CONTINUING TO FIGHT THE GOOD FIGHT. [00:22:32] AND I AM LOOKING FORWARD TO THE FUTURE [00:22:34] GOOD WORKS THAT WILL COME OUT OF ALL THE [00:22:37] THINGS THAT YOU ALL ARE DOING. SO WITH [00:22:41] THAT, I SEE THAT COMMISSIONER MOHAMMED [00:22:43] HAS COME BACK. I WONDER IF COMMISSIONER [00:22:45] MOHAMMED, YOU WANT TO FINISH WHAT YOU [00:22:48] STARTED? I WONDER HOW FAR I GOT. [00:22:53] START OVER. AND I [00:22:57] DON'T KNOW IF I WAS FROZEN AND I WAS [00:22:59] LOOKING GOOD, AND I HOPE I WAS. YOU [00:23:02] ALWAYS LOOK GOOD. YOU DON'T WORRY THERE. [00:23:04] GO AHEAD.



100:23:071 ALL I WAS REALLY JUST SAYING IS THAT IT [00:23:09] IS IMPORTANT FOR US TO RECOGNIZE AND [00:23:11] SUPPORT THE COVID RIGHTS FOR OUR LGBTIA [00:23:15] PLUS COMMUNITIES AND TO ENSURE THE EQUAL [00:23:18] TREATMENT, PROTECTION AND OPPORTUNITIES [00:23:20] FOR EVERYONE, REGARDLESS OF THEIR SEXUAL [00:23:22] ORIENTATION, GENDER IDENTITY OR [00:23:24] EXPRESSION. AND I WAS ALSO SAYING THAT I [00:23:27] FEEL REALLY PROUD TO LIVE IN SEATTLE AND 100:23:301 TO BE A PART OF THE PORT OF SEATTLE [00:23:32] WHERE WE PRIORITIZE THE SAFEGUARDING [00:23:36] OF THESE RIGHTS AND PROMOTING INCLUSION [00:23:38] AND DIVERSITY IN OUR SOCIETY, TO MAKE [00:23:40] SURE THAT PEOPLE HAVE THE OPPORTUNITY [00:23:42] FOR THEM TO THRIVE AND TO CONTRIBUTE AND [00:23:45] BE RESPECTED FOR THEIR TRUE SELVES. [00:23:48] I'M PROUD TO BE A PART OF THAT. AND I [00:23:50] WAS WISHING EVERYONE A HAPPY PRIDE MONTH [00:23:54] AND ALSO THANKED THE PORT WIDE PRIDE [00:23:58] GRE GROUP FOR YOUR LEADERSHIP. THANK YOU [00:24:00] FOR THE TIME AGAIN, THANK YOU, [00:24:01] COMMISSIONER MOHAMMED. EXCELLENT [00:24:03] HEARING. NO FURTHER DISCUSSION FOR THIS [00:24:04] ITEM. IS THERE A MOTION AND A SECOND? [00:24:07] SO MOVED. SECOND. ALL RIGHT, THE MOTION [00:24:10] WAS MADE AND SECONDED. CLERK HART, [00:24:12] PLEASE CALL THE ROLL FOR VOTE. [00:24:13] COMMISSIONER, PLEASE SAY AYE OR NAY WHEN [00:24:15] YOUR NAME IS CALLED. THANK YOU. [00:24:17] BEGINNING WITH COMMISSIONER CALKINS. [00:24:18] AYE. THANK YOU. COMMISSIONER FELLEMAN. [00:24:21] AYE. THANK YOU. COMMISSIONER HASEGAWA. [00:24:27] AYE. THANK YOU. COMMISSIONER MOHAMED. [00:24:30] AYE. THANK YOU. AND COMMISSIONER CHO. [00:24:32] AYE. THANK YOU. FIVE AYES AND ZERO NAYS [00:24:35] FOR THIS ITEM. EXCELLENT. THE MOTION [00:24:37] PASSES. THANK YOU ALL. NEXT ON OUR [00:24:40] AGENDA IS THE EXECUTIVE DIRECTOR'S [00:24:41] REPORT. AND I UNDERSTAND WE ALSO HAVE A [00:24:43] SPECIAL RECOGNITION TODAY. EXECUTIVE [00:24:45] DIRECTOR METRUCK, YOU HAVE THE FLOOR. [00:24:48] THANK YOU, PRESIDENT CHO. GOOD [00:24:50] AFTERNOON, COMMISSIONERS. WITH THE END [00:24:52] OF THE SCHOOL YEAR, AN OFFICIAL START OF [00:24:53] SUMMER BEHIND US, WE ARE ENTERING THE [00:24:56] HEART OF THE BUSY SUMMER TRAVEL SEASON [00:24:58] THROUGH OUR GATEWAYS. IN FACT, EIGHT OF [00:25:00] THE TEN BUSIEST DAYS OF 2023 HAVE BEEN [00:25:03] IN THE PAST TWO WEEKS. WHILE WE DID NOT [00:25:06] BREAK THE SINGLE DAY OUTBOUND PASSENGER [00:25:08] RECORD THAT WAS FORECASTED THIS PAST [00:25:10] WEEKEND AT SEATTLE TACOMA INTERNATIONAL [00:25:13] AIRPORT, WE ARE CONFIDENT WE WILL DO SO [00:25:15] SOON AND WILL MOST LIKELY EXCEED THAT [00:25:19] RECORD SEVERAL TIMES THROUGHOUT THE [00:25:20] SUMMER. TO BE CLEAR, WE EXPECT TO AYE. AN [00:25:22] ALL TIME HIGH, NOT JUST A POST COVID [00:25:25] HIGH, BUT THIS WOULD BE IN OUR ENTIRE [00:25:28] AIRPORT HISTORY. [00:25:32] WHILE WE ARE DOING ALL WE CAN [00:25:34] OPERATIONALLY TO ACCOMMODATE THIS [00:25:36] INCREDIBLE TRAVEL DEMAND, WE ARE [00:25:38] SIMULTANEOUSLY HARD AT WORK UPGRADING



[00:25:40] SCA, CONSTRUCTING NEW AMENITIES, AND
[00:25:43] ENHANCEMENTS TO IMPROVE THE CUSTOMER
[00:25:44] EXPERIENCE. YOU'LL HEAR UPDATES ON
•
[00:25:46] SEVERAL OF THOSE PROJECTS AS PART OF
[00:25:48] TODAY'S MEETING AGENDA.
[00:25:52] IN ANOTHER UPDATE. LAST WEEK, I TRAVELED
[00:25:55] TO LONG BEACH, CALIFORNIA TO ATTEND THE
[00:25:57] PORT ELECTRIFICATION US CONFERENCE,
[00:25:59] WHERE I SPOKE DURING A SESSION ON
[00:26:01] ELECTRIFYING US. PORTS WITH A NUMBER OF
[00:26:03] OTHER WEST COAST PORTS. I ALSO HAD THE
[00:26:06] OPPORTUNITY TO MEET WITH SOME OF THE
[00:26:07] OFFSHORE WIND STAKEHOLDERS IN THE AREA
[00:26:09] TO LEARN MORE ABOUT THEIR WORK AS WELL.
[00:26:11] IN CALIFORNIA, IT WAS INFORMATIVE
[00:26:15] ESPECIALLY TO LEARN ABOUT WHAT
[00:26:16] SUSTAINABILITY INITIATIVES ARE UNDERWAY
[00:26:18] IN OTHER PORTS AND THE COMMON CHALLENGES
[00:26:20] THAT WE FACE AS WE WORK TO DECARBONIZE
[00:26:23] OUR MARITIME OPERATIONS IN RELATED
[00:26:26] TRAVEL. LATER THIS WEEK, COMMISSION
[00:26:28] PRESIDENT CHO AND I WILL TRAVEL TO
[00:26:30] LONDON TO JOIN SENIOR DIRECTOR OF
[00:26:32] ENVIRONMENT AND SUSTAINABILITY SANDRA
[00:26:34] KILROY AT THE INTERNATIONAL MARITIME
[00:26:36] ORGANIZATION'S MARINE ENVIRONMENTAL
[00:26:38] PROTECTION COMMITTEE, THE MEPC, TO HELP
[00:26:40] ADVOCATE FOR AMBITIOUS GREENHOUSE GAS
[00:26:43] REDUCTION GOALS BY THE GLOBAL MARITIME
[00:26:45] INDUSTRY. WE KNOW THAT WE CANNOT MEET
[00:26:48] OUR NORTHWEST CLEAN PORTS CLEAN AIR
[00:26:50] STRATEGY OBJECTIVES WITHOUT SUPPORT OF
[00:26:52] NATIONAL AND INTERNATIONAL POLICIES IN
[00:26:54] PLACE, AND THAT THE MEPC 80 MEETING IT
[00:26:57] WILL BE A KEY OPPORTUNITY TO PURSUE THAT
[00:26:59] OBJECTIVE, AND IT IS A PIVOTAL MEETING
[00:27:01] OF THIS GROUP. IN OTHER NEWS, I'M
[00:27:04] PLEASED TO SHARE THAT THE PORT OF
[00:27:05] SEATTLE HAS RECENTLY NOTIFIED WAS
[00:27:08] RECENTLY NOTIFIED THAT IT HAS RECEIVED
[00:27:10] THE GOVERNMENT FINANCE OFFICER
[00:27:12] ASSOCIATION'S DISTINGUISHED BUDGET
[00:27:14] PRESENTATION AWARD FOR THE 2023 BUDGET
[00:27:17] DOCUMENT. THIS AWARD IS CONSIDERED THE
[00:27:19] HIGHEST FORM OF RECOGNITION IN
[00:27:21] GOVERNMENTAL BUDGETING. AS STATED IN THE
[00:27:23] GFOA'S AWARD LETTER, THE AWARD
[00:27:25] REPRESENTS A SIGNIFICANT ACHIEVEMENT BY
[00:27:27] THE ENTITY. IT REFLECTS THE COMMITMENT
[00:27:30] OF THE GOVERNING BODY AND STAFF TO MEET
[00:27:31] THE HIGHEST PRINCIPLES OF GOVERNMENTAL
[00:27:33] BUDGETING. IMPRESSIVELY. THIS REPRESENTS
[00:27:37] THE 16TH CONSECUTIVE YEAR WE HAVE
[00:27:39] ACHIEVED THIS AWARD, AND IT DEMONSTRATES
[00:27:40] THE PORT'S CONTINUED COMMITMENT TO THE
[00:27:42] HIGHEST STANDARDS OF FISCAL STEWARDSHIP
[00:27:44] AND EXCELLENCE IN FINANCIAL MANAGEMENT.
[00:27:48] KUDOS TO ALL OF THE PORT'S FINANCE AND
[00:27:51] BUDGET STAFF AS WELL AS TEAM MEMBERS IN
[00:27:53] ACCOUNTING AND FINANCIAL REPORTING FOR
[00:27:55] THE DEDICATION PROFESSIONALISM REFLECTED
[00:27:57] IN THIS RECOGNITION IN THEIR CONTINUING
[00:27:59] HIGH LEVEL OF PERFORMANCE FOR



[00:28:02] OVER 16 YEARS IN A ROW. I LOOK FORWARD
[00:28:05] TO SHARING SOME OF THEIR WORK IN
[00:28:06] PREPARATION FOR THE 2024 BUDGET DURING
[00:28:09] THE COMMISSIONER BUDGET RETREAT LATER
[00:28:11] THIS WEEK. MOVING TO TODAY'S COMMISSION
[00:28:13] MEETING, I'D LIKE TO HIGHLIGHT A FEW
[00:28:15] ITEMS ON A CONSENT AGENDA. WE HAVE SOME
[00:28:17] INFRASTRUCTURE AND FACILITIES ITEMS
[00:28:19] RELATED TO OUR HVAC AND AIR FILTRATION
[00:28:21] SYSTEMS AT THE AIRPORT. WE ALSO HAVE A
[00:28:24] CONSTRUCTION AUTHORIZATION FOR THE
[00:28:25] PLANNED IMPROVEMENTS FOR THE SOUTH 188
[00:28:28] STREET TUNNEL. UNDER NEW BUSINESS, WE
[00:28:30] HAVE SOME ACTION ITEMS RELATED TO BUDGET
[00:28:33] AUTHORIZATIONS FOR OUR SEA GATEWAY
[00:28:35] PROJECT, OUR CONCOURSE A EXPANSION, AND
[00:28:38] OUR SUSTAINABLE AIRPORT MASTER PLAN
[00:28:40] ENVIRONMENTAL REVIEW. I WILL HAVE MORE
[00:28:42] TO SAY ABOUT THESE ITEMS DURING THEIR
[00:28:44] INTRODUCTION LATER TODAY. AND LASTLY,
[00:28:47] BEFORE I CONCLUDE MY REMARKS, I'D LIKE
[00:28:49] TO RECOGNIZE SOME GUESTS WITH US HERE
[00:28:52] TODAY, AND I'D LIKE THEM TO JOIN ME UP
[00:28:55] HERE. I HAVE CHIEF MIKE VIA AND
[00:29:00] COME ON UP. AND OUR
[00:29:03] POLICE DEPARTMENT WORKS AROUND THE
[00:29:06] CALKINS KEEPING ALL OF OUR FACILITIES
[00:29:09] AND THOSE THAT USE THEM SAFE AND SECURE.
[00:29:11] AND WE DEEPLY APPRECIATE THAT AND WE
[00:29:13] ALSO APPRECIATE THE LEADERSHIP THAT
[00:29:15] CHIEF MIKE VIA HAS SHOWN. LATER THIS
[00:29:17] YEAR, CHIEF VIA WILL PROVIDE US AYE.
[00:29:20] ANNUAL REPORT. HOWEVER, TODAY I'M
[00:29:21] PLEASED TO WELCOME CHIEF VIA FOR A
[00:29:23] SPECIAL OCCASION. IN RECENT YEARS, WE
[00:29:25] HAVE INCLUDED THE ACKNOWLEDGMENT AND
[00:29:27] RECOGNITION OF THE PORT OF SEATTLE
[00:29:28] POLICE DEPARTMENT OFFICER OF THE YEAR
[00:29:30] DURING OUR COMMISSION MEETINGS. SO
[00:29:32] TODAY, I'M PLEASED TO INVITE CHIEF VIA
[00:29:33] TO JOIN US AND INTRODUCE THIS YEAR'S
[00:29:35] WINNER. CHIEF VIA. GOOD AFTERNOON.
[00:29:35] WINNER. CHIEF VIA. GOOD AFTERNOON. [00:29:38] COMMISSION PRESIDENT, CHO COMMISSIONERS
[00:29:35] WINNER. CHIEF VIA. GOOD AFTERNOON. [00:29:38] COMMISSION PRESIDENT, CHO COMMISSIONERS [00:29:40] EXECUTIVE DIRECTOR, METRUCK, PORT OF
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[00:29:35] WINNER. CHIEF VIA. GOOD AFTERNOON. [00:29:38] COMMISSION PRESIDENT, CHO COMMISSIONERS [00:29:40] EXECUTIVE DIRECTOR, METRUCK, PORT OF [00:29:42] SEATTLE STAFF, FRIENDS, AND FAMILY THAT [00:29:44] ARE HERE WITH US THIS AFTERNOON, THANK
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[00:29:35] WINNER. CHIEF VIA. GOOD AFTERNOON. [00:29:38] COMMISSION PRESIDENT, CHO COMMISSIONERS [00:29:40] EXECUTIVE DIRECTOR, METRUCK, PORT OF [00:29:42] SEATTLE STAFF, FRIENDS, AND FAMILY THAT [00:29:44] ARE HERE WITH US THIS AFTERNOON, THANK [00:29:46] YOU FOR JOINING US. MY NAME IS MIKE V OF [00:29:49] CHIEF OF POLICE, AND WITH ME IS OFFICER [00:29:51] NICK BLEVINS. THE PORT OF SEATTLE POLICE [00:29:54] DEPARTMENT HAS A POLICE [00:29:57] OFFICER OF THE YEAR, AND IT IS AN AWARD [00:30:01] WHERE EMPLOYEES NOMINATE OFFICERS BASED [00:30:05] ON THEIR KNOWLEDGE, LEADERSHIP, SELF [00:30:08] MOTIVATION, INITIATIVE, WILLINGNESS TO [00:30:11] HELP OTHERS, AND ET CETERA. [00:30:15] THE OFFICER OF THE YEAR IS THEN SELECTED [00:30:20] THIS YEAR, THERE WERE SEVERAL [00:30:22] OUTSTANDING NOMINEES, AND ONE OF THOSE [00:30:24] NOMINEES WAS OFFICER NICK BLEVINS.



100:30:361 OF SEATTLE AND COMING TO US IN JANUARY [00:30:38] OF 2020. AND I'LL JUST SAY THAT FROM [00:30:42] THE FIRST DAY THAT OFFICER BLEVINS [00:30:44] STEPPED FOOT HERE AT THE PORT, HE HAS [00:30:47] BEEN A PHENOMENAL PERFORMER. [00:30:50] HE HAS BEEN ONE THAT HAS CONTRIBUTED [00:30:52] MUCH TO THE ORGANIZATION. HE'S ONE THAT [00:30:55] MODELS OUR VALUES, AND IT REALLY IS A [00:30:58] PLEASURE FOR ME TO BE HERE AND TALK [00:30:59] ABOUT AYE. A LITTLE BIT. THIS AFTERNOON. [00:31:02] AYE. NOMINEE STATES IN PART, AND I'M [00:31:04] GOING TO READ SOME OF WHAT THE PERSON [00:31:07] WHO NOMINATED OFFICER BLEVINS SAID. [00:31:10] OFFICER BLEVINS MAINTAINS AN EXTREMELY [00:31:12] POSITIVE ATTITUDE, WHICH IS INSPIRING IN [00:31:15] A STRUGGLING POLICE CULTURE. SO OVER THE [00:31:18] LAST ALMOST FOUR YEARS NOW THAT HE'S [00:31:20] BEEN HERE, THERE'S BEEN SOME CHALLENGES [00:31:22] WITH THE PERCEPTION OF LAW ENFORCEMENT. [00:31:25] AND OFFICER BLEVINS, I'VE WITNESSED [00:31:28] SEVERAL TIMES WHERE HE HAS BEEN [00:31:29] INSPIRING OTHERS, MOTIVATING, DOING [00:31:30] THINGS TO LIFT UP OUR OFFICERS AND OUR [00:31:33] STAFF HERE, AND I APPRECIATE THAT AS [00:31:35] WELL. THIS OFFICER OR THIS PERSON WHO [00:31:38] NOMINATED AYE. SAYS, I'VE WITNESSED [00:31:40] OFFICER BLEVINS PERFORM FLAWLESSLY UNDER [00:31:43] PRESSURE AND PUSH HIMSELF TO THE LIMITS. [00:31:46] OFFICER BLEVINS MAINTAINS THREE [00:31:48] IMPORTANT SPECIALTY POSITIONS. HE'S ONE [00:31:51] OF OUR BOAT OPERATORS. HE ALSO IS AN [00:31:54] OPERATOR ON OUR CROWD MANAGEMENT UNIT [00:31:56] AND ALSO A POLICE TRAINING OFFICER. 100:32:011 OFFICER BLEVINS IS A FAIRLY YOUNG [00:32:03] OFFICER, BUT MAINTAINS A WEALTH OF [00:32:06] KNOWLEDGE TO SHARE AND TEACH TO BOTH NEW [00:32:08] AND LATERAL OFFICERS. IT'S NOT EASY TO [00:32:10] BECOME A POLICE TRAINING OFFICER AND [00:32:13] ESPECIALLY JUST HAVING ONLY A FEW YEARS [00:32:14] OF LAW ENFORCEMENT. YET HE IS ONE WHO'S [00:32:18] NOW TRAINING OTHER NEW OFFICERS THAT ARE [00:32:19] COMING ON BOARD. OFFICER BLEVINS [00:32:23] DEMONSTRATES EXTREME PATIENCE, [00:32:24] UNDERSTANDING, AND EMPATHY WITH ALL [00:32:27] STUDENTS HE IS ASSIGNED TO. THIS PERSON [00:32:31] SAYS, I BELIEVE OFFICER BLEVINS WORK [00:32:33] ETHIC AND INITIATIVE TO BE SECOND TO [00:32:35] NONE ON THIS DEPARTMENT, ON ANY GIVEN [00:32:38] SHIFT, OFFICER BLEVINS CAN BE HEARD [00:32:40] GOING OUT ON NUMEROUS CONTACTS IN AN [00:32:43] ATTEMPT TO MAKE THE AIRPORT AND ITS [00:32:45] SHAREHOLDERS MORE SAFE AND SECURE. AND [00:32:48] I'D SAY THAT APPLIES THE SAME WITH THE [00:32:49] SEAPORT. LASTLY, PERHAPS THE MOST [00:32:53] UNDERAPPRECIATED TASK OFFICER BLEVINS [00:32:55] HAS TAKEN ON IS THE ROLE OF BEING ON THE [00:32:58] RECRUITMENT TEAM. OFFICER BLEVINS [00:33:00] ROUTINELY DEDICATES MULTIPLE HOURS PER [00:33:03] WEEK TO RECRUITING INDIVIDUALS WHO [00:33:06] ARE CONSIDERING LEAVING THE US. [00:33:08] MILITARY AT JBLM. AS AN ARMY VETERAN [00:33:11] HIMSELF, HE IS ABLE TO CONNECT TO [00:33:13] CURRENT SERVICE MEMBERS AND GIVE THEM



[00:33:15] INSIGHT TO A POTENTIAL LIFE CHANGING
[00:33:17] CAREER AT THE PORT. OFFICER BLEVINS, I
[00:33:21] WAS TALKING TO AYE. EARLIER AND HE WORKED
[00:33:23] LAST NIGHT. HE'S OFF TODAY. HE'S GOING
[00:33:25] BACK TO JBLM TOMORROW, I BELIEVE, ON
[00:33:27] HIS DAY OFF, TO CONTINUE TO HELP RECRUIT
•
[00:33:30] OFFICERS FOR THE DEPARTMENT. OFFICER
[00:33:32] BLEVIN'S DEDICATION TO THE OVERALL WELL
[00:33:34] BEING OF THIS DEPARTMENT AND ALL ITS
[00:33:37] OFFICERS IS UNDENIABLE AND SHOULD BE
[00:33:40] COMMENDED. AND I WOULD ECHO EVERYTHING
[00:33:43] THAT HAS BEEN SAID IN THAT NOMINATION.
[00:33:46] SO, AGAIN, WE HAD OUTSTANDING OFFICERS
[00:33:49] NOMINATED, AND ONCE WE RECEIVED THOSE
[00:33:52] NOMINATIONS, THOSE GO OUT TO THE
[00:33:54] DEPARTMENT AND AYE. PEERS SELECTED
[00:33:57] OFFICER NICK LEVINS AS THE OFFICER OF
[00:34:00] THE YEAR. SO IT'S MY PLEASURE TO
[00:34:02] ANNOUNCE THAT TO THE COMMISSIONERS AND
[00:34:05] ALSO OFFICER BLEVINS TO GIVE YOU THIS
[00:34:08] PLAQUE PRESENTED TO OFFICER NICHOLAS
[00:34:10] BLEVINS, OFFICER OF THE YEAR. YOU'LL
[00:34:14] RECEIVE THAT, AND THEN
[00:34:17] WITH THAT, OFFICER BLEVINS, IF YOU COULD
[00:34:20] INTRODUCE YOUR FAMILY MEMBERS YOU HAVE
[00:34:22] WITH US. AND THEN I'M SURE THAT THE
[00:34:25] COMMISSIONER WOULD LIKE TO HEAR A FEW
[00:34:27] WORDS FROM YOU'RE.
[00:34:39] DO I HAVE TO USE THE MICROPHONE? I'M A
[00:34:42] FORTERRA FIRST ART. SO JUST GETTING UP
[00:34:43] IN FRONT OF PEOPLE AND TALKING IN FRONT
[00:34:44] OF FORMATIONS IS A LOT EASIER. BUT I'LL
[00:34:46] GET IN FRONT OF THE MIC. YES.
[00:34:46] GET IN FRONT OF THE MIC. YES,
[00:34:49] SIR. THE PORT OF SEATTLE.
[00:34:49] SIR. THE PORT OF SEATTLE.
[00:34:49] SIR. THE PORT OF SEATTLE. [00:34:52] COMMISSIONER, THANK YOU AGAIN FOR HAVING
[00:34:49] SIR. THE PORT OF SEATTLE. [00:34:52] COMMISSIONER, THANK YOU AGAIN FOR HAVING [00:34:54] ME TODAY. EXECUTIVE DIRECTOR METRUCK,
[00:34:49] SIR. THE PORT OF SEATTLE. [00:34:52] COMMISSIONER, THANK YOU AGAIN FOR HAVING [00:34:54] ME TODAY. EXECUTIVE DIRECTOR METRUCK, [00:34:56] THANKS AGAIN FOR HAVING US DO THIS
[00:34:49] SIR. THE PORT OF SEATTLE. [00:34:52] COMMISSIONER, THANK YOU AGAIN FOR HAVING [00:34:54] ME TODAY. EXECUTIVE DIRECTOR METRUCK, [00:34:56] THANKS AGAIN FOR HAVING US DO THIS
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[00:34:49] SIR. THE PORT OF SEATTLE. [00:34:52] COMMISSIONER, THANK YOU AGAIN FOR HAVING [00:34:54] ME TODAY. EXECUTIVE DIRECTOR METRUCK, [00:34:56] THANKS AGAIN FOR HAVING US DO THIS [00:34:58] TODAY. I'D LIKE TO THANK CHIEF AND THE [00:35:02] COMMAND TEAM FOR PROVIDING ME THE
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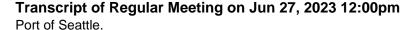
[00:36:09] IN THE HIRING PROCESS TO. BECOME A
[00:36:11] MEMBER OF THIS DEPARTMENT IS ABOVE AND
[00:36:13] BEYOND ANYTHING THAT I'VE EVER
[00:36:14] EXPERIENCED. AND I REALLY THANK YOU,
[00:36:16] CHIEF, FOR TAKING A CHANCE ON A 21 YEAR
[00:36:20] VETERAN THAT JUST WANTED A CHANCE TO
[00:36:22] CONTINUE SERVING. I NEVER ENVISIONED
[00:36:25] MYSELF WORKING IN SOME SORT OF OFFICE OR
[00:36:27] JUST SITTING AROUND. I LOVE TO SERVE.
[00:36:31] I WANTED TO BE A PART OF SOMETHING
[00:36:32] THAT'S THAT'S GREATER THAN ME. I WANTED
[00:36:34] THE OPPORTUNITY TO CONTINUE TO PROBLEM
[00:36:36] SOLVE AND TO REACH OUT AND HELP PEOPLE.
[00:36:39] I WANT TO TELL A QUICK STORY. I DON'T
[00:36:41] KNOW HOW MUCH TIME I HAVE, BUT THIS
[00:36:43] REALLY SUMS UP KIND OF WHY I LOVE
[00:36:44] WORKING AT THIS DEPARTMENT. AND I TELL
[00:36:46] EVERY PERSON THAT I TALK TO ON A DAY TO
[00:36:48] DAY BASIS TO INCLUDE THE PEOPLE THAT I
[00:36:50] RECRUIT, THAT I AYE. THE JACKPOT COMING
[00:36:51] TO THIS DEPARTMENT. THIS PLACE ALLOWS
[00:36:54] YOU TO SERVE IN A VARIETY OF POSITIONS.
[00:36:58] IT GIVES YOU MORE OPPORTUNITIES THAN ANY
[00:37:00] OTHER PLACE IN THIS REGION. A COUPLE OF
•
[00:37:03] NIGHTS AGO, I WAS DISPATCHED TO AN
[00:37:05] ATTEMPT TO LOCATE AND FOR THOSE THAT
[00:37:07] DON'T KNOW WHAT THAT IS, SOMEBODY'S
[00:37:09] LOOKING FOR SOMEBODY, THEY'RE MISSING.
[00:37:13] SO THE CALL CAME OUT AROUND MIDNIGHT. I
[00:37:15] GO OUT TO ONE OF THE GATES. I SPEAK WITH
[00:37:18] THE ALASKA AIRLINES REPRESENTATIVE THAT
[00:37:19] WAS OUT THERE. THEY SAID THAT AN ELDERLY
[00:37:23] WOMAN, APPROXIMATELY 87 YEARS OLD,
[00:37:25] WAS LOOKING FOR HER HUSBAND AND SHE
[00:37:27] COULDN'T FIND HIM. SO I ASKED,
[00:37:31] WELL, HOW LONG HAS HE BEEN MISSING?
[00:37:32] WHEN DID HE LEAVE? SHE COULDN'T REMEMBER
[00:37:34] THE TIME. THERE WAS A LANGUAGE BARRIER.
[00:37:36] SO WE'VE GOT A TRANSLATOR TO HELP ASSIST
[00:37:38] WITH THE LANGUAGE AND SAID THAT THE LAST
[00:37:40] TIME SHAUN WAS DURING LUNCHTIME. WELL,
[00:37:43] THEY LANDED AT 11:40 A.M THAT MORNING.
[00:37:46] THIS WAS MIDNIGHT. SORROW WAS ALREADY AT
[00:37:49] A TWELVE HOUR TIME PERIOD. THE LAST TIME
[00:37:51] THAT SHE REMEMBERS WAS AROUND LUNCHTIME.
[00:37:53] SO LUCKILY I'M ALSO A BIKE MEMBER. SO I
[00:37:57] WAS ON MY BIKE. I WAS ABLE TO KIND OF
[00:37:58] CRUISE AROUND THE AIRPORT TO TRY TO FIND
[00:38:01] HER HUSBAND AND I COULDN'T FIND AYE
[00:38:04] SO I GO BACK OUT THERE, I TELL HER,
[00:38:06] HEY, I NEED A LITTLE BIT MORE TIME. LET
[00:38:08] ME GET ON THE CAMERAS AND START WORKING
[00:38:09] IN. LET ME GET MY TEAMMATES INVOLVED TO
[00:38:11] SEE IF WE CAN DEFINE YOUR HUSBAND. WE
[00:38:15] ENDED UP WORKING EXTENSIVELY ON CAMERAS.
[00:38:17] EVERY SINGLE OFFICER IN THE AIRPORT TO
[00:38:20] INCLUDE THE ONES THAT WERE WORKING
[00:38:21] OUTSIDE THE AIRPORT, ALL CONTRIBUTED
[00:38:23] INTO LOOKING FOR HER HUSBAND, WHO WE
[00:38:23] INTO LOOKING FOR HER HUSBAND, WHO WE [00:38:25] FOUND OUT LATER ALONG THAT HER HUSBAND
[00:38:23] INTO LOOKING FOR HER HUSBAND, WHO WE [00:38:25] FOUND OUT LATER ALONG THAT HER HUSBAND [00:38:28] SUFFERED FROM SEVERE DEMENTIA AND HE
[00:38:23] INTO LOOKING FOR HER HUSBAND, WHO WE [00:38:25] FOUND OUT LATER ALONG THAT HER HUSBAND [00:38:28] SUFFERED FROM SEVERE DEMENTIA AND HE [00:38:29] OFTEN GETS LOST, IS WHAT SHE TOLD US
[00:38:23] INTO LOOKING FOR HER HUSBAND, WHO WE [00:38:25] FOUND OUT LATER ALONG THAT HER HUSBAND [00:38:28] SUFFERED FROM SEVERE DEMENTIA AND HE



[00:38:34] THE NIGHT INTO THE EARLY MORNING. WE [00:38:37] SUBMITTING A MISSING PERSON REPORT TO [00:38:39] OUR DISPATCH TO BROADCAST IT OUT. WE [00:38:42] CONTACTED HOSPITALS, OTHER POLICE [00:38:43] AGENCIES, A VARIETY OF OTHER PLACES THAT [00:38:46] WAS IN THE AREA. AND LUCKILY WE ENDED UP [00:38:49] FINDING THIS PERSON AROUND 06:00 IN THE [00:38:52] MORNING THE NEXT DAY. THE PERSON ENDED [00:38:56] UP GOING ALL THE WAY OUT TO THE TACOMA 100:38:571 LIGHT RAIL STATION AND WAS SLEEPING [00:38:59] THERE. AND WE WERE ABLE TO FIND THEM, [00:39:01] BRING THEM BACK HERE, REUNITE THEM, AND [00:39:03] GET THEM ON THEIR JOURNEY. THEY DIDN'T [00:39:04] LIVE HERE. THEY WERE FROM FLORIDA. THEY [00:39:07] WERE JUST HERE ON A LAYOVER IN ROUTE TO [00:39:08] HAWAII TO ATTEND A FAMILY WEDDING. AND [00:39:10] THE REASON I TELL THE STORY IS BECAUSE [00:39:12] THIS IS NOT A VERY COMMON THING THAT [00:39:13] HAPPENS IN OTHER PLACES, LIKE IN A CITY [00:39:14] DEPARTMENT OR A COUNTY. HERE AT THE PORT [00:39:17] OF SEATTLE, YOU HAVE TO SOLVE COMPLEX [00:39:19] PROBLEMS. AND THE CUSTOMER SERVICE [00:39:21] PORTION OF OUR JOB IS VERY CRITICAL IN [00:39:24] EVERYTHING THAT WE DO. SO WHEN I TELL MY [00:39:26] RECRUITS AND I TELL THE PEOPLE THAT I'M [00:39:28] TRYING TO GET THEM TO JOIN AND TO FOLLOW [00:39:30] IN A CAREER PATH LIKE THIS, IS THAT THE 100:39:321 PORT OF SEATTLE POLICE IS NOT FOR [00:39:35] EVERYBODY. AND WE PRIDE OURSELVES ON [00:39:39] BEING PATIENT, BEING MATURE, MAKING GOOD [00:39:41] DECISIONS, UNDERSTANDING HOW TO SOLVE [00:39:43] PROBLEMS AT THE SAME TIME, KEEPING THIS [00:39:45] PLACE SAFE AND SECURE FOR ALL THE 100:39:471 PASSENGERS. THE EMPLOYEES. AND EVERYBODY [00:39:48] THAT WE HAVE INTERACTION WITH. AND WITH [00:39:51] THAT BEING SAID, IT'S JUST A UNIQUE [00:39:53] OPPORTUNITY. AND I'D LIKE TO THANK ALL [00:39:55] MY TEAMMATES FOR THE VOTE TO GIVE [00:39:58] ME OFFICERS OF THE YEAR, BECAUSE THIS IS [00:40:00] NOT ABOUT ME. THIS IS ACTUALLY ABOUT [00:40:02] EVERYBODY THAT'S BROUGHT ME TO THIS [00:40:04] POINT, FROM MY LEADERSHIP TO MY TRAINING [00:40:06] OFFICERS TO MY TEAMMATES WHO ARE [00:40:10] ON MY SAME SQUAD WITH ME. THEY ARE THE [00:40:13] ONES THAT I REPRESENT. SO THE WORD IS [00:40:16] NOT NECESSARY ABOUT ME. I JUST TRY TO DO [00:40:18] MY BEST AND MAKE MY TEAMMATES PROUD. [00:40:21] AND AT THE END OF THE DAY, MY NUMBER ONE [00:40:22] GOAL WHEN I GOT HIRED HERE WAS JUST TO [00:40:23] BE A GOOD TEAMMATE. AND SO I WANT TO [00:40:26] CONTINUE ON AND KEEP PUSHING THAT OUT TO [00:40:28] MY FELLOW PEERS AS WELL AS MY LEADERSHIP [00:40:30] THAT WHEN I SHOW UP TO A CALL OR YOU ASK [00:40:33] ME TO DO SOMETHING, I'M GOING TO GIVE [00:40:35] YOU MY NUMBER ONE EFFORT TO MAKE SURE [00:40:37] THAT THE MISSION IS ACCOMPLISHED. SO [00:40:39] WITH THAT BEING SAID, THANK YOU AGAIN [00:40:41] FOR THE OPPORTUNITY TO BE HERE AND [00:40:42] SPEAK. AND AGAIN, THANK YOU TO MY FAMILY [00:40:44] FOR ATTENDING TODAY. I REALLY APPRECIATE [00:40:46] IT. AND AGAIN, CHIEF, THANK YOU FOR [00:40:48] TAKING A CHANCE ON ME. [00:40:54] YEAH DOING.



100:42:021 HEY, MAKE SURE WE'RE IN THE BACKGROUND [00:42:04] ON THIS PHOTO. [00:42:36] COMMISSIONER ALSO GOT YOU POSE. I POSE. [00:42:41] I TRIED. [00:42:46] YOU HAVE YOUR PIN ON? IT'S PERFECT. [00:43:03] YOU'RE UNMUTED, JUST SO YOU KNOW. [00:43:07] ALL RIGHT. THANK YOU SO MUCH. EXECUTIVE [00:43:09] DIRECTOR METRICS, CHIEF VIA AND OFFICER [00:43:11] BLEVINS, CONGRATULATIONS AGAIN FOR BEING [00:43:14] SELECTED BY YOUR PEERS FOR THIS HONOR [00:43:16] AND RECOGNITION. THE COMMISSIONER [00:43:18] CERTAINLY SHARES IN THIS RECOGNITION AND [00:43:21] THANKS YOU FOR YOUR SERVICE AS WELL AS [00:43:23] THE ENTIRE DEPARTMENT FOR YOUR [00:43:25] DEDICATION. I WANT TO THANK YOU [00:43:28] FOR THE REPORT, AND WE ARE NOW GOING [00:43:31] TO MOVE ON TO COMMITTEE REPORTS. ERICA [00:43:34] CHUNG, COMMISSIONER STRATEGIC ADVISOR [00:43:35] WILL PROVIDE THE REPORT. GOOD AFTERNOON, [00:43:39] PRESIDENT CHO. COMMISSIONERS AND [00:43:41] EXECUTIVE DIRECTOR METRUCK. I HAVE FIVE [00:43:44] REPORTS FOR YOU TODAY. COMMISSIONER [00:43:46] MOHAMMED AND CHO MET AS PART OF THE [00:43:48] COMMISSIONER AD HOC COMMITTEE ON SMALL [00:43:50] BUSINESS ON JUNE 16. THE COMMITTEE [00:43:52] HOSTED A ROUNDTABLE WITH SMALL BUSINESS [00:43:54] DEVELOPMENT ORGANIZATIONS, INCLUDING THE [00:43:57] SBA BUSINESS IMPACT, NORTHWEST ONE. [00:44:00] NEXT SLIDE SPARK AND TABOR 100. [00:44:02] DISCUSSIONS INCLUDED BARRIERS FOR SMALL [00:44:04] BUSINESSES IN ACCESSING OPPORTUNITIES, [00:44:07] CURRENT ECONOMIC CONDITIONS IMPACTING [00:44:09] SMALL BUSINESSES AND POSSIBLY UNBUNDLING 100:44:121 CONTRACTS INTO DISCRETE PARTS AS A MEANS [00:44:14] TO BUILD CAPACITY OF SMALL BUSINESSES [00:44:16] AND THE WMBE WCDBE [00:44:20] CERTIFICATION REQUIREMENTS AND POTENTIAL [00:44:22] IMPACTS TO SMALL BUSINESSES. THE PORT [00:44:25] WIDE ARTS AND CULTURE BOARD MET ON JUNE [00:44:27] 20 WITH COMMISSIONER FELLEMAN IN [00:44:29] ATTENDANCE. THE BOARD RECEIVED AN UPDATE [00:44:31] ON THE MARITIME AND ECONOMIC DEVELOPMENT [00:44:33] DEPARTMENT ART POOL FUNDING PROJECTED [00:44:35] FOR THE NEXT FIVE YEARS FROM CAPITAL [00:44:37] IMPROVEMENT PROJECTS AND IDEAS FOR [00:44:39] DEVELOPING MARITIME EDDR PROGRAM. THE [00:44:41] BOARD DISCUSSED THE IMPORTANCE OF [00:44:43] INTEGRATING MARITIME EDDR PROGRAM TO THE [00:44:45] EXISTING PORT WIDE ARTS PROGRAM AND THE [00:44:47] NEED FOR MORE TRANSPARENCY TO MARITIME [00:44:49] EDDR PROJECTS UNDER THE PURVIEW OF THE [00:44:52] PORT WIDE ARTS AND CULTURE BOARD. THE [00:44:54] BOARD ALSO RECEIVED AN UPDATE ON THE [00:44:56] NEXT STEP IN THE PUBLIC BOARD MEMBER [00:44:58] APPOINTMENT PROCESS TO FILL THE VACANCY. [00:45:01] ON JUNE 20, COMMISSIONERS HASEGAWA AND [00:45:04] CALKINS CONVENED THE EQUITY AND [00:45:06] WORKFORCE DEVELOPMENT COMMITTEE MEETING. [00:45:08] THERE WERE TWO ITEMS FOR BRIEFING AND [00:45:11] DISCUSSION A HIGH LEVEL UPDATE ON THE [00:45:14] ACDBE BARRIER STUDY AND AN UPDATE [00:45:18] ON THE EQUITY SPENDING ACCOUNTABILITY [00:45:19] PROJECT. BOARD STAFF AND LEADERSHIP WILL





100:45:221 CONTINUE TO ADVANCE THESE PROJECTS BASED [00:45:24] ON INPUT FROM COMMISSIONER. [00:45:26] COMMISSIONERS HASEGAWA FELLEMAN [00:45:27] CONVENED THE SUSTAINABILITY, [00:45:29] ENVIRONMENT AND CLIMATE COMMITTEE ON [00:45:30] JUNE 20, WHERE THEY WERE BRIEFED ON TWO [00:45:32] ITEMS. THE FIRST IS THE SUSTAINABLE [00:45:35] EVALUATION FRAMEWORK IN ADVANCING THE [00:45:37] PORT'S SUSTAINABILITY AND EQUITY GOALS [00:45:39] IN REDUCING THE ENVIRONMENTAL AND SOCIAL [00:45:41] IMPACTS ASSOCIATED WITH CAPITAL [00:45:43] PROJECTS, AND NEXT STEPS BASED ON [00:45:45] LESSONS LEARNED. THE SECOND ITEM WAS THE [00:45:48] PACIFIC NORTHWEST TO ALASKA. GREEN [00:45:50] QUARTER PROJECT. PROGRESS TO DATE AND [00:45:53] NEXT STEPS. COMMISSIONER FELLEMAN AND [00:45:56] CALKINS CONVENED THE WATERFRONT [00:45:57] INDUSTRIAL LANDS COMMITTEE MEETING ON [00:45:59] JUNE 20. DURING THE MEETING, THEY [00:46:01] RECEIVED UPDATES ON THE CITY OF [00:46:03] SEATTLE'S PROPOSED INDUSTRIAL LANDS [00:46:05] REZONE AND POTENTIAL DEVELOPMENT OF A [00:46:08] NEW AND RENOVATED FISHING PIER AT PIER [00:46:10] 86. THE COMMITTEE ALSO DISCUSSED OPTIONS [00:46:13] TO DELVE INTO THE CLEAN TRUCKS PROGRAM [00:46:15] IN COLLABORATION WITH THE NORTHWEST SEA [00:46:17] FOR THE LINE. THIS CONCLUDES MY REPORT. [00:46:19] THANK YOU, THANK YOU SO MUCH, ERICA. [00:46:22] WE'VE BEEN BUSY. THAT'S GOOD. ARE THERE [00:46:26] ANY FOLLOW UP QUESTIONS REGARDING [00:46:27] COMMITTEES? IF SO, PLEASE INDICATE IF [00:46:29] YOU WOULD LIKE TO SPEAK. [00:46:33] SEEING NONE, WE ARE NOW AT THE PUBLIC 100:46:351 COMMENT SECTION OF OUR AGENDA. THE PORT [00:46:37] COMMISSIONER WELCOMES PUBLIC COMMENT AS [00:46:39] AN IMPORTANT PART OF THE PUBLIC PROCESS. [00:46:40] COMMENTS ARE RECEIVED AND CONSIDERED BY [00:46:43] COMMISSION IN ITS DELIBERATIONS. BEFORE [00:46:46] WE TAKE PUBLIC COMMENT, I WANT TO REVIEW [00:46:48] OUR RULES FOR IN PERSON AND VIRTUAL [00:46:50] PUBLIC COMMENT. EACH COMMENTATOR WILL [00:46:52] HAVE TWO MINUTES TO SPEAK AND SHOULD [00:46:53] STAY WITHIN THE ALLOTTED TIME. A TIMER [00:46:56] WILL APPEAR ON THE SCREEN AND A BUZZER [00:46:57] WILL SOUND AT THE END OF THE TWO MINUTE [00:46:59] PERIOD. FOR EACH SPEAKER, YOU MUST LIMIT [00:47:01] REMARKS TO TOPICS RELATED TO THE CONDUCT [00:47:03] OF PORT BUSINESS. THESE RULES APPLY TO [00:47:06] INTRODUCTORY AND CONCLUDING REMARKS. [00:47:07] ALL REMARKS SHOULD BE ADDRESSED BY THE [00:47:09] COMMISSION AS A BODY, NOT TO INDIVIDUAL [00:47:11] COMMISSIONER. DISRUPTIONS OF COMMISSION [00:47:13] PUBLIC MEETINGS ARE PROHIBITED. [00:47:15] DISRUPTIONS INCLUDE, BUT ARE NOT LIMITED [00:47:16] TO THE FOLLOWING REFUSALS OF A SPEAKER [00:47:19] TO LIMIT REMARKS TO TOPICS RELATED TO [00:47:20] THE CONDUCT OF POOR BUSINESS THREATS AND [00:47:22] ABUSIVE OR HARASSING BEHAVIOR AND [00:47:23] LANGUAGE OBSCENE LANGUAGE AND GESTURES. [00:47:26] REFUSAL OF A SPEAKER TO COMPLY WITH THE [00:47:27] ALLOTTED TIME SET FOR INDIVIDUAL [00:47:29] SPEAKERS PUBLIC COMMENT LEAVING THE [00:47:31] PODIUM OR TESTIMONY TABLE TO PHYSICALLY



100:47:331 APPROACH COMMISSIONER OR STAFF DURING [00:47:35] ONE'S PUBLIC COMMENT PROVIDED SPEAKERS [00:47:38] MAY OFFER WRITTEN MATERIALS TO [00:47:40] COMMISSIONER CLERK AND ANY BEHAVIOR THAT [00:47:42] DISTURBS OR OTHERWISE IMPEDES THE [00:47:44] MEETING. ANY DISRUPTION WILL RESULT IN A [00:47:47] SPEAKER'S MICROPHONE BEING IMMEDIATELY [00:47:48] SHOT OFF IN A WARNING OR LOSS OF [00:47:50] SPEAKING PRIVILEGES OR REMOVAL FROM THE 100:47:521 MEETING AS PROVIDED IN THE COMMISSION'S [00:47:54] BYLAWS WRITTEN MATERIALS PROVIDED TO THE [00:47:56] CLINIC WILL BE INCLUDED IN TODAY'S [00:47:58] MEETING RECORD. THE CLERK HAS A LIST OF [00:48:01] THOSE PREPARED TO SPEAK. WE ARE TAKING [00:48:03] COMMENTS FOR ANYONE WHO HAS SIGNED UP TO [00:48:05] SPEAK VIRTUALLY AS WELL AS ANYONE WHO [00:48:06] HAS JOINED US IN CHAMBERS. WHEN I CALL [00:48:08] YOUR NAME. IF YOU ARE JOINING VIRTUAL, [00:48:10] PLEASE UNMUTE YOURSELF THE PORT, REPEAT [00:48:12] FOR YOUR NAME FOR THE RECORD, AND STATE [00:48:15] YOUR TOPIC RELATED TO THE CONTRACT OF [00:48:17] BUSINESS. IF YOU'RE ON A TEAM'S MEETING [00:48:19] AND AT THE SAME TIME STREAMING THE [00:48:21] MEETING ON THE WEBSITE, PLEASE MEET THE [00:48:22] WEBSITE STREAM TO AVOID FEEDBACK. IF YOU [00:48:25] ARE SPEAKING FROM THE ROOM, PLEASE COME [00:48:27] TO THE TESTIMONY TABLE, REPEAT YOUR NAME [00:48:28] FOR THE RECORD, AND STATE YOUR TOPIC [00:48:29] RELATED TO CONDUCT OF FORT BUSINESS. [00:48:32] ALL RIGHT, OUR FIRST SPEAKER IS JOEL [00:48:35] KUNSLER. JOEL, CAN YOU HEAR ME? [00:48:39] YES, I CAN HEAR YOU JUST FINE. JOE [00:48:43] KUNSWICK HERE. I HAVE A FEW CONCERNS [00:48:47] ABOUT PUBLIC COMMENT ADMINISTRATION. [00:48:49] AND ALSO I REALLY WANT TO [00:48:53] THANK THE PORT FOR SOME OF THE GOOD WORK [00:48:54] YOU'RE DOING AS WELL. [00:48:58] THAT'S MY COMMENTS. GO AHEAD. [00:49:02] ALL RIGHT, THANK YOU. [00:49:05] I WANT TO START WITH THE PUBLIC [00:49:09] COMMENT ADMINISTRATION. I'M NOT GOING TO [00:49:12] NAME THE TROUBLED INDIVIDUAL BECAUSE [00:49:14] HE'S A CANDIDATE FOR OFFICE, BUT THE [00:49:17] TROUBLED INDIVIDUAL CAME TO YOUR LAST [00:49:19] MEETING AND HURLED HATE AT THE INTERIM [00:49:22] CHAIR. AND I WOULD APPRECIATE IF THIS [00:49:25] INDIVIDUAL WAS CENSURED AND BANNED [00:49:29] FROM YOUR MEETINGS FOR AT LEAST SIX [00:49:31] MONTHS, BECAUSE THIS HAS BECOME A [00:49:33] PATTERN WITH HIM. AND I FOUND HIS. [00:49:35] BEHAVIOR TO BE ANTI AMERICAN, RACIST, [00:49:38] ET CETERA. AND I WANT TO APOLOGIZE TO [00:49:40] MS. HASEGAWA FOR HAVING TO SIT THROUGH [00:49:42] THAT AND I WASN'T THERE. MOVING ON, [00:49:45] I WANT TO COMMEND THE PORT VERY MUCH FOR [00:49:47] YOUR WORK ON BIOFUELS AND STUFF. I [00:49:49] REALLY APPRECIATE YOU GUYS DOING A STUDY [00:49:50] SESSION ON IT SO GUYS LIKE I, WHO ALSO [00:49:52] REPORT ON THE PORT CAN LEARN FROM YOUR [00:49:54] EXPERTS IN AN AVAILABLE FORMAT AND TAKE [00:49:58] THE SUPPLEMENTAL EDUCATION. SORT OF LIKE [00:50:01] HOW PUBLIC SERVANTS HAVE TO TAKE [00:50:04] CONTINUING EDUCATION. WE WHO REPORT ON



[00:50:07] AIRPORT BUSINESS NEED TO HAVE THAT
[00:50:09] CONTINUING ED. SO I REALLY APPRECIATE
[00:50:12] THAT. AND OBVIOUSLY, AS SOMEONE WHO VERY
[00:50:15] MUCH WOULD LIKE TO FLY ON BIOFUEL FUELED
[00:50:17] FLIGHTS, AM OPTIMISTIC TO ONE DAY
[00:50:20] ACTUALLY KNOWINGLY DO SO, I UNDERSTAND
• •
[00:50:24] IT HAS TO BE BLENDED IN ALL. AND
[00:50:27] FINALLY, IF I MAY, WITH ABOUT 30 SECONDS
[00:50:30] LEFT TO GO, I TRIED TO LOBBY ALASKA
[00:50:33] AIRPORTS TO GET A BOOM OVER TO YOUR
[00:50:36] SUPERSONIC JET SO WE COULD ALL GO
[00:50:38] SUPERSONIC THEATER, BECAUSE YOU'RE ALL
[00:50:40] AWESOME PEOPLE. AND I ABSOLUTELY LOVE
[00:50:42] THE PORT OF SEATTLE AIRPORT. IT IS THE
[00:50:44] BEST AIRPORT IN THE WORLD, AND I WOULD
[00:50:46] GLADLY DEBATE ANYONE WHO SAYS OTHERWISE,
[00:50:48] BECAUSE GETTING TO WATCH YOU JUST FLY IS
[00:50:50] ABSOLUTELY AWESOME. SO KEEP ME OFF SOME
[00:50:52] STAMPS OF THE BULLIES AND THAT'S
[00:50:55] ABOUT IT. MY COMMENTS ARE SMALL. THANK
[00:50:57] YOU. THANK YOU SO MUCH, JOE. NEXT ON OUR
[00:51:00] LIST OF SPEAKERS IS IRIS ANTMAN. IRIS,
[00:51:03] CAN YOU HEAR ME?
[00:51:11] YES, I CAN HEAR YOU. THANK YOU. GREAT.
[00:51:14] IF YOU COULD STATE YOUR FULL NAME FOR
[00:51:15] THE RECORD AND TOPIC RELATED TO THE
[00:51:16] CONDUCT REPORT BUSINESS, AND THEN WE'LL
[00:51:18] START THE CLOCK WHEN YOU START. THANK
[00:51:21] YOU. GOOD AFTERNOON. MY NAME IS IRIS
[00:51:23] ANTMAN. I'M A MEMBER OF SEATTLE CRUISE
[00:51:26] CONTROL AND I'M ADDRESSING THE HARMS OF
[00:51:29] CRUISE. THE CLIMATE CRISIS IS HERE NOW.
[00:51:33] GLOBAL WARMING, CAUSED PRIMARILY BY
[00:51:36] FOSSIL FUEL BURNING, CONTINUES UNABATED.
[00:51:39] THE ACTIONS THAT GOVERNMENTS AND
[00:51:42] CORPORATIONS HAVE TAKEN TO LIMIT
[00:51:44] GREENHOUSE GAS EMISSIONS TO DATE ARE
[00:51:46] POSITIVE, BUT SO LIMITED THEY HAVE
[00:51:49] MINIMAL IMPACT. THE CRITICAL AND BOLD
[00:51:52] STEPS NEEDED HAVE NOT BEEN FORTHCOMING
[00:51:55] BY THE ORGANIZATIONS THAT HAVE THE POWER
[00:51:57] TO MAKE THEM. CASE IN POINT THE
[00:52:00] PORT IS WORKING TO INSTALL SHORE POWER
[00:52:03] AT T 66 BY 2024,
[00:52:06] ENABLING CRUISE SHIPS AT PORT TO RUN ON
[00:52:09] ELECTRICITY. THIS WILL BENEFIT LOCAL
[00:52:11] COMMUNITIES, AIR AND WATER QUALITY. AND
[00:52:14] IMPORTANT AS THIS IS, SHIP EMISSIONS,
[00:52:16] WHILE AT BERTH ACCOUNT FOR LESS THAN 4%
[00:52:20] OF TOTAL EMISSIONS. AND THEREFORE,
[00:52:22] USING SHORE POWER WILL SUBSTANTIVELY
[00:52:24] REDUCE OVER. CRITICAL AND BOLD STEPS BY
[00:52:24] THE PORT WOULD BE TO CAP THE NUMBER OF
[00:52:31] CRUISE SHIP SAILINGS TO 2019 LEVELS AND
[00:52:34] THEN REDUCE THOSE NUMBERS UNTIL SHIPS
[00:52:36] CAN SAIL WITHOUT POLLUTING THE OCEANS
[00:52:39] AND AIR AND WITHOUT EMITTING CLIMATE
[00:52:41] WARMING GREENHOUSE GASES. GREEN TECH AND
[00:52:44] A SUPPOSED GREEN CRUISE CORRIDOR, AS
[00:52:46] NICE AS THEY SOUND, WILL NOT ADDRESS THE
[00:52:49] CARBON POLLUTION PROBLEM WE FACE. AND
[00:52:51] SPENDING TIME AND MONEY OVER THE NEXT
[00:52:53] FEW DECADES DEVELOPING CONCEPTS THAT MAY
[55.52.55] . E.T. BEG. ISEG BEVELOT ING CONCENTO THAT WAT



100:52:561 HAVE NEGLIGIBLE RESULTS WILL BE OUR [00:52:58] UNDOING. IT IS TIME TO MAKE BOLD AND [00:53:01] UNCOMFORTABLE DECISIONS. THESE DECISIONS [00:53:04] ARE IN YOUR HANDS. THE PORT MUST TURN [00:53:06] AWAY FROM THE CRUISE INDUSTRY, AS [00:53:08] COMFORTABLE AND FAMILIAR AS IT HAS [00:53:10] BECOME, AND RATHER USE ITS RESOURCES TO [00:53:13] CREATIVELY DEVELOP ENVIRONMENTALLY SOUND [00:53:16] BUSINESSES. AND I WANT TO THANK YOU FOR 100:53:191 THE GOOD WORK THAT YOU'RE DOING. THE [00:53:21] PRIDE PROCLAMATION IS BEAUTIFUL. I KNOW [00:53:24] THAT YOU'RE ALL WELL MEANING AND [00:53:27] WONDERFUL PEOPLE. AND I JUST IMPLORE YOU [00:53:30] TO UNDERSTAND WHAT WE'RE FACING AND HOW [00:53:33] YOU CAN POSITIVELY IMPACT [00:53:38] OUR DIFFICULTIES. THANK YOU. THANK YOU, [00:53:40] IRIS. THANK YOU SO MUCH. NEXT ON OUR [00:53:42] LIST IS MARIA BATIOLA. MARIA, CAN YOU [00:53:44] HEAR ME? [00:53:48] THANK YOU. MY NAME IS MARIA BATIOLA AND [00:53:51] I'M COMMENTING ON ITEM TEN C, THE SAMP [00:53:54] ENVIRONMENTAL ASSESSMENT. HONORABLE [00:53:57] PRESIDENT CHO, VICE PRESIDENT HASEGAWA, [00:54:01] SECRETARY OF FELLEMAN, COMMISSIONER [00:54:03] MOHAMMED AND COMMISSIONER CALKINS. I'M [00:54:07] MAKING THIS PUBLIC COMMENT AND SENT A [00:54:08] DETAILED LETTER ON BEHALF OF THE BEACON [00:54:10] HILL COUNCIL. SENT TO THE LA RASA KING [00:54:13] COUNTY INTERNATIONAL AIRPORT COMMUNITY [00:54:15] COALITION, WHITE SKY AND 350 SEATTLE [00:54:19] AVENUE, THEY ARE RAISING THE VOICES OVER [00:54:21] 400,000 RESIDENTS LIVING NEAR THE SEATAC [00:54:24] AIRPORT AND OTHERS FLIGHT PATH OR 64% [00:54:27] PEOPLE OF COLOR, MIXED RACE AND 29% [00:54:30] IMMIGRANTS AND REFUGEES. OUR COMMUNITIES [00:54:33] EXPERIENCE INEQUITABLE ENVIRONMENTAL, [00:54:35] HEALTH AND CLIMATE HARMS FROM SEATAC [00:54:38] FLIGHT OPERATIONS THAT ARE ALMOST BACK [00:54:40] TO 450,000 FLIGHT OPERATIONS PRE COVID [00:54:43] LEVELS. THE SAMP OR SUSTAINABLE AIRPORT [00:54:46] MASTER PLAN WOULD FURTHER HARM OUR [00:54:47] RESIDENTS. THEREFORE, WE RESPECTIVELY [00:54:50] REQUEST THAT THE COMMISSION GO BEYOND [00:54:52] THE PROPOSED SAMP EA AND APPROVE A SAMP [00:54:55] ENVIRONMENTAL IMPACT STATEMENT FOR BOTH [00:54:58] NEAR TERM AND LONG TERM PROJECTS AND [00:55:00] FUND IT ACCORDINGLY TO ENSURE A [00:55:02] CUMULATIVE IMPACT. ANALYSIS IS CONDUCTED [00:55:05] ON ALL AIR, NOISE AND CLIMATE POLLUTION [00:55:07] PRODUCED BY AND FACILITATED BY DETACHED [00:55:10] AIRPORT FACILITIES AND OPERATIONS. FOUR [00:55:13] YEARS AGO WE SHARED THESE CONCERNS WITH [00:55:15] PORT COMMISSIONERS CHO AND BOWMAN WROTE [00:55:18] TO YOU ON JANUARY 17 OF 2020 THAT LED TO [00:55:20] THE MARCH 15, 2023 CONVENING HOSTED [00:55:24] BY VICE PRESIDENT HASEGAWA, WHERE WE MADE [00:55:27] THIS VERY SAME REQUEST TO HER AND TO [00:55:30] SECRETARY FELLEMAN. I KNOW THAT WE BOTH [00:55:33] SHARE THE SAME CARE FOR OUR COMMUNITY, [00:55:35] THE PLANET AND OUR JOINT FUTURES. [00:55:38] PLEASE REMEMBER THAT OUR HEALTH AND OUR [00:55:40] LIVES MATTER AND THEY'RE NOT EXPENDABLE. [00:55:43] WE'RE AVAILABLE FOR FURTHER DIALOGUE AND



[00:55:45] LOOK FORWARD TO A POSITIVE RESPONSE TO
[00:55:47] OUR REQUEST FOR AN EIS FOR BOTH SHORT
[00:55:51] TERM AND LONG TERM. THANK YOU. THANK YOU
[00:55:54] MARIA. NEXT ON OUR LIST IS DAVID
[00:55:57] GOEBBEL. DAVID, CAN YOU HEAR ME?
[00:56:01] YES. HI, CAN YOU HEAR ME? YES, WE CAN.
[00:56:03] IF YOU COULD RESTATE YOUR NAME FOR THE
[00:56:05] RECORD AND TALK. DAVID GOEBBEL,
[00:56:06] PRESIDENT OF VASHON. FAIR SKIES. A FIVE,
[00:56:08] ONE C THREE. I'M SPEAKING TODAY
[00:56:10] REGARDING ALSO ITEM TEN C, THE VERY LONG
[00:56:12] RUNNING STAMP FIRST AUTHORIZED IN 2015.
[00:56:16] ON APRIL 25, 2017, OVER SIX YEARS AGO,
[00:56:19] DAVID SUMI, THE FA'S NORFOLK MOUNTAIN
[00:56:21] REGIONAL ADMINISTRATOR, SAT RIGHT THERE.
[00:56:23] IF I WAS THERE TODAY, SITTING AT THE
[00:56:25] PODIUM, I'D BE POINTING THE BANK OF
[00:56:26] SEATS TO MY LEFT. BUT THE FAIR GODS WERE
[00:56:28] NOT COOPERATING TODAY, UNFORTUNATELY,
[00:56:31] AND DESCRIBED THE NEXT GEN FOCUSING OF
[00:56:33] HALF OF SOUTHWEST ARRIVED SOUTH FLOW
[00:56:35] ARRIVALS OVER A 100 YARD WIDE STRIP OF
[00:56:37] VASHON ISLAND AS THE MOST SIGNIFICANT
[00:56:39] CHANGE TO COMMERCIAL AVIATION IN THE
[00:56:41] PUGET SOUND REGION SINCE THE
[00:56:42] INTRODUCTION OF CIVILIAN RADAR AFTER
[00:56:44] WORLD WAR II. THIS RADICAL CHANGE WITH
[00:56:46] ZERO OUTREACH TO THE COMMUNITY MOST
[00:56:49] IMPACTED BY IT VASHON ISLAND WAS
[00:56:51] REVIEWED UNDER THE GREENER SKIES EA.
[00:56:53] ITS FONZIE ROD, WHICH IS FINDING OF NO
[00:56:55] SIGNIFICANT IMPACT RECORD OR DECISION IN
[00:56:57] NEPA SPEAK, WAS EXECUTED IN LATE 2012.
[00:57:00] BUT THE CHANGES OVER VASHON ISLAND
[00:57:02] DESCRIBED IN IT WEREN'T ACTUALLY
[00:57:04] SUBSTANTIALLY IMPLEMENTED UNTIL MID
[00:57:05] 2015. YET IN A DRAFT OF THE SAMPA EA
[00:57:08] SENT TO THE FAA IN EARLY 21 2021, THE
[00:57:11] CUMULATIVE IMPACT CHAPTER INCLUDED A
[00:57:13] HOST OF MUNDANE PROJECTS SUCH AS
[00:57:15] WIDENING OF SOUTH 144TH WAY, YET
[00:57:18] EXPLICITLY EXCLUDED THE MOST SIGNIFICANT
[00:57:20] CHANGE TO THE PUGET SOUND AIRSPACE IN
[00:57:22] THE LAST 70 YEARS. THE TWO NEW NEXT GEN
[00:57:25] NAYS, THE RMPS WERE NEVER FULLY
[00:57:27] IMPLEMENTED OVER ELLIOTT BAY. THAT'S A
[00:57:30] WHOLE NOTHER ISSUE. THIS IS
[00:57:30] WHOLE NOTHER 1000E. THIS 10
[00:57:34] CUMULATIVE IMPACT MUST INCLUDE A FULL
[00:57:36] CONSIDERATION OF THE GREENER SKIES EA AS
[00:57:38] IMPLEMENTED. I REPEAT, AS IMPLEMENTED
[00:57:41] FULL CONSIDERATION OF THE NEXT GEN
[00:57:43] IMPACTS AS IMPLEMENTED IN THE SAMP EA IS
[00:57:46] A BRIGHT RED LINE FOR VASHON FAIR SKIES.
[00:57:49] INCLUSION IN THE CIPA EIS IS NOT A
[00:57:51] SUBSTITUTE, IT MUST BE IN THE FEDERAL
[00:57:53] NEPA AND I'M SORRY I DIDN'T MAKE IT
[00:57:56] THERE TODAY. I WAS REALLY HOPING TO ALL
[00:57:58] SEE YOU IN PERSON AGAIN AND SOME OF YOU
[00:57:59] FOR THE FIRST TIME, BUT I'LL MAKE IT
[00:58:01] AGAIN AT SOME POINT IN THE FUTURE.
[00:58:03] FERRIES WERE HALF AN HOUR LATE TODAY AND
[00:58:05] I WOULD HAVE MISSED IT. ALL RIGHT,
[00.00.00] I WOOLD HAVE WIGGED II. ALL RIGHT,



[00:58:06]	THANK YOU. THANKS DAVID.
[00:58:10]	NEXT IS PEGGY PRINCE. PEGGY, CAN YOU
[00:58:11]	HEAR ME? I'M TOLD THAT PEGGY HAS LEFT
[00:58:14]	THE MEETING. OKAY. ALL RIGHT, SO IF
[00:58:17]	I'M NOT MISTAKEN, THAT CONCLUDES OUR
[00:58:19]	SIGN UPS FOR TODAY. IS THERE ANYONE ELSE
[00:58:22]	PRESENT ON THE TEAM'S CALL OR PRESENT IN
	THE ROOM TODAY WHO DIDN'T SIGN UP, WHO
[00:58:25]	WISHES TO ADDRESS THE COMMISSION? IF SO,
	PLEASE STATE AND SPELL YOUR NAME AND
	STATE THE TOPIC RELATED TO THE CONDUCT
	OF POOR BUSINESS YOU WISH TO SPEAK ABOUT
	FOR THE RECORD. ALL RIGHT, SEEING NONE
	AT THIS TIME, I'LL ASK THE CLERK TO
	PLEASE GIVE US A SYNOPSIS OF ANY WRITTEN
	COMMENTS RECEIVED.
	GOOD AFTERNOON, MR. COMMISSION
	PRESIDENT. MEMBERS OF THE COMMISSION,
	EXECUTIVE DIRECTOR OF METRUCK. WE'VE
	RECEIVED FOUR WRITTEN COMMENTS PRIOR TO
	OUR MEETING TODAY. THESE HAVE BEEN
	DISTRIBUTED TO YOU IN ADVANCE OF THE
	MEETING AND WILL BECOME A PART OF THE
	PUBLIC RECORD. WRITTEN COMMENTS TODAY
	COME FROM LAURA GIBBONS WHO WRITES
	REGARDING ITEM TEN C ON THE AGENDA,
	STATING THAT ADDITIONAL FUNDING FOR NEPA
	AND SIPA STUDIES SHOULD BE UNNECESSARY.
	CITING EXISTING STUDIES SHOWING HARMFUL
	EFFECTS OF AVIATION ON THE CLIMATE AND
	COMMUNITIES, SHE STATED THE FUNDING
	SHOULD BE USED FOR ADDITIONAL MITIGATION
	FOR COMMUNITIES IMPACTED BY AIRPORT
	EMISSIONS AND NOISE. THE NEXT WRITTEN
	COMMENT RECEIVED IS FROM ROSEMARY MOORE
	WHO WRITES REGARDING ITEM TEN C,
	STATING THAT THERE ARE EXISTING REPORTS,
	INCLUDING THE IPCC REPORT REGARDING
	AVIATION'S CONTRIBUTION TO GLOBAL
	WARMING. SHE STATES THAT FLIGHTS SHOULD
	BE REDUCED AND THE FUNDING FOR ITEM TEN
	C SHOULD GO TO FUNDING ALTERNATE CLEANER
	FORMS OF TRANSPORT SUCH AS LONG HAUL
	ELECTRIC RAIL FOR ADDITIONAL MITIGATION
	AND FOR ADDITIONAL MITIGATION FOR
	COMMUNITIES IMPACTED BY AIRPORT
	EMISSIONS AND NOISE. AND THEN WE
	RECEIVED WRITTEN COMMENTS TO SUPPORT THE
	SPOKEN COMMENTS HERE TODAY FROM BOTH JOE
	KENSLER AND MARIA BATIOLA. SO THAT
	CONCLUDES THE WRITTEN COMMENTS RECEIVED
	TODAY. EXCELLENT. ALL RIGHT.
	HEARING NO FURTHER PUBLIC TESTIMONY,
	WE'LL MOVE ON TO THE CONSENT AGENDA.
	ITEMS ON THE CONSENT AGENDA ARE
	CONSIDERED ROUTINE AND WOULD BE ADOPTED
	BY ONE MOTION. ITEMS REMOVED FROM THE
	CONSENT AGENDA WILL BE CONSIDERED
	SEPARATELY IMMEDIATELY AFTER THE
	ADOPTION OF THE REMAINING CONSENT AGENDA
	ITEMS. AT THIS TIME, THE CHAIR WILL
	ENTERTAIN A MOTION TO APPROVE THE
	CONSENT AGENDA COVERING ITEM EIGHT A.
	,



[01:00:16] EIGHT B. EIGHT C. [01:00:20] IS THERE A MOTION? [01:00:23] SO COVID SECOND. [01:00:27] ALL RIGHT, THE MOTION HAS BEEN MADE AND [01:00:29] SECONDED. COMMISSIONERS, PLEASE SAY AYE [01:00:31] OR NAY WHEN YOUR NAME IS CALLED FOR [01:00:35] APPROVAL OF THE CONSENT AGENDA, [01:00:36] BEGINNING WITH COMMISSIONER CALKINS. [01:00:38] AYE. THANK YOU. COMMISSIONER FELLEMAN. [01:00:40] AYE. THANK YOU. COMMISSIONER HASEGAWA. [01:00:44] AYE. THANK YOU. COMMISSIONER MOHAMMED. [01:00:48] AYE. THANK YOU. AND COMMISSIONER CHO. [01:00:50] AYE. THANK YOU. FIVE AYES, ZERO NAYS. [01:00:53] GREAT. AGENDA IS APPROVED AS PRESENTED. [01:00:56] THANK YOU VERY MUCH. MOVING ON IN THE [01:00:58] AGENDA, WE HAVE THREE NEW BUSINESS ITEMS [01:01:00] TODAY. CLERK HART, PLEASE READ THE FIRST [01:01:03] ITEM INTO THE RECORD, AND EXECUTIVE [01:01:04] DIRECTOR METRUCK WILL THEN INTRODUCE IT. [01:01:06] THANK YOU. THIS IS AGENDA ITEM TEN A [01:01:09] AUTHORIZATION FOR THE EXECUTIVE DIRECTOR [01:01:11] TO AUTHORIZE \$46 MILLION OF SUPPLEMENTAL [01:01:13] FUNDING TO MEET CURRENT BUILDING CODE [01:01:15] REQUIREMENTS AND COMPLETE PHASE B [01:01:17] CONSTRUCTION TO APPROVE THE FINAL [01:01:19] GUARANTEED MAXIMUM PRICE OF \$546,000,000 [01:01:23] FOR THE OVERALL PROGRAM AND TO EXECUTE A [01:01:26] TENANT REIMBURSEMENT AGREEMENT WITH [01:01:27] ALASKA AIRLINES FOR THIS PORTION OF THE [01:01:30] WORK OF THE NORTH MAIN TERMINAL [01:01:31] REDEVELOPMENT PROGRAM AT SEATTLE TACOMA [01:01:33] INTERNATIONAL AIRPORT. COMMISSIONERS, [01:01:37] THE MODERNIZATION OF THE NORTH MAIN 101:01:381 TERMINAL, ALSO KNOWN AS THE SEA GATEWAY [01:01:41] PROJECT, IS A SIGNIFICANT OPPORTUNITY TO [01:01:43] ENHANCE THE TRAVELER EXPERIENCE. IT [01:01:45] INCLUDES RECONFIGURING THE 40 YEAR OLD [01:01:47] TERMINAL NORTH END TICKETING AREA, [01:01:49] EXPANDING THE SECURITY CHECKPOINT, AND [01:01:51] CREATING AN UPDATED LIGHT FILLED SPACE. [01:01:54] LIGHT FILLED OPEN SPACE WHICH WILL [01:01:56] FACILITATE NEW TECHNOLOGY AND BUILDING [01:01:58] STANDARDS TO HELP PASSENGERS MOVE [01:02:00] QUICKLY AND EASILY THROUGH THE TERMINAL. [01:02:02] THE PROJECT IS BEING DONE IN PARTNERSHIP [01:02:04] WITH ALASKA AIRLINES. THE \$46 MILLION [01:02:07] PROJECT AUTHORIZATION INCREASE WAS [01:02:10] FORESHADOWED IN THE LAST PRESENTATION ON [01:02:12] THIS TOPIC AS AN EXPECTED CHANGE. [01:02:14] HOWEVER, I WANT TO BE CLEAR THAT THESE [01:02:16] INVESTMENTS, WHICH ARE MAINLY AROUND THE [01:02:18] CORE INFRASTRUCTURE IN THAT PART OF THE [01:02:20] AIRPORT, WOULD HAVE TO BE DONE [01:02:21] EVENTUALLY AND WERE INITIALLY PART OF A [01:02:23] FUTURE PROJECT. SO WHILE THE BUDGET WILL [01:02:26] INCREASE FOR THIS PROJECT, THERE WILL BE [01:02:28] A CORRESPONDING DECREASE IN COST FOR A [01:02:30] FUTURE CAPITAL INVESTMENT. SO THE [01:02:32] PRESENTERS TODAY ARE ALAN OLSEN, [01:02:34] CAPITAL PROJECT MANAGER IN AVIATION, [01:02:37] RICK DUNCAN, DIRECTOR, AVIATION BUSINESS [01:02:39] PROPERTIES, AND RANDY FRITZ, DIRECTOR, [01:02:42] AIRPORT AFFAIRS, ALASKA AIR GROUP. AND



101:02:441 ALSO WE HAVE OTHER STAFF IS AVAILABLE TO [01:02:47] ANSWER QUESTIONS SHOULD THEY COME UP. [01:02:49] SO I GUESS, ALAN, I'M TURNING OVER TO [01:02:51] YOU. I'LL KICK IT OFF REAL QUICKLY. [01:02:54] OKAY? GOOD AFTERNOON, COMMISSIONERS. [01:02:57] THANK YOU, EXECUTIVE DIRECTOR METRUCK. [01:03:00] AS MENTIONED, THIS IS FOR AN ADDITIONAL [01:03:02] \$46 MILLION FOR THE FINAL GUARANTEED [01:03:05] MAXIMUM PRICE OF THE OVERALL PROGRAM AT [01:03:07] 546.000.000. YOU LAST SAW THIS TRA [01:03:11] COME THROUGH ON MARCH 28. WE HAVE SOME [01:03:13] NEW EYE CANDY TO SHOW YOU FOR THIS [01:03:16] PROJECT. HOPEFULLY, THIS WILL BE THE [01:03:17] LAST TIME WE NEED ANYTHING FROM THE [01:03:19] COMMISSION UNTIL THE RIBBON CUTTING [01:03:21] CEREMONY. ULTIMATELY, THE PROJECT WILL [01:03:23] NET AN ADDITIONAL 11,000 IN RENTABLE [01:03:26] SQUARE FEET. AT TODAY'S RATE, THAT [01:03:28] SHOULD BE ABOUT 2.3 MILLION ADDITIONAL [01:03:30] RENT. AND THIS WAS ALSO APPROVED BY THE [01:03:33] MII WITH AN AFFIRMED VOTE. 20 SIGNATORY [01:03:37] AIRLINES ALL VOTED. NOT A SINGLE NO ON [01:03:39] THIS. SO THERE'S A LOT OF PARTNERSHIP [01:03:41] HERE. A LOT OF FOLKS REALLY DO SEE THE [01:03:44] BENEFIT TO THIS LOBBY. AND AS MENTIONED, [01:03:48] I'M JOINED WITH ALAN OLSEN FROM THE [01:03:50] PROJECT MANAGEMENT GROUP AND RANDY KURTZ [01:03:52] FROM ALASKA AIRLINES JUST TO HIGHLIGHT [01:03:54] THE EXCITEMENT AND THE COLLABORATION FOR [01:03:56] THIS PROJECT. ALAN, [01:04:00] NEXT SLIDE, PLEASE. [01:04:08] THIS GIVES US A PRETTY GOOD OVERVIEW OF [01:04:10] WHAT RICK JUST SAID. [01:04:14] NEXT SLIDE. CAN I GET YOU TO PULL THAT [01:04:16] MIC A LITTLE BIT CLOSER TO YOU, PLEASE? [01:04:18] THANK YOU. THANK YOU. YES, WE HAVE AN [01:04:21] ANIMATION TO SHARE. [01:04:26] YES, THERE'S BAGGAGE CLAIM IN HERE. [01:04:29] MY FAVORITE. [01:07:11] YES. [01:07:23] NEXT SLIDE, PLEASE. [01:07:27] AND AS WE DISCUSSED EARLIER, THIS [01:07:30] PROJECT IS PART OF THE SCA GATEWAY [01:07:33] PROGRAM. AND WE'VE BEEN WORKING IN [01:07:36] CLOSE COOPERATION WITH OUR EXTERNAL [01:07:40] RELATIONS PARTNERS AND ALASKA'S [01:07:43] COMMUNICATIONS GROUP TO GET [01:07:47] THE WORD OUT ON THIS WORK. AND I [01:07:53] THINK WE'VE BEEN VERY SUCCESSFUL IN THAT [01:07:55] EFFORT UP TO THIS POINT. NEXT SLIDE, [01:07:57] PLEASE. AND HERE ARE [01:08:01] SOME OF THE COMMUNICATIONS TACTICS THAT [01:08:04] HAVE BEEN USED BY THE TEAM TO GET THE [01:08:06] WORD OUT TO FOLKS NOT ONLY ABOUT THE [01:08:10] IMPACTS THAT ARE BEING CAUSED BY THIS [01:08:12] WORK, BUT ALSO WHAT GREAT THINGS THERE [01:08:15] ARE IN STORE. NEXT SLIDE, [01:08:18] PLEASE. SO, AS WE DISCUSSED, [01:08:21] THE PORT IN ALASKA HAVE BEEN WORKING [01:08:23] TOGETHER ON NORTH MAIN TERMINAL [01:08:25] REDEVELOPMENT PROGRAM SINCE EARLY 2019. [01:08:27] AND ALASKA IS TAKING THE

[01:08:30] LEAD ON DESIGNING AND CONSTRUCTING THE



101:08:331 WORK THROUGH A PROGRESSIVE DESIGN BUILD [01:08:36] PROJECT DELIVERY. AND WE HAVE A MULTI [01:08:39] PHASE TENANT REIMBURSEMENT AGREEMENT [01:08:42] WITH ALASKA AIRLINES TO COVER THIS WORK. [01:08:46] AND WHAT WE'RE DOING HERE AT THE NORTH [01:08:48] END OF THE MAIN TERMINAL IS GOING TO BE [01:08:49] PICKED UP BY FUTURE PROJECTS, [01:08:54] MOST NOTABLY NORTH EXCUSE ME, THE MAIN [01:08:56] TERMINAL IMPROVEMENTS PROGRAM, WHICH IS [01:08:59] PROGRAM DEVELOPMENT RIGHT NOW. NEXT [01:09:02] SLIDE, PLEASE. SO, [01:09:06] AS WE DISCUSSED, ALSO IN 1968, THE MAIN [01:09:09] TERMINAL WAS DESIGNED FOR 25 MILLION [01:09:12] ANNUAL PASSENGERS. AND NOW WE ARE [01:09:15] GETTING VERY CLOSE TO EXCEEDING THAT. [01:09:17] AND DURING PEAK TRAVEL PERIODS, WE'RE [01:09:20] SEEING SIGNIFICANT CONGESTION IN THE [01:09:23] ALASKA TICKETING AREA AND IN SECURITY [01:09:26] SCREENING CHECKPOINT FIVE AND ALL THE [01:09:29] OTHER CHECKPOINTS AS WELL. AND IT'S [01:09:31] WORTH NOTING THAT 50% OF THE PASSENGERS [01:09:34] THAT ARE COMING TO THE AIRPORT ARE [01:09:36] TRANSITING THROUGH THIS AREA. SO THE [01:09:41] KEY BENEFITS OF THIS WORK ARE WE ARE [01:09:44] BRINGING THESE AREAS INTO COMPLIANCE [01:09:46] WITH CURRENT BUILDING AND FIRE CODE. [01:09:48] WE'RE ADDRESSING EXISTING AND [01:09:50] ANTICIPATING NEAR TERM PASSENGER GROWTH [01:09:53] PROJECTIONS. WE ARE INCORPORATING SOME [01:09:57] OF THE LATEST ADVANCES IN PASSENGER [01:09:59] PROCESSING TECHNOLOGY, SOME OF WHICH ARE [01:10:02] ACTUALLY IN OPERATION RIGHT NOW, [01:10:05] AND WE ALSO ARE UPDATING THE BUILDING 101:10:081 FINISHES AND UPGRADING THE OVERALL [01:10:10] PASSENGER EXPERIENCE AT THE AIRPORT. [01:10:14] NEXT SLIDE, PLEASE. [01:10:17] WE DID COME TO THE SEA ACT [01:10:21] COMMITTEE IN FEBRUARY OF THIS YEAR TO [01:10:26] PRESENT OUR SUSTAINABLE EVALUATION [01:10:28] FRAMEWORK. WE HAD HAD MULTIPLE MEETINGS [01:10:32] WITH THE SPARK COMMITTEE AND WE [01:10:35] DID THEN ARRIVE AT A SUSTAINABLE DESIGN [01:10:40] STRATEGY. AND JUST [01:10:43] SOME QUICK HIGHLIGHTS HERE. WE DID LOOK [01:10:46] AT 45 DIFFERENT STRATEGIES AND SETTLED [01:10:49] ON 20. THERE'S AN ESTIMATED 19 [01:10:53] TONS OF CARBON THAT IS GOING TO BE [01:10:55] REDUCED ANNUALLY. IT WILL COST \$4 [01:10:58] MILLION TO IMPLEMENT THESE CARBON [01:11:00] REDUCING STRATEGIES OVER THE LIFE OF THE [01:11:03] FACILITY, WHICH EQUATES TO \$165 [01:11:07] TO \$1,000 PER TON OF CARBON REDUCED. [01:11:10] WE'RE ON TRACK TO ACHIEVE LEAD SILVER [01:11:13] FOR COMMERCIAL INTERIOR. [01:11:16] NEXT SLIDE, PLEASE. HERE'S A [01:11:20] HIGH LEVEL OVERVIEW OF WHERE THE WORK IS [01:11:22] TAKING PLACE. WE'RE TOUCHING PRETTY MUCH [01:11:25] EVERY PART OF THE MAIN TERMINAL ON ONE [01:11:28] LEVEL OR ANOTHER. WE'RE CURRENTLY ACTIVE [01:11:32] IN PHASE A WORK WHICH, IF YOU'VE BEEN IN [01:11:34] THE BAGGAGE CLAIM OR ON THE BRIDGE LEVEL [01:11:36] OR EVEN ON THE DEPARTURES DRIVE, YOU [01:11:39] WILL PROBABLY HAVE SEEN EVIDENCE OF



] THAT. WE'RE CREATING 24,000
[01:11:46] TENANT AND OPERATIONAL SPACE ON THE
] BRIDGE PROMENADE, WHICH REQUIRES A FAIR
[01:11:50] AMOUNT OF WORK ON THE BAGGAGE CLAIM
01:11:52	LEVEL BELOW, WHICH IS UNDERWAY RIGHT
01:11:54	NOW. AND WE ARE BEGINNING TO
	DO ENTRY DOOR RELOCATIONS ON THE
	DEPARTURES DRIVE AND CONSTRUCT BUMP OUTS
	AT THE CURTAIN WALL TO ACCOMMODATE
	EXISTING TICKETING AND BACKDROP.
] PHASE B WORK, WHICH WE ARE HOPING TO
	BEGIN IN THIRD QUARTER THIS YEAR, IS
	I GOING TO PRIMARILY BE ON THE TICKETING
L -	.
] AND MEZZANINE LEVEL, AS WELL AS SECURITY
-	SCREENING CHECKPOINT NUMBER FIVE. AND WE
] ARE ALSO IN THE PROCESS,
	COMPLETELY RENOVATING THE RESTROOMS
] ADJACENT TO SECURITY SCREENING
] CHECKPOINT.
-] NEXT SLIDE, PLEASE.
] PHASE B CONSTRUCTION. EXCUSE ME. PHASE A
[01:12:43] CONSTRUCTION IS CURRENTLY AT 100% DESIGN
] AND PHASE B IS AT 90% DESIGN,
[01:12:50] AND WE'RE EXPECTING FULL BUILDING
[01:12:54	PERMITS TO BE RECEIVED BY THE END OF
[01:12:57] THIRD QUARTER, EARLY FOURTH QUARTER THIS
01:12:59	YEAR.
[01:13:03	NEXT SLIDE.
[01:13:06] HERE'S AN OVERALL HIGH LEVEL COST
[01:13:08	BREAKDOWN OF OUR PREVIOUS REQUESTS,
	PLUS THIS REQUEST, WHICH IS A BIT OF A
	SUMMARY.
-	AS RICK SAID EARLIER, WE HOPE THIS IS
] THE LAST TIME WE HAVE TO COME BACK TO
	SEE YOU GUYS TO ASK FOR ADDITIONAL
	FUNDING. NEXT SLIDE.
	AS WE DISCUSSED, WHEN WE CAME HERE ON
	THE 28 MARCH, WE WERE ANTICIPATING
	SOME ADDITIONAL COSTS, UP TO 50 MILLION,
	AND THIS GIVES A BREAKDOWN OF THE 46
	MILLION THAT WE ARE REQUESTING. THE TWO
	BIG AREAS ARE
-	ADDRESSING CODE COMPLIANCE AND THEN
	DESIGN DEVELOPMENT.
] NEXT SLIDE, OUR CURRENT] SCHEDULE SUMMARY. AND YOU'LL NOTICE IN
	THE UPPER RIGHT HAND CORNER WE HAVE
	INSERTED A SOCCER BALL FOR OUR
] EXPECTED PASSENGER SPIKE FOR
-	THE FIFA WORLD CUP. AND WE ARE CURRENTLY
	ON TRACK TO BE AT SUBSTANTIAL COMPLETION
	FOR THE PROJECT BY THE END OF MAY 2026.
] AND WE'RE. CONTINUING TO WORK TO BETTER
] THAT SCHEDULE. NEXT SLIDE,
L -] PLEASE. SOME KEY PROGRAM RISKS AND
-	MITIGATION. OPERATIONAL IMPACTS ARE THE
] NUMBER ONE WITH THE HIGHEST IMPACT, AND
L -] WE HAVE BEEN WORKING CEASELESSLY WITH A
] LARGE NUMBER OF PORT AND OTHER
[01:14:48	
-] STAKEHOLDERS TO MITIGATE THOSE IMPACTS
	TO THE FULLEST EXTENT POSSIBLE. THERE
[01:14:54	



[01:15:00] FROM THE BEGINNING, BUT I BELIEVE [01:15:02] THROUGH THE COOPERATION THAT WE HAVE [01:15:06] WITH OUR ORAT PARTNERS, [01:15:11] EXTERNAL RELATIONS, CUSTOMER EXPERIENCE, [01:15:14] AIRPORT DINING AND RETAIL, AND OF [01:15:16] COURSE, ALASKA AIR GROUP, WE'VE BEEN [01:15:19] ABLE TO MINIMIZE THOSE TO THE FULLEST [01:15:21] EXTENT POSSIBLE. AND THEN THERE ARE A [01:15:24] NUMBER OF OTHER PROJECTS THAT ARE TAKING [01:15:26] PLACE IN THE SAME FOOTPRINT THAT WE ARE [01:15:28] REGULARLY COORDINATING WITH, MOST [01:15:31] RECENTLY WITH TERMINAL SECURITY [01:15:33] ENHANCEMENTS, BUT ALSO WITH THE ONGOING [01:15:36] EFFORTS OF BAGGAGE OPTIMIZATION AND [01:15:38] SEVERAL OTHER PROJECTS. [01:15:41] NEXT SLIDE. [01:15:45] HERE'S A HIGH LEVEL OVERVIEW OF SOME OF [01:15:47] THE CONSTRUCTION AND OPERATIONAL [01:15:49] READINESS PLANS THAT WE'VE PUT IN PLACE. [01:15:53] THERE HAVE BEEN SEVERAL THAT HAVE BEEN [01:15:55] EXECUTED UP TO THIS POINT, AND THERE [01:15:57] WILL BE SEVERAL MORE BEFORE THE PROJECT [01:15:59] IS OVER. NEXT SLIDE, [01:16:02] PLEASE. AND HERE ARE SOME [01:16:06] PROGRESS PHOTOS OF THE WORK THAT'S [01:16:08] TAKING PLACE ON THE BAGGAGE CLAIM AND [01:16:10] THE PROMENADE LEVEL, [01:16:13] EXTENDING THAT FLOOR TO CREATE MORE [01:16:16] SPACE ON THE BRIDGE PROMENADE. NEXT [01:16:20] SLIDE. HERE IS THE [01:16:24] DOOR 33 RELOCATION, THE FIRST OF THE [01:16:27] DOOR RELOCATIONS WE'RE DOING ON THE [01:16:29] DEPARTURES DRIVE THAT WILL BE HOPEFULLY 101:16:341 OPERATIONAL BY THE END OF AUGUST THIS [01:16:36] YEAR. WE'RE ON TRACK FOR THAT. AND THEN [01:16:39] NEXT SLIDE, PLEASE. [01:16:43] AND HERE'S WORK THAT'S TAKING PLACE ON [01:16:45] THE DEPARTURES CURBSIDE TO CREATE A [01:16:48] WATERTIGHT ENVELOPE FOR THE BRIDGE [01:16:51] PROMENADE LEVEL DOWN ON THE LEVEL BELOW. [01:16:56] NEXT SLIDE. [01:16:59] HERE'S SOME SHOTS OF SOME OF THE NEW [01:17:02] TECHNOLOGY THAT ALASKA HAS PUT IN PLACE [01:17:05] DURING THE WORK AT ZONE AT THE FAR NORTH [01:17:07] END OF THE TICKETING AREA. AND THERE [01:17:11] IS MORE OF THIS TYPE OF WORK TO COME ON [01:17:13] THE TICKETING LEVEL, AND IT'S ALL BEING [01:17:15] PHASED. NEXT SLIDE, [01:17:19] I WILL TURN IT OVER TO [01:17:22] RANDY FIERCE. OKAY. THANK YOU, ALAN. [01:17:26] THANK YOU, RICK. JUST ALL I TESTIFIED A [01:17:29] FEW MONTHS AGO ON THE SAME PROJECT. I [01:17:32] JUST WANT TO REPEAT HOW MUCH WE AT [01:17:34] ALASKA REALLY APPRECIATE THE [01:17:35] COLLABORATION WITH THE PORT OF SEATTLE [01:17:37] WITH LANCE AND AYE. ENTIRE TEAM. [01:17:41] IT'S HARD WORK, AND IT'S DIFFICULT TO [01:17:43] SORT OF GO FIRST, BUT WE KNOW THAT WE'RE [01:17:45] ALSO GOING TO BE SETTING THE STANDARD [01:17:47] FOR THE REST OF THE TERMINAL, SO WE WANT [01:17:49] TO MAKE SURE THAT ALL THOSE PIECES FIT [01:17:51] TOGETHER, AS I KNOW THE PORT DOES, TOO.

[01:17:54] AND WE'RE JUST VERY ENTHUSIASTIC AND



[01:17:57] EXCITED ABOUT THIS PROJECT, THANK YOU. [01:18:02] ALL RIGHT, THANK YOU SO MUCH FOR THE [01:18:03] PRESENTATION. VERY EXCITING TO SEE THE [01:18:05] VIDEO AND THE RENDERING AND THE PICTURES [01:18:07] OF THE WORK. ARE THERE ANY QUESTIONS FOR [01:18:09] STAFF AT THIS TIME FROM COMMISSIONERS? [01:18:11] COMMISSIONER CALKINS? [01:18:16] I DON'T KNOW IF I'VE GOT TOO MANY [01:18:17] QUESTIONS, BUT WANTED TO MAKE A FEW [01:18:20] COMMENTS ABOUT THE PROJECT AND WHY [01:18:23] I CONTINUE TO SUPPORT IT IN SPITE OF THE [01:18:25] ADDITIONAL COST. ON THE ONE HAND, I [01:18:28] UNDERSTAND THAT VIRTUALLY EVERY CAPITAL [01:18:30] PROJECT RIGHT NOW IS EXPERIENCING THESE [01:18:33] COST OVERRUNS BECAUSE OF THE [01:18:34] INFLATIONARY ENVIRONMENT AND HOW [01:18:37] DIFFICULT IT IS TO FIND CONTRACTORS AND [01:18:39] LABORS AND ALL OF THE ISSUES THAT WE [01:18:41] HEAR ACROSS THE SEAPORT AND THE AIRPORT [01:18:44] AND EVERYWHERE. AND SO I'M SYMPATHETIC, [01:18:47] CERTAINLY I ALSO WANT TO JUST TALK A [01:18:50] LITTLE BIT ABOUT THE IMPORTANCE OF THIS [01:18:52] PROJECT FOR THE PORT AS A WHOLE AND [01:18:56] FRAME WHY I THINK IT'S IT'S SO ESSENTIAL [01:18:58] THAT WE FUND IT. ONE IS THAT, YOU KNOW, [01:19:01] ESSENTIALLY WE'RE WORKING WITH A SHELL [01:19:02] THAT WAS BUILT FOR AN AVIATION CONCEPT 101:19:06] THAT IS QUITE OUT OF DATE. THAT IT WAS [01:19:09] PRIOR TO 911, PRIOR TO THE ANTICIPATED [01:19:12] CROWDS THAT WE'RE NOW RECEIVING AT SEA. [01:19:14] AND SO WHAT WE HAVE ASKED DESIGNERS TO [01:19:17] DO IS TO TAKE THAT EXISTING SHELL AND [01:19:21] MAXIMIZE IT FOR THE NEW AVIATION [01:19:23] REALITY, AND THAT'S WHY YOU SEE SUCH [01:19:25] INTERESTING INNOVATIONS, THE BUMP OUTS [01:19:27] TO THE DRIVE THAT ALLOW FOR ESSENTIALLY [01:19:30] SOME OF THE PROCESSING WORK THAT WOULD [01:19:32] BE DONE FURTHER INTO THE AIRPORT IN [01:19:34] SPACES THAT WERE EXTERIOR PRIOR TO THIS [01:19:37] OR TAKING THE PROMENADE LEVEL AND USING [01:19:39] THAT FOR SPACES THAT ARE MAYBE NOT AS [01:19:42] MUCH CUSTOMER FACING, BUT WHERE SOME OF [01:19:43] THE BACK OFFICE ASPECTS OF AN AIRPORT [01:19:47] OPERATIONS HAVE TO HAPPEN. WE'RE ALSO [01:19:50] DOING A FEW THINGS TO MAKE OUR [01:19:54] USE OF SPACE MORE EFFICIENT. AND ALASKA [01:19:57] HAS BEEN TRULY INNOVATIVE ON THAT, AND I [01:19:59] APPRECIATE THAT IN A LOT OF WAYS, [01:20:02] BECAUSE WE ARE ONE OF THE SMALLEST [01:20:03] FOOTPRINTS PER PASSENGER OPERATIONS. [01:20:07] WE NEED TO DO IT HERE. WE NEED TO [01:20:09] INNOVATE ON THESE THINGS BECAUSE A [01:20:12] DENVER TYPE AIRPORT WITH 17,000 ACRES, [01:20:15] THEY'VE GOT THE LUXURY OF SPREADING OUT [01:20:17] OF 52. WE DON'T. WE'VE GOT TO MAKE USE [01:20:19] OF THE SPACE REALLY EFFICIENTLY. THE [01:20:21] OTHER THING THAT WE'RE DOING BECAUSE OF [01:20:22] THAT IS WE'RE PUSHING ACTIVITIES OFF [01:20:25] SITE THAT MIGHT OTHERWISE HAPPEN HERE. [01:20:27] AND OUR CARRIER PARTNERS ARE LEADING ON [01:20:30] THAT AS WELL, USING TECHNOLOGY TO ALLOW [01:20:32] FOR PEOPLE TO DO PARTS OF THE CHECK IN [01:20:34] PROCESS THAT WOULD OTHERWISE HAVE TO BE



101:20:361 DONE ON THE AIRPORT, AND SO BY DOING SO. [01:20:38] YOU MINIMIZE THE AMOUNT OF TIME THAT [01:20:41] CUSTOMERS ARE STANDING IN FRONT OF [01:20:42] CUSTOMER SERVICE AGENTS OR AT TSA OR [01:20:44] ELSEWHERE, AND AGAIN, REDUCING THE [01:20:46] AMOUNT OF SORT OF FRICTION BETWEEN CURB [01:20:48] AND GATE. AND THAT'S REALLY, REALLY [01:20:50] IMPORTANT IN THESE THINGS. WE'RE ALSO [01:20:53] TRYING TO WORK TO REDUCE REDUNDANCIES. [01:20:55] I THINK ALL OF US AS TRAVELERS [01:20:57] UNDERSTAND WHAT IT'S LIKE WHEN YOU GET [01:20:59] TO THE AIRPORT AND HOW MANY TIMES YOU [01:21:00] HAVE TO PULL OUT YOUR I'D OR YOUR TICKET [01:21:03] OR THE QR CODE FROM YOUR PHONE. IF WE [01:21:06] CAN REDUCE THE NUMBER OF TIMES THAT [01:21:08] PEOPLE HAVE TO DO THAT. IT MAY SOUND [01:21:10] SIMPLE, BUT IF YOU THINK ABOUT WHAT THE [01:21:12] DIFFERENCE BETWEEN 90 SECONDS IN FRONT [01:21:14] OF TICKET COUNTER VERSUS 45 SECONDS [01:21:18] DOESN'T MAKE A BIG DEAL FOR YOU. BUT IF [01:21:20] THERE'S 1000 PEOPLE TRYING TO GET ON [01:21:22] FIVE FLIGHTS IN AN HOUR, THOSE 45 [01:21:26] EXTRA SECONDS CAN MEAN THE DIFFERENCE [01:21:28] BETWEEN SOMEBODY MAKING A FLIGHT OR NOT, [01:21:30] OR HAVING TIME TO GO AND PATRONIZE ONE [01:21:32] OF OUR RESTAURANTS OR NOT, WHICH IS ALSO [01:21:33] IMPORTANT. AND SO THIS PROJECT AS [01:21:37] A SORT OF FIRST IN KIND FOR US AT SEA [01:21:41] IS EXTRAORDINARILY IMPORTANT TO GET [01:21:43] RIGHT. AND IT ALSO IS DONE IN SUCH A WAY [01:21:46] THAT WILL ALLOW US TO BUILD OUT THE REST [01:21:48] OF THE AIRPORT WITH SOME OF THE [01:21:50] LEARNINGS FROM THIS. AND ALSO IN A [01:21:52] SIMILAR DESIGN SO THAT WE'RE NOT [01:21:53] CREATING A PATCHWORK QUILT OF DIFFERENT [01:21:56] EXPERIENCES BASED ON WHICH CARRIER [01:21:58] YOU'RE COMING TO FLY WITH ON ANY GIVEN [01:21:59] DAY. THE FINAL THING I WOULD SAY IS [01:22:03] A LITTLE BIT OF AN ADVANCED WARNING [01:22:07] ABOUT WHAT WE ANTICIPATE TO COME, WHICH [01:22:09] IS WE ARE SOLVING THAT FIRST ENGAGEMENT [01:22:13] YOU HAVE WHEN YOU ARRIVE AT THE PORT AS [01:22:16] YOU CHECK IN YOUR BAG OR IF YOU NEED TO [01:22:18] CHECK IN TO GET TICKETED OR WHATEVER. [01:22:20] BUT WHAT COMES NEXT IS AIRPORT SECURITY [01:22:23] IS GETTING THROUGH A TSA CHECKPOINT. [01:22:26] AND THAT'S SOMETHING WHERE I THINK THE [01:22:27] AIRPORT AND OUR CARRIERS ARE DEEPLY [01:22:29] COMMITTED TO WORKING WITH THE FEDERAL [01:22:31] GOVERNMENT TO STREAMLINE THAT PROCESS. [01:22:35] BECAUSE IF YOU'VE BEEN AT THE AIRPORT [01:22:36] THIS WEEK, YOU KNOW THAT'S WHERE THE [01:22:38] REAL LONG LINES ARE. AND NO MATTER HOW [01:22:42] MANY STAFF WE THROW AT IT, HOW MANY [01:22:44] ADDITIONAL TSA AGENTS WE'RE ABLE TO GET [01:22:46] COMMITTED TO THE AIRPORT, IF THAT [01:22:49] PROCESS STILL TAKES A REALLY LONG TIME [01:22:51] ON AN INDIVIDUAL BASIS, WE WILL ALWAYS [01:22:52] HAVE THAT KIND OF BACKUP. AND SO ONE [01:22:55] THING THAT I'M REALLY ENCOURAGING US AS [01:22:57] A COLLECTIVE, NOT JUST THE PORT OR OUR [01:23:00] CARRIER AIRLINES, BUT ALL OF US [01:23:02] TOGETHER, IS TO WORK WITH THE FEDERAL



[01:23:03] GOVERNMENT ON FIGURING OUT WAYS WHERE WE	Ε
[01:23:05] CAN ENSURE SAFETY AND SECURITY, BUT ALSO	
[01:23:08] REDUCE THE AMOUNT OF TIME THAT FOLKS	
[01:23:10] SPEND IN THE SECURITY PROCESS SO THAT	
[01:23:13] WE'RE ABLE TO GET THEM TO THE GATES	
[01:23:14] QUICKLY. FOR ME, IT'S GETTING THEM TO	
[01:23:17] THE FUN SIDE OF THE AIRPORT WHERE THE	
[01:23:19] DINING AND RETAIL IS, WHERE THEY GET TO	
[01:23:22] RELAX AND READ THE PAPER OR THEIR BOOK	
[01:23:23] OR LISTEN TO A PODCAST AS THEY'RE	
[01:23:25] WAITING FOR THEIR FLIGHT TO ARRIVE WHERE	
[01:23:27] THEY CAN SPEND SOME MONEY AT OUR	
[01:23:29] TENANTS. SO FOR THAT, I THINK THAT WE	
[01:23:32] NEED TO BE THINKING ABOUT THAT REALLY	
•	
[01:23:33] CONSCIENTIOUSLY NOW AS WE THINK ABOUT	
[01:23:35] THE NEXT STEP FOR CONTINUING TO MAKE SEA	
[01:23:39] THE BEST AIRPORT IN NORTH AMERICA.	
[01:23:42] THANK YOU, COMMISSIONER CALKINS.	
[01:23:43] COMMISSIONER MOHAMMED,	
[01:23:50] THANK YOU FOR THE TIME. I REALLY	
[01:23:52] APPRECIATE THE COMMENTS THAT	
[01:23:53] COMMISSIONER CALKINS HAS MADE THAT THIS	
[01:23:56] PROJECT IS REALLY MORE SO ABOUT	
[01:23:58] ENHANCING SAFETY AND MAKING SURE THAT	
[01:24:00] PEOPLE CAN GO IN AND OUT OF OUR AIRPORT	
[01:24:03] IN THE SMOOTHEST WAY. AND SO LESS ABOUT	
[01:24:07] BEAUTIFICATION AND MORE ABOUT SURETY. I	
[01:24:09] THINK SOMETIMES WHEN PEOPLE SEE THESE	
[01:24:10] ANIMATIONS AND THESE CHANGES, THEY DO	
[01:24:12] GET IN THE MINDSET OF WE'RE TRYING TO	
[01:24:14] JUST MAKE THE AIRPORT LOOK BETTER AND SO	
[01:24:17] WE'RE TRYING TO DO BOTH. AND I	
•	
[01:24:19] APPRECIATE THOSE COMMENTS. I JUST WANTED	
[01:24:20] TO SAY THAT MY QUESTION TO STAFF IS	
[01:24:24] COULD YOU JUST PROVIDE MORE DETAILS	
[01:24:26] ABOUT THE SPECIFIC BUILDING CODE	
[01:24:28] REQUIREMENTS THAT IS REQUIRING THESE	
[01:24:32] ADDITIONAL DOLLARS? WERE YOU GUYS NOT	
[01:24:34] AWARE OF THAT BEFORE THE PROJECT BEGAN?	
[01:24:37] WHEN DID THAT CHANGE HAPPEN? I'M HAVING	
[01:24:39] A HARD TIME FOLLOWING THAT. SO WE WERE	
[01:24:42] AWARE OF AT A HIGH LEVEL OF WHAT	
[01:24:45] THE BUILDING CODE REQUIREMENTS WERE,	
[01:24:48] ESPECIALLY AS REGARDS LIFE SAFETY.	
[01:24:52] BUT WE WEREN'T REALLY CLEAR ON THE	
[01:24:55] EXTENT TO WHICH WE WERE GOING TO HAVE TO	
[01:24:57] GO WITH SOME OF THESE ITEMS UNTIL	
[01:25:01] WE WERE ABLE TO SIT DOWN WITH THE PORT	
[01:25:04] OF SEATTLE FIRE DEPARTMENT AND THE	
[01:25:06] AIRPORT BUILDING. DEPARTMENT AND REALLY	
[01:25:11] GET DEEP INTO THE CODE AND FIGURE OUT	
[01:25:14] EXACTLY WHAT THE AREAS WERE THAT NEEDED	
1	
[01:25:18] TO HAVE ATTENTION IN ORDER FOR THIS	
[01:25:20] SCOPE OF WORK TO BE OCCUPIED BY THE TIME	
[01:25:24] WE WERE DONE CONSTRUCTING IT. THAT WAS	
[01:25:26] NOT VERY CLEARLY UNDERSTOOD AT THE	
[01:25:28] BEGINNING. IT'S BEEN A LEARNING PROCESS.	
[01:25:33] OKAY, GREAT. AND WAS THERE ANY SORT OF	
[01:25:35] NEW INFORMATION THAT DAYLIGHTED SOME OF	
[01:25:37] THAT THAT HAD TO DO WITH THE PANDEMIC	
[01:25:38] CHANGES OR ANY SORT OF OUTSIDE ISSUES?	
[01:25:43] WERE WE NOT ABLE TO MAKE SOME	
[01:25:45] PREDICTIONS BASED OFF OF WHAT OTHER	
[01.20.40] FREDICTIONS BASED OFF OF WHAT OTHER	



101:25:461 AIRPORTS HAVE DONE OR OTHER PROJECTS [01:25:49] THAT HAVE HAPPENED? NO, I DON'T BELIEVE [01:25:52] SO. IT WAS MORE OF A DISCOVERY PROCESS. [01:25:55] WE HAD A VERY GOOD IDEA FROM THE PROJECT [01:25:57] DEFINITION DOCUMENT WHAT THE AREAS WERE [01:26:00] THAT REQUIRED ATTENTION. BUT IT WASN'T [01:26:04] UNTIL WE ACTUALLY GOT DEEP INTO THE [01:26:06] DESIGN THAT WE UNDERSTOOD THE EXTENT OF [01:26:09] SOME OF THE ISSUES LIKE THE FIREPROOFING [01:26:12] OF THE VERTICAL UTILITY SHAFTS AND HOW [01:26:15] EXTENSIVE THAT WORK WAS, [01:26:19] JUST AS AN EXAMPLE. [01:26:23] THAT'S REALLY HELPFUL. MY LAST QUESTION [01:26:26] IS AROUND I KNOW YOU'VE SHARED SOME OF [01:26:29] THIS IN OTHER PRESENTATIONS, BUT MAYBE [01:26:31] YOU COULD REMIND US AROUND THE SECURITY [01:26:33] SCREENING CHECKPOINT FIVE, WHAT ARE THE [01:26:36] CHANGES THAT ARE BEING MADE THERE TO [01:26:38] ENHANCE SECURITY AND SAFETY? [01:26:41] YOU MEAN TO MAKE IT MORE EFFICIENT? [01:26:46] CORRECT. INSTEAD OF HAVING THE STAGGERED [01:26:48] LANES IN THE LAYOUT THAT THEY ARE IN [01:26:51] RIGHT NOW, THE SPACE [01:26:54] THAT IS CURRENTLY BEING USED ADJACENT TO [01:26:57] SECURITY SCREENING CHECKPOINT FIVE THAT [01:26:59] WAS FORMER BACKUP HOUSE OFFICES IS GOING [01:27:02] TO BE TAKEN OVER. AND THAT'S GOING TO [01:27:05] ALLOW US TO PUT SIX ABREAST SCREENING [01:27:09] LANES AND A MUCH LARGER QUEUING AREA [01:27:13] THAT BEGINS BACK IN ZONE SIX. [01:27:17] THAT IS GOING TO TAKE SOME OF THE [01:27:19] PRESSURE OFF OF THE AREA IN THE [01:27:22] ESPLANADE THAT IS CURRENTLY OVERFLOWING [01:27:25] AND THE PORT SECURITY, THERE'S GOING TO [01:27:29] BE AN ACTUAL RECOMPOSE AREA WHERE PEOPLE [01:27:32] CAN GET THEIR LUGGAGE [01:27:35] TOGETHER, GET THEIR BELT AND SHOES ON. [01:27:37] THERE'S GOING TO BE MORE THAN THREE [01:27:39] BENCHES AND IT'S [01:27:43] GOING TO MAKE THINGS A LOT EASIER AND [01:27:45] HOPEFULLY MOVE MUCH MORE SMOOTHLY. AND [01:27:48] THERE IS A PROVISION FOR A 7TH SCREENING [01:27:50] LANE TO BE ADDED IN THE FUTURE. GREAT. [01:27:54] AND I KNOW YOU GUYS ARE STAGNATING THESE [01:27:56] PROJECTS THAT ARE COMING ONLINE AT [01:27:58] DIFFERENT TIMES. WHEN IS THAT CHECKPOINT [01:28:01] FIVE CHANGES COMING ONLINE? WHEN WILL [01:28:03] THAT BE DONE? OR IS IT ALL AROUND THE [01:28:05] SAME EXACT TIME? IT WILL BE FINISHED BY [01:28:08] THE END OF MAY 2026, PER THE CURRENT [01:28:10] SCHEDULE. OKAY, GREAT. THANK YOU. THAT [01:28:14] CONCLUDES MY QUESTION. THANK YOU FOR THE [01:28:15] TIME. THANK YOU. COMMISSIONER MOHAMED. [01:28:17] ANY OTHER QUESTIONS? COMMISSIONER [01:28:18] FELLEMAN. THANKS AGAIN. [01:28:23] I'VE SAID BEFORE, BUT I THINK THIS IS [01:28:25] THE SINGLE BIGGEST TRANSFORMATION OF THE [01:28:27] ENTRY TO THE AIRPORT WE'RE GOING TO SEE [01:28:29] YET, AND REALLY WILL SET THE TONE FOR [01:28:32] ALL THE GREAT STUFF THAT'S GOING ON [01:28:34] BEHIND IT. AND SO I'M VERY EXCITED ABOUT [01:28:36] SEEING THIS HAPPEN. AND I HAD THE

[01:28:37] PLEASURE OF GOING TO THE ALASKA AIRLINES



[01:28:39] AVIATION DAY TO PLAY WITH THE NEW [01:28:41] TECHNOLOGY, WHICH I GUESS HAS BEEN IN [01:28:43] EUROPE FOR A WHILE, BUT IT REALLY LOOKS [01:28:46] LIKE R. IT'S PRETTY SPACE AGE, [01:28:50] AND I THINK PEOPLE WILL LEARN HOW TO USE [01:28:52] IT PRETTY QUICKLY, BUT WE KNOW IT WORKS, [01:28:54] SO THAT'S A GOOD THING. WITH REGARDS TO [01:28:57] THE TSA STUFF, THOUGH, I THINK THOSE NEW [01:29:00] SCANNERS ARE ACTUALLY SLOWER, WHICH IS 101:29:031 DISCONCERTING THAT WE HAVE BETTER. [01:29:06] PERHAPS BETTER TECHNOLOGY TO SCAN, BUT [01:29:08] IT TAKES LONGER TO GET THROUGH. AND I'M [01:29:11] REALLY WONDERING ABOUT THAT DECISION, [01:29:13] BUT THAT'S NOT YOUR DIRECT PROBLEM. BUT [01:29:16] IT DOES SEEM TO UNDERMINE THE GOOD WORK [01:29:19] THAT YOU ARE DOING. BUT JUST FOR [01:29:20] CLARITY, IN TERMS OF TODAY'S VOTE, THIS [01:29:24] ISN'T ABOUT LABOR SHORTAGES AND [01:29:27] INFLATION AND STUFF. THIS IS ABOUT DOING [01:29:29] ADDITIONAL WORK. RIGHT. AND SO WE ARE [01:29:32] GETTING MORE FOR THE WE'RE PAYING FOR [01:29:35] SOMETHING THAT WE ACTUALLY ARE GAINING. [01:29:37] RIGHT. AND IT WAS JUST A MISCALCULATION [01:29:41] IN TERMS OF QUITE HOW MUCH THAT WAS [01:29:42] GOING TO ADD TO THE BILL. CORRECT. ALL [01:29:46] RIGHT, WELL, IT'S LOOKING FORWARD TO [01:29:49] IT. THE ONLY CHALLENGE I SEE HERE IS, [01:29:52] OF COURSE, DOING IT WHILE YOU'RE [01:29:54] OPERATING. SO, AGAIN, MY BEST VIEW ON [01:29:58] THAT, JUST FOR SOME PERSPECTIVE, [01:30:01] I WAS JOKING WITH THE TEAM THAT I WAS [01:30:05] IN FIFTH GRADE WHEN THE MAIN TERMINAL [01:30:07] OPENED IN 1970. [01:30:12] YEAH, NO. IT'S DEFINITELY IN NEED OF I [01:30:15] WON'T START BY TELLING YOU HOW OLD I WAS [01:30:17] IN 1970, [01:30:20] BUT I WILL TWINKLE IN THE EYE, [01:30:24] BUT I WILL ALSO PILE ON AND THANK YOU [01:30:26] AND OUR PARTNERS AT ALASKA AIRLINES FOR [01:30:28] THIS PROJECT. COMMISSIONER CALKINS AND [01:30:31] ZAI AND I HAD RECENTLY AN OPPORTUNITY [01:30:34] TO MEET WITH ALASKA AIRLINES LEADERSHIP [01:30:36] AND LEARN MORE ABOUT THE WORLD CLASS HUB [01:30:39] THAT YOU ALL ARE TRYING TO BUILD HERE AT [01:30:41] SEATTLE TACOMA INTERNATIONAL AIRPORT. [01:30:43] AND I WILL SAY THAT IT'S VERY EXCITING [01:30:45] TO SEE THE INITIATIVE AND THE THE [01:30:47] AMBITION. AS YOU ALL KNOW, OUR GOAL IS [01:30:50] TO BECOME A FIVE STAR AIRPORT. AND THIS [01:30:52] PROJECT IS ONE OF MANY PROJECTS THAT [01:30:55] WILL HOPEFULLY GET US TO THAT POINT. [01:30:59] OBVIOUSLY, THIS PROJECT IS A PART OF A [01:31:01] LARGER ECOSYSTEM WITHIN THIS AIRPORT. [01:31:03] AND IF THERE'S ANYTHING THAT I'VE [01:31:05] LEARNED ABOUT AIRPORT OPERATIONS IN THE [01:31:07] LAST FOUR YEARS IS THAT AIRPORT [01:31:09] OPERATIONS IS A LOT LIKE A BALLOON. [01:31:10] WHEN YOU SQUEEZE IT, SOMETHING POPS OUT [01:31:12] SOMEWHERE ELSE, AND WE CAN SOLVE A [01:31:14] PROBLEM ON THE FRONT END OF OUR AIRPORT, [01:31:17] BUT THEN THAT COULD CREATE CONGESTION OR [01:31:19] PROBLEMS ELSEWHERE, LIKE AT TSA OR WITH [01:31:23] BAGGAGE HANDLING. AND SO,



101:31:261 AS EXCITED AS I AM ABOUT THIS PROJECT [01:31:28] AND ALL THE AMAZING TECHNOLOGY WE'LL BE [01:31:30] BRINGING HERE, I HOPE THAT WE ARE ALSO [01:31:33] SKIING TO WHERE THE PUCK IS GOING AND [01:31:35] THINKING ABOUT HOW THIS WILL HAVE [01:31:36] IMPLICATIONS FOR THE BROADER ECOSYSTEM [01:31:38] AT OUR AIRPORT. AND HOPEFULLY WE WILL [01:31:40] HAVE PLENTY OF LESSONS LEARNED FOR THE [01:31:43] REST OF THE TERMINAL AND AREAS OF THE 101:31:461 AIRPORT, SO, THANK YOU SO MUCH AGAIN FOR [01:31:48] ALL THE GREAT WORK, AND WE'RE REALLY [01:31:49] LOOKING FORWARD TO SEEING THIS DONE FOR [01:31:52] THE WORLD CUP. ALL RIGHT, [01:31:55] HEARING. NO FURTHER QUESTIONS FOR THIS [01:31:57] ITEM. IS THERE A MOTION AND A SECOND? [01:32:00] SO MOVE. SECOND. GREAT. [01:32:03] THE MOTION WAS MADE AND SECOND. CLERK [01:32:05] HART, PLEASE CALL THE ROLL FOR THE VOTE. [01:32:06] COMMISSIONERS, PLEASE SAY AYE OR NAY [01:32:08] WHEN YOUR NAME IS CALLED. THANK YOU. [01:32:09] BEGINNING WITH COMMISSIONER CALKINS. [01:32:11] AYE. THANK YOU. COMMISSIONER FELLEMAN. [01:32:13] AYE. THANK YOU. COMMISSIONER HASEGAWA. [01:32:17] AYE. THANK YOU. COMMISSIONER MOHAMED. [01:32:20] AYE. THANK YOU. AND COMMISSIONER CHO. [01:32:23] AYE. THANK YOU. FIVE NAYS ZERO [01:32:27] NAYS FOR THIS ITEM. AND I'M SORRY, I [01:32:29] JUST WANT TO NOTE THAT WE HAVE LOST OUR [01:32:32] CAMERA A COUPLE OF TIMES DURING THIS [01:32:33] MEETING. WE'RE HAVING A LITTLE BIT OF [01:32:34] TECHNICAL DIFFICULTY, OKAY? BUT IT WILL [01:32:37] COME BACK ON. THANK YOU. EXCELLENT. THE [01:32:40] MOTION PASSES. CLERK HART, PLEASE READ 101:32:421 THE NEXT ITEM INTO THE RECORD. [01:32:43] EXECUTIVE DIRECTOR METRUCK, PLEASE. THEN [01:32:46] INTRODUCE IT. THANK YOU, JIM. [01:32:47] APPRECIATE IT. THANK YOU. THIS IS AGENDA [01:32:51] ITEM TEN B. AUTHORIZATION FOR THE [01:32:53] EXECUTIVE DIRECTOR TO INCREASE THE [01:32:55] AUTHORIZED TOTAL BUDGET FOR THE [01:32:56] CONCOURSE A BUILDING EXPANSION FOR [01:32:58] LOUNGES PROJECT BY \$21,507,000 [01:33:01] AND TO INCREASE THE TENANT REIMBURSEMENT [01:33:05] AGREEMENT BUDGET FROM EIGHTY NINE [01:33:06] MILLION. NINE HUNDRED AND SIXTY THOUSAND [01:33:08] DOLLARS TO ONE HUNDRED AND ELEVEN [01:33:10] MILLION FIVE HUNDRED AND EIGHT THOUSAND [01:33:11] DOLLARS FOR A TOTAL ESTIMATED PROJECT [01:33:13] COST OF \$126,507,000. [01:33:17] COMMISSIONERS, THIS BUDGET AUTHORIZATION [01:33:19] INCREASE REQUEST FOR THE CONCOURSE A [01:33:22] LOUNGE EXPANSION WAS INITIALLY [01:33:23] IDENTIFIED IN MAY 2022. HOWEVER, THE [01:33:26] PORT OF SEATTLE WAS NOT ABLE TO VALIDATE [01:33:28] THE ADDITIONAL 3 MILLION PRIOR TO THE [01:33:29] MAY 2022 COMMISSION REQUEST TO ADVANCE [01:33:32] THE PROJECT. THE PORT HELD THE \$3 [01:33:35] MILLION UNTIL THE COST VALIDATIONS WERE [01:33:37] FINALIZED. WE NOW ARE READY TO PROCEED [01:33:40] WITH THIS PROJECT, WHICH IS BEING DONE [01:33:41] IN PARTNERSHIP WITH DELTA AIRLINES. TO [01:33:44] PRESENT. WE HAVE AGAIN RICK DUNCAN, [01:33:46] DIRECTOR OF AVIATION BUSINESS PROPERTIES



[01:33:48] AND AARON GORA CAPITAL PROJECT MANAGER. [01:33:51] AVIATION. EXCELLENT. THANK YOU VERY [01:33:54] MUCH. GOOD AFTERNOON ONCE AGAIN. SO THE [01:33:59] TRAVEL INDUSTRY HAS SHIFTED A BIT, AND [01:34:02] AIRPORT LOUNGES ARE GETTING MORE AND [01:34:04] MORE IMPORTANT. THE PARTNERSHIPS [01:34:07] WITH CREDIT CARDS, WITH THIRD PARTY [01:34:09] VENDORS LIKE PRIORITY PASS AIRLINE [01:34:12] ALLIANCES, REALLY ALLOW JUST THE NORMAL [01:34:15] TRAVELER AND THE FAMILY TO HAVE ACCESS [01:34:17] TO THESE LOUNGES. IT'S NO LONGER JUST [01:34:19] THE FIRST CLASS EXECUTIVES. [01:34:22] AND IT ALSO PROVIDES A SECONDARY BENEFIT [01:34:25] OF WHEN YOU HAVE OVERCROWDED HOLD ROOMS. [01:34:27] IT'S ADDITIONAL SPACE FOR PEOPLE TO KIND [01:34:29] OF HANG OUT, HAVE SOME SNACKS AND WAIT [01:34:31] FOR THEIR FLIGHT. THIS ALSO [01:34:36] LUCRATIVE BENEFIT OF BRINGING IN MORE [01:34:38] NON AERO REVENUE, WHICH HELPS THE PORT [01:34:40] IMMENSELY. SO UPON THE COMPLETION OF [01:34:43] THIS PROJECT, THE PORT OF SEATTLE HAS AN [01:34:45] ADDITIONAL 35,000 RENTABLE SPACE FOR TWO [01:34:47] NEW LOUNGES. ONE WILL BE FOR DELTA AND [01:34:50] THE SECOND WILL BE AN EXPANDED COMMON [01:34:52] USE LOUNGE OWNED BY SEATTLE. THE [01:34:55] REVENUES FROM THIS EXPANDED LOUNGE WE [01:34:58] ANTICIPATE TO BREAK EVEN IN 2030 AND [01:35:00] HAVE APPROXIMATELY 3 MILLION IN NET CASH [01:35:03] FLOW BY 2035. WE ARE JOINED HERE, [01:35:06] AS MENTIONED BY THE PROJECT MANAGEMENT [01:35:08] GROUP AND ALSO THREE EXECUTIVES FROM [01:35:11] DELTA HAVE FLOWN IN FROM ATLANTA TO SHOW [01:35:14] SUPPORT FOR THIS PROJECT. BRIAN MILLER, 101:35:171 SCOTT METER AND JEFF BLACKSTOCK ARE HERE [01:35:19] AS WELL TO ANSWER ANY KIND OF QUESTIONS [01:35:21] YOU MIGHT HAVE. AARON HI. [01:35:24] THANK YOU. GOOD AFTERNOON, [01:35:25] COMMISSIONERS. MY NAME IS AARON GORA AND [01:35:27] I'M THE PROGRAM LEADER FOR THE TENANT [01:35:29] PROGRAM HERE AT THE AIRPORT. AS RICK [01:35:31] MENTIONED, WE'RE HERE TODAY TO REQUEST [01:35:33] AN ADDITIONAL BUDGET INCREASE FOR THE [01:35:35] CONCOURSE BUILDING EXPANSION FOR [01:35:37] LOUNGES. IN TODAY'S PRESENTATION, I'LL [01:35:40] BE PROVIDING A BRIEF DESCRIPTION [01:35:42] JUSTIFICATION FOR THE REQUEST AND ALSO A [01:35:44] HIGH LEVEL OVERVIEW OF ALL OF THE COST [01:35:47] INCREASES TO DATE IN SUPPORT OF OUR [01:35:49] REQUEST FOR AN ADDITIONAL \$21.5 MILLION. [01:35:52] NEXT SLIDE. [01:35:55] DELTA HAS DESIGNED AND IS CURRENTLY [01:35:57] UNDER CONSTRUCTION OF THE APPROXIMATE [01:35:59] 52,000 SQUARE FOOT BUILDING EXPANSION AT [01:36:02] THE END OF CONCOURSE A. THIS PROJECT IS [01:36:05] BEING DEVELOPED BY A TENANT [01:36:06] REIMBURSEMENT AGREEMENT. THIS PROJECT [01:36:09] WILL ALSO INCORPORATE A NEW PASSENGER [01:36:11] LOUNGE FOR DELTA AND PROVIDE A NEW [01:36:12] BUILDOUT SPACE FOR THE FUTURE CLUB AT [01:36:15] SEA. NEXT SLIDE DELTA [01:36:20] HAS NOTIFIED THE PORT OF ADDITIONAL [01:36:22] PROJECT INCREASES AND ESCALATIONS DURING

[01:36:24] THEIR EFFORTS TO EXECUTE THE FINAL



101:36:261 GUARANTEED MAXIMUM PRICE WITH THEIR [01:36:28] CONTRACTOR. THESE COST INCREASES ARE A [01:36:31] DIRECT RESULT OF ONE, A DELAYED [01:36:33] CONSTRUCTION START AND SUBSEQUENT [01:36:35] INCREASES IN THE OVERALL PROJECT [01:36:36] DURATION AND TWO, ESCALATION IN [01:36:40] CONSTRUCTION COSTS FOR MATERIALS AND [01:36:41] LABOR. THERE'S ALSO AN EXTREMELY HIGH [01:36:44] DEGREE OF VOLATILITY IN THE CONSTRUCTION 101:36:461 MARKET WHICH HAS IMPACTED THE GLOBAL [01:36:48] SUPPLY CHAIN. OF THE IMPACTS THAT I'VE [01:36:51] JUST LISTED, ONLY ONE OF THOSE WAS [01:36:53] WITHIN THE PROJECT CONTROL AND THAT WAS [01:36:55] THE DELAYED CONSTRUCTION START. THOSE [01:36:58] DELAYS WERE ATTRIBUTED TO AN EXTENDED [01:37:00] PERMITTING REVIEW PERIOD WHICH REQUIRED [01:37:02] MULTIPLE DESIGN PACKAGES TO ACHIEVE A [01:37:05] PERMIT. ADDITIONALLY, THE PORT HAD TO [01:37:07] OUTSOURCE THE BUILDING DEPARTMENT'S CODE [01:37:09] COMPLIANCE REVIEW TO A THIRD PARTY DUE [01:37:12] TO THE STAFF'S LIMITED CAPACITY TO [01:37:14] CONDUCT THAT REVIEW IN HOUSE. NEXT [01:37:16] SLIDE. [01:37:19] DELINEATED IN BLUE IS THE PROJECT [01:37:21] AVIATION ON THE EAST SIDE OF CONCOURSE A [01:37:24] ACROSS FROM GATE A ELEVEN AND DIRECTLY [01:37:26] SOUTH OF THE IAF. NEXT SLIDE. [01:37:32] WHEN COMPLETE, THIS PROJECT WILL PROVIDE [01:37:34] A NEW PASSENGER LOUNGE FOR DELTA ON THE [01:37:36] TOP FLOOR AND PROVIDE A NEW BUILDOUT [01:37:39] SPACE FOR THE PORT'S FUTURE COMMON USE [01:37:41] LOUNGE OR CLUB AT SEA ON THE BOTTOM. [01:37:44] NEXT SLIDE. NEXT. 101:37:481 I'D LIKE TO PROVIDE A HIGH LEVEL [01:37:50] OVERVIEW OF THE PROJECT COST INCREASES [01:37:52] REQUESTED THUS FAR. IN DECEMBER OF 2021, [01:37:56] THE PROJECT RECEIVED COMMISSIONER [01:37:57] AUTHORIZATION FOR A TOTAL PROJECT VALUE [01:38:00] OF \$78.5 MILLION, WITH 66 [01:38:04] MILLION ALLOCATED TO THE TRA. PROJECT [01:38:07] COSTS AT THAT TIME WERE BASED OFF THE [01:38:09] 60% DESIGN PACKAGE. STAFF RETURNED [01:38:13] IN MAY OF 2022 TO REQUEST AN ADDITIONAL [01:38:15] INCREASE OF 26.5 MILLION, BRINGING THE [01:38:19] NEW TOTAL PROJECT VALUE TO 105,000,090 [01:38:23] OF THAT WAS ALLOCATED TO THE TRA. THE [01:38:26] MAJOR COST DRIVERS THAT WERE ASSOCIATED [01:38:28] WITH OUR MAY 2022 COMMISSION REQUEST [01:38:31] INCORPORATED THE ADDITIONAL COST BASED [01:38:33] ON THE DESIGN PROGRESSION FROM THE 60% [01:38:36] DESIGN PACKAGE TO THE 100% DESIGN [01:38:39] PACKAGE, AS WELL AS SUBSTANTIAL [01:38:41] INCREASES IN THE CONSTRUCTION MATERIALS [01:38:44] AS A RESULT OF THAT ESCALATION. [01:38:47] BEFORE WE MOVE FORWARD, IT'S REALLY [01:38:49] IMPORTANT THAT I ELABORATE ON A FEW [01:38:51] ELEMENTS CONCERNING THE FIXED GUARANTEED [01:38:53] MAXIMUM PRICE. WITHOUT AN FGMP TO [01:38:56] CONTRACTUALLY LOCK IN THE CONSTRUCTION [01:38:58] PRICING, ALL PARTIES WERE SUSCEPTIBLE TO [01:39:01] INCREASES IN ESCALATION AND CONSTRUCTION [01:39:04] COSTS, DELTA FOR THEIR COSTS ASSOCIATED [01:39:07] WITH THEIR LOUNGE BUILDOUT, AND THEN THE



[01:39:09] PORT FOR OUR REIMBURSABLE SCOPED ITEM. [01:39:13] AS OUTLINED IN THE COMMISSION MEMO, THE [01:39:15] FGMP WAS NOT EXECUTED AFTER OUR MAY 2022 [01:39:19] PUGET INCREASE BECAUSE THE PORT WAS NOT [01:39:21] ABLE TO VALIDATE APPROXIMATELY 3 MILLION [01:39:24] OF THE PROPOSED PROJECT INCREASES. TO [01:39:27] ADVANCE THE PROJECT AND AVOID FURTHER [01:39:28] CONSTRUCTION DELAYS, BOTH DELTA AND THE [01:39:31] PORT COLLABORATIVELY AGREED TO START THE [01:39:33] ENABLING WORK FOR THE CONCOURSE [01:39:35] EXPANSION WHILE ALL OF THOSE [01:39:37] NEGOTIATIONS TOOK PLACE TO RESOLVE THOSE [01:39:39] \$3 MILLION IN DISPUTE. AS SUCH, [01:39:43] DELTA AND THEIR SELECTED CONTRACTOR [01:39:45] EXECUTED A PARTIAL GUARANTEED MAXIMUM [01:39:48] PRICE SO THAT THEY COULD BEGIN THE WORK. [01:39:51] THIS PARTIAL AGREEMENT, HOWEVER, DID NOT [01:39:54] PROTECT DELTA OR THE PORT FROM [01:39:56] ADDITIONAL COST INCREASES ATTRIBUTED TO [01:39:59] ESCALATION. [01:40:02] OUR JUNE REQUEST TODAY IS TO INCREASE [01:40:04] THE TOTAL PROJECT BUDGET BY [01:40:05] APPROXIMATELY 21 MILLION. THIS BUDGET [01:40:08] INCREASE INCORPORATES ALL PROJECT [01:40:10] INCREASES AS A RESULT OF ESCALATION [01:40:12] SINCE MAY OF 2022 AND THE DESIGN [01:40:16] PROGRESSION THROUGH THE PERMITTING [01:40:17] PROCESS, WHICH WAS COMPLETED IN AUGUST [01:40:19] OF 2022. SINCE THEN, ALL NEGOTIATIONS [01:40:23] BETWEEN DELTA AND THE PORT HAVE [01:40:24] CONCLUDED, AND ALL PROJECT COSTS HAVE [01:40:26] BEEN SUCCESSFULLY VALIDATED. NEXT SLIDE. [01:40:31] TODAY, WE ARE REQUESTING TO INCREASE THE 101:40:331 OVERALL TRA BUDGET EXCUSE ME. FROM [01:40:36] ROUGHLY 90 MILLION TO APPROXIMATELY [01:40:39] 111,000,000. THIS WOULD BRING THE TOTAL [01:40:42] PROJECT VALUE TO APPROXIMATELY 126.5 [01:40:45] MILLION. NEXT SLIDE. [01:40:49] THANK YOU SO MUCH FOR YOUR TIME TODAY. [01:40:51] DO YOU GUYS HAVE ANY QUESTIONS? [01:40:55] THANKS FOR THE PRESENTATION. ANY [01:40:56] QUESTIONS FROM COMMISSIONERS? ALL RIGHT, [01:41:00] COMMISSIONER MOHAMMED. [01:41:09] THANK YOU FOR THE TIME. SORRY, I [01:41:11] COULDN'T FIND MY MUTE BUTTON THERE FOR A [01:41:12] SECOND. WELL, FIRST OF ALL, THANK YOU [01:41:14] FOR THE PRESENTATION AND THE INFORMATION [01:41:16] THAT YOU'VE SHARED. I JUST WANTED TO ASK [01:41:20] A CLARIFYING QUESTION. [01:41:23] SPECIFICALLY FOR THE PUBLIC'S BENEFIT, [01:41:25] HOW WILL THE FUNDS BE SOURCED? [01:41:28] SPECIFICALLY, WILL ALL OF THE FUNDS FOR [01:41:31] THIS PARTICULAR PROJECT COME FROM THE [01:41:33] TENANT REIMBURSEMENT AND [01:41:37] NOT FROM TAXPAYERS DOLLARS OR TAX LEVY [01:41:40] FUNDS? I JUST WANT TO MAKE SURE OF THAT. [01:41:45] YEAH, IT'LL COME FROM THE AIRLINE RATES [01:41:47] AND CHARGES 77% OF IT AND THEN THE [01:41:50] REMAINDER WILL BE FROM AIRPORT DINING [01:41:52] AND RETAIL, ALL RECOVERED THROUGH RENT [01:41:55] AND THEN, OF COURSE, THE EVENTUAL INCOME [01:41:59] FROM THE COMMON USE LOUNGE.

[01:42:04] THANK YOU. THAT WAS MY ONLY QUESTION.



101:42:061 GREAT, COMMISSIONER CALKINS. [01:42:10] JUST A COUPLE OF KIND OF TECHNICAL [01:42:13] QUESTIONS AND I THINK THIS PROBABLY [01:42:14] APPLIES TO BOTH PROJECTS HERE. SO [01:42:16] FORGIVE ME EARLIER FOR AS COMMISSIONER [01:42:18] FELON POINTED OUT, I USED SECOND ACTION [01:42:22] ITEM TALKING POINTS ON THE FIRST ACTION [01:42:23] ITEM, BUT I DO APPRECIATE THAT WE'RE IN [01:42:26] INFLATION, ET CETERA, ET CETERA. MY [01:42:29] QUESTION IS WE'RE DOING A TENANT [01:42:31] REIMBURSEMENT HERE. SO IT SOUNDS LIKE [01:42:33] THE TENANT IS FINANCING THE INITIAL COST [01:42:35] OF THE CONSTRUCTION AND THEN WE [01:42:37] REIMBURSE THEM. SUPPOSE THEY ISSUE US [01:42:40] INVOICES AND WE SELL CHECK AND THEN WE [01:42:42] WRITE THEM A CHECK. I DON'T KNOW IF DAN [01:42:46] THOMAS IS ON, BUT I'M CURIOUS. FOR THESE [01:42:49] BIG CAPITAL PROJECTS, WE OFTEN WILL USE [01:42:51] BONDS TO COVER THE COSTS OF THEM AND [01:42:54] WHETHER IT'S GEO BONDS OR REVENUE BONDS [01:42:57] OF SOME SORT. BUT I WOULD BE CURIOUS TO [01:42:59] KNOW, ARE WE STILL ABLE TO USE THAT KIND [01:43:01] OF BONDING CAPACITY FOR PROJECTS THAT [01:43:03] ARE BUILT OUT BY TENANTS LIKE THIS [01:43:06] PROJECT? AND IF THE CURRENT RATE [01:43:10] ENVIRONMENT IS INCREASING THE [01:43:12] ANTICIPATED COST OF THE PORT OVER THE [01:43:15] LIFE OF THE PROJECT BECAUSE WE'RE IN A [01:43:17] LITTLE BIT HIGHER RATE [01:43:20] ENVIRONMENT. I DON'T KNOW IF [01:43:23] THAT'S A QUESTION FOR DAN THOMAS OR [01:43:26] HEIDI, IF SHE'S ON THE LINE. I'M NOT [01:43:28] SURE IF SHE IS. OR IN THE COMMISSIONER, 101:43:311 THIS IS DAN THOMAS, I'M ON THE LINE. [01:43:34] SO YES, TO THE EXTENT THAT PORT FUNDS [01:43:36] ARE ULTIMATELY USED FOR THE PROJECT, [01:43:38] EVEN IF IT'S A TENANT REIMBURSEMENT [01:43:40] PROJECT, WE CAN ISSUE BONDS FOR THAT. [01:43:43] IN THIS CASE, THERE WOULD BE AIRPORT [01:43:44] REVENUE BONDS. AND WE DON'T HAVE A [01:43:48] BOND ISSUE SCHEDULED FOR THIS YEAR [01:43:50] BECAUSE WE HAVE ADEQUATE FUNDS. BUT WE [01:43:52] ARE ANTICIPATING LIKELY ISSUING BONDS [01:43:54] NEXT YEAR. SO WHILE THE FACT THAT [01:43:57] INTEREST RATES ARE HIGHER NOW, WE'VE GOT [01:43:59] ANOTHER YEAR TO GO AND HOPEFULLY RATES [01:44:01] WILL EASE UP A BIT BEFORE WE GET TO THAT [01:44:03] POINT. BUT AS YOU KNOW, WE ALWAYS FACE [01:44:05] FLUCTUATING INTEREST COSTS. INTEREST [01:44:08] RATES. OKAY, THANKS, THAT'S HELPFUL. [01:44:11] AND THEN THE OTHER QUESTION I HAD IS I [01:44:15] KNOW THAT OFTEN, MAYBE NOT IN THIS TYPE [01:44:18] OF PROJECT, BUT OFTEN AS A PART OF [01:44:20] FINANCING ANY BIG PROJECT, WE'RE ALSO [01:44:23] LOOKING FOR GRANT OPPORTUNITIES FROM [01:44:26] FEDERAL GOVERNMENT, EVEN STATE [01:44:27] GOVERNMENT, CERTAINLY ON THE SEAPORT [01:44:29] SIDE WHERE OFTEN PROJECTS PENCIL OUT [01:44:32] BECAUSE OF SUPPORT FROM GRANTS. [01:44:36] WHEN WE USE A TRA MODEL, DO WE LIMIT OUR [01:44:40] ABILITY TO PURSUE GRANTS FOR THIS? AND [01:44:42] ARE THERE ANY THAT COULD SUPPORT A [01:44:43] PROJECT LIKE THIS?



[01:44:48] SO I'M BY NO MEANS FAA GRANT ASSURANCE [01:44:51] EXPERT, BUT I BELLEVUE BECAUSE THIS IS [01:44:53] A REVENUE GENERATING CONCEPT. YOU CAN'T [01:44:57] USE FAA GRANTS FOR IT IF THERE ARE OTHER [01:45:00] GRANTS. I'M NOT SURE. I'M SEEING A LOT [01:45:03] OF ASCENDING NODS IN THE AUDIENCE, TOO, [01:45:05] FROM OTHER EXPERTS, SO OKAY, I [01:45:06] APPRECIATE THAT. I FIGURED, YEAH, [01:45:07] THEY'RE PROBABLY NOT GOING TO SUPPORT [01:45:09] THIS KIND OF THING VERSUS REPAVING THE [01:45:12] RUNWAY OR SOMETHING. OKAY, THANK YOU. [01:45:15] AND THANKS FOR THE PRESENTATION, [01:45:17] COMMISSIONER FELLEMAN. [01:45:20] THANK YOU VERY MUCH. I HAVE ONE VERY [01:45:24] APPRECIATIVE STATEMENT HERE THAT THE [01:45:26] TRANSPARENCY IN WHICH YOU SHOW THE [01:45:28] CHANGES FROM THE BEGINNING THROUGH THE [01:45:31] PROCESS, THIS IS EXACTLY HOW I WOULD SO [01:45:34] WE KNOW WHERE WE STARTED AND WHY THINGS [01:45:37] CHANGED ALONG THE WAY. SO THANK YOU VERY [01:45:39] MUCH. GREAT COMMUNICATION TOOL [01:45:43] THE ONE THING I SAW WAS THIS SUBJECT [01:45:46] TO ANY OF THE SUSTAINABLE EVALUATION [01:45:48] FRAMEWORK. ARE THERE ANY THINGS ADDED TO [01:45:51] THIS BUILDING DESIGN THAT WOULD BE ABOVE [01:45:54] AND BEYOND CODE FOR ENERGY REDUCTION, [01:45:57] WATER SAVINGS, ANYTHING OF THAT SORT? [01:46:01] DELTA IS DOING THEIR OWN VERSION OF [01:46:03] DESIGN FOR THEIR LOUNGE, SO THEY DO HAVE [01:46:06] ELEMENTS PERTAINING TO WHAT THEY'RE [01:46:08] DOING ON THEIR TI SIDE. FOR THE CLUB AT [01:46:10] SEA, WE'RE ABOUT 60% DESIGN, AND SO WE [01:46:14] ARE STILL DEVELOPING WHAT THAT DESIGN [01:46:16] LOOKS LIKE, SO I DON'T HAVE A FINALIZED [01:46:18] ANSWER FOR YOU JUST YET IN TERMS OF ANY [01:46:20] OF THOSE SUSTAINABLE ITEMS. LIKE I SAID, [01:46:23] WE'RE ABOUT 60% RIGHT NOW. USUALLY IT [01:46:26] COMES BEFORE THE CC COMMITTEE. [01:46:30] WE CHANGE THE NAME OF IT. I'LL NEVER [01:46:32] REMEMBER IT AT ABOUT [01:46:35] 30% DESIGN. THERE'S SOME DISCUSSION [01:46:38] ABOUT ENGINEERING, AND ONE OF THE THINGS [01:46:40] THAT WE'VE LEARNED OVER THE YEARS IS [01:46:42] THAT THE EARLIER START THOSE [01:46:44] CONVERSATIONS, IT'S A LOT EASIER TO [01:46:46] BUILD THEM INTO THE DESIGN THAN TRYING [01:46:48] TO TACK SOMETHING ON LATER ON ANYWAY. [01:46:53] AND I WOULD ASSUME, QUITE FRANKLY, THAT [01:46:55] SOME OF THOSE SORT OF THINGS, IF YOU'RE [01:46:57] PUTTING SOLAR CELLS OR WHATEVER ON A [01:46:58] PROJECT, THOSE MIGHT BE GRANT ELIGIBLE. [01:47:01] I WOULD IMAGINE THOSE ARE PLACES WHERE [01:47:04] INFRASTRUCTURE GRANTS AND THINGS LIKE [01:47:06] THAT COULD ACTUALLY UNDERWRITE SOME OF [01:47:09] THOSE ADDITIONAL COSTS. SO TO THE DEGREE [01:47:12] WE THINK ABOUT THOSE THINGS EARLIER THAN [01:47:13] LATER, THAT'S GREAT. I KNOW C CONCOURSE. [01:47:16] WE HAVE ALL SORTS OF STUFF IN THE MAKING [01:47:18] FOR THAT. SO, ANYWAY, THANKS AGAIN FOR [01:47:21] THE TRANSPARENCY. MY PLEASURE. [01:47:25] GREAT. ANY OTHER QUESTIONS FROM [01:47:27] COMMISSIONERS? [01:47:31] ALL RIGHT, HEARING NO FURTHER QUESTIONS



[01:47:33] FOR THIS ITEM, IS THERE A MOTION? IN A [01:47:34] SECOND. SO COVID SECOND. [01:47:39] GREAT. THE MOTION WAS MADE AND SECONDED. [01:47:41] CLERK HART, PLEASE CALL THE ROLL FOR THE [01:47:42] VOTE. THANK YOU. [01:47:46] BEGINNING WITH COMMISSIONER CALKINS. AYE. [01:47:49] THANK YOU. COMMISSIONER FELLEMAN. AYE. [01:47:51] THANK YOU. COMMISSIONER HASEGAWA. [01:47:55] AYE. THANK YOU. COMMISSIONER MOHAMMED [01:47:59] AYE. THANK YOU. AND COMMISSIONER CHO [01:48:02] AYE. FIVE AYES, ZERO NAYS FOR THIS ITEM. [01:48:06] EXCELLENT. THE MOTION PASSES. THANK YOU [01:48:08] VERY MUCH. THANK YOU. CLERK HART, [01:48:11] PLEASE READ THE NEXT ITEM INTO THE [01:48:12] RECORD. EXECUTIVE DIRECTOR WILL THEN [01:48:14] INTRODUCE IT. THANK YOU. THIS IS AGENDA [01:48:17] ITEM TEN. C. AUTHORIZATION FOR THE [01:48:19] EXECUTIVE DIRECTOR TO EXECUTE AN [01:48:21] AMENDMENT TO THE EXISTING SUSTAINABLE [01:48:23] AIRPORT MASTER PLAN, ENVIRONMENTAL [01:48:26] REVIEW, PERSONAL SERVICES AGREEMENT WITH [01:48:30] LANDRUM AND BROWN FOR AN INCREASE OF [01:48:31] \$2,350,000 AND A TOTAL CONTRACT AMOUNT [01:48:35] OF \$8,750,000. [01:48:38] COMMISSIONERS, AS YOU KNOW, THE PORT IS [01:48:40] IN THE. MIDST OF AN ENVIRONMENTAL REVIEW [01:48:42] PROCESS FOR 30 PROJECTS AT SEA, WHICH [01:48:45] ARE COLLECTIVELY PART OF A SUSTAINABLE [01:48:47] AVIATION MASTER PLAN, OR SAMP. DUE TO [01:48:50] IMPACTS OF THE PANDEMIC AND OUR DESIRE [01:48:51] TO ENSURE THE ACCURACY AND THE [01:48:53] COMPREHENSIVENESS OF THE ENVIRONMENTAL [01:48:54] REVIEW, WE ANNOUNCED LAST YEAR THAT OUR **[01:48:56] TIMELINE TO RELEASE A DRAFT** [01:48:58] ENVIRONMENTAL ANALYSIS HAS BEEN PUSHED [01:49:00] TO THE END OF NEXT YEAR. THIS REQUESTED [01:49:03] BUDGET AUTHORIZATION WILL INCREASE WILL [01:49:06] COVER THE ADDITIONAL ANALYSIS AND [01:49:07] RELATED ACTIVITIES TO DELIVER ON THAT [01:49:09] UPDATED TIMELINE. PLEASE NOTE THAT WE [01:49:12] ARE COMMITTED TO A ROBUST PUBLIC [01:49:13] ENGAGEMENT PROCESS AS PART OF THE DRAFT [01:49:16] ENVIRONMENTAL ANALYSIS. AND SO YOUR [01:49:18] APPROVAL OF THESE FUNDS WILL GET US TO [01:49:20] THE POINT WHERE WE CAN FULLY ENGAGE OUR [01:49:22] STAKEHOLDERS AND CONSTITUENTS IN [01:49:23] SOLICITING THEIR FEEDBACK ON THESE 30 [01:49:26] PROJECTS. I KNOW THAT MANY MEMBERS OF [01:49:29] THE COMMUNITY ARE LOOKING FORWARD TO [01:49:30] THAT OPPORTUNITY AND WE ARE LOOKING [01:49:31] WORKING HARD TO MEET THIS TIMELINE. I [01:49:34] WILL EMPHASIZE THAT COMPLETING THE [01:49:35] ENVIRONMENTAL REVIEW IS ONLY ONE STEP [01:49:37] AND A LONGER PROCESS FOR YOU AS [01:49:39] COMMISSIONER CHO ULTIMATELY DECIDE [01:49:41] WHETHER AND WHEN TO AUTHORIZE [01:49:43] CONSTRUCTION ON ANY INDIVIDUAL PROJECT. [01:49:45] SO THE PRESENTERS THIS AFTERNOON ARE [01:49:48] SARAH COX, DIRECTOR, AVIATION [01:49:50] ENVIRONMENT AND SUSTAINABILITY. STEVE [01:49:51] REIBOLT, SENIOR ENVIRONMENTAL PROGRAM [01:49:53] MANAGER, AND ARF GAUSS, AVIATION CHIEF [01:49:56] OPERATING OFFICER. SO I DON'T KNOW IF



[01:49:58] ARF, ARE YOU BEGINNING OR SARAH. SARAH.
[01:50:01] THANK YOU, EXECUTIVE DIRECTOR METRUCK.
[01:50:03] AND GOOD AFTERNOON, COMMISSIONERS. I'M
[01:50:05] SARAH COX, THE DIRECTOR OF AVIATION,
[01:50:06] ENVIRONMENT, SUSTAINABILITY. TODAY WE
[01:50:09] ARE HERE REQUESTING TO INCREASE THE
[01:50:11] SUSTAINABLE AIRPORT MASTER PLAN NEAR
[01:50:13] TERM PROJECTS ENVIRONMENTAL REVIEW
•
[01:50:16] CONTRACT BUDGET BY 2.35 MILLION FOR A
[01:50:19] TOTAL CONTRACT VALUE OF 8.75 MILLION.
[01:50:23] THIS FUNDING SUPPORTS ANALYSIS AND
[01:50:25] SCHEDULE IMPACTS RELATED TO THE COVID-19
[01:50:28] PANDEMIC. ARIF GAUSS, OUR AVIATION CHIEF
[01:50:32] OPERATING OFFICER, WILL START BY
•
[01:50:33] DISCUSSING THE PURPOSE AND IMPORTANCE OF
[01:50:35] THE SUSTAINABLE AIRPORT MASTER PLAN NEAR
[01:50:38] TERM PROJECTS. AND THEN STEVE RIBOLT,
[01:50:41] OUR SENIOR ENVIRONMENTAL PROGRAM MANAGER
[01:50:43] AND THE PROJECT MANAGER FOR THE
[01:50:45] SUSTAINABLE AIRPORT MASTER PLAN NEAR
[01:50:47] TERM PROJECT ENVIRONMENTAL REVIEW WILL
[01:50:50] PROVIDE AN UPDATE ON THE
[01:50:54] VARIOUS NEAR TERM PROJECTS, THE RECENTLY
[01:50:56] UPDATED AVIATION DEMAND FORECAST, OUR
[01:50:59] SCHEDULE UPDATE AND RATIONALE FOR
[01:51:02] TODAY'S BUDGET INCREASE REQUEST, AND I
[01:51:05] WILL NOW TURN IT OVER TO ERIC. THANK
[01:51:07] YOU. THANK YOU, SARAH. COMMISSIONER,
[01:51:09] THANK YOU FOR THE OPPORTUNITY TO
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[01:51:11] INTRODUCE TODAY'S ITEM. BEFORE WE GO
[01:51:13] INTO THE SPECIFICS OF TODAY'S PUGET
[01:51:15] REQUEST, I WANTED TO GIVE YOU SOME
[01:51:16] OVERALL BACKGROUND ON WHY THE PORT IS
[01:51:19] CURRENTLY UNDERTAKING THE ENVIRONMENTAL
[01:51:21] REVIEW. AN AIRPORT MASTER PLAN IS A
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[01:51:24] STANDARD PROCESS THAT AIRPORTS UNDERGO
[01:51:26] IN CONJUNCTION WITH THE FAA ON A REGULAR
[01:51:26] IN CONJUNCTION WITH THE FAA ON A REGULAR [01:51:28] BASIS. THE FOCUS OF THESE PLANNING
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101:52:261 BELIEVE IS COMING TO THE REGION, SO THAT [01:52:28] SEA DOES NOT SERVE AS A CHOKE POINT TO [01:52:30] FUTURE ECONOMIC GROWTH. AS THE EXECUTIVE [01:52:33] DIRECTOR METRUCK JUST STATED, THE [01:52:35] ADDITIONAL FUNDS THAT ARE BEING [01:52:36] REQUESTED TODAY ARE REQUIRED BECAUSE OF [01:52:38] THE WORK TO UPDATE OUR DEMAND FORECAST [01:52:41] AND PLAN FOR A NEW OPENING YEAR FOR THE [01:52:45] NEW OPENING YEAR OF 2032 FOR THE 101:52:481 PROJECTS INSTEAD OF 2027. [01:52:51] WE KNOW THE PUBLIC EXPECTS US TO BE AS [01:52:53] ACCURATE AND COMPREHENSIVE AS POSSIBLE [01:52:55] IN OUR ENVIRONMENTAL REVIEW EFFORTS, [01:52:57] AND SO THIS ADDITIONAL INVESTMENT WILL [01:52:59] HELP US TO ENSURE THE HIGHEST QUALITY [01:53:01] PRODUCT FOR OUR CONSTITUENTS TO BE ABLE [01:53:03] TO RESPOND TO DURING THE PUBLIC COMMENT [01:53:06] PERIOD ON THE DRAFT. ENVIRONMENTAL [01:53:08] REVIEW AS A REMINDER, ONCE ENVIRONMENTAL [01:53:11] REVIEW IS COMPLETED, ALL PROJECT [01:53:13] AUTHORIZATION REQUESTS COME BEFORE THE [01:53:16] COMMISSION TO CONSIDER FOR APPROVAL [01:53:20] WHETHER AND WHEN THESE PROJECTS ARE [01:53:21] APPROVED AND CONSTRUCTED. SEA WILL [01:53:25] CONTINUE TO SEE FUTURE DEMAND FOR [01:53:26] PASSENGER AND CARGO GROWTH. THE QUESTION [01:53:29] IS HOW WELL WILL WE SERVE IT AND HOW [01:53:33] WILL WE SIMULTANEOUSLY MEET OUR [01:53:34] ENVIRONMENTAL SUSTAINABILITY AND QUALITY [01:53:37] OF LIFE GOALS? I'M PLEASED NOW TO TURN [01:53:40] THINGS OVER TO STEVE RIBEL TO WALK YOU [01:53:42] THROUGH THE PRESENTATION. NEXT SLIDE, [01:53:44] PLEASE. [01:53:48] GOOD AFTERNOON, COMMISSIONERS AND [01:53:50] EXECUTIVE DIRECTOR METRUCK. THE NEAR TERM [01:53:52] PROJECTS WERE IDENTIFIED AS PART OF THE [01:53:54] SUSTAINABLE AIRPORT MASTER PLAN. THESE [01:53:56] PROJECTS WERE IDENTIFIED AS REASONABLE [01:53:58] AND FORESEEABLE. THE NEAR TERM PROJECTS [01:54:01] ARE CURRENTLY WHAT IS IN ENVIRONMENTAL [01:54:02] REVIEW. THE SUSTAINABLE AIRPORT MASTER [01:54:05] PLAN ALSO IDENTIFIED A SUITE OF PROJECTS [01:54:08] KNOWN AS THE LONG TERM VISION PROJECTS [01:54:10] THAT ARE WELL INTO THE FUTURE AND WILL [01:54:11] REQUIRE ADDITIONAL PLANNING AND [01:54:13] ENVIRONMENT REVIEW. WHAT YOU SEE ON THE [01:54:16] SCREEN ARE THE FIVE PURPOSE AND NEEDS OF [01:54:18] THE SUSTAINABLE AIRPORT MASTER PLAN NEAR [01:54:20] TERM PROJECTS ENVIRONMENT REVIEW ONE, A [01:54:24] NEED FOR ADDITIONAL GATES AND PROCESSING [01:54:26] FACILITIES. TWO, A NEED FOR ADDITIONAL [01:54:28] CARGO FACILITIES. THREE, UPDATE OF [01:54:31] AIRFIELD INFRASTRUCTURE TO MEET FA [01:54:33] STANDARDS. FOUR, UPDATES TO THE AIRFIELD [01:54:36] TO IMPROVE EFFICIENCY AND FIVE, A NEED [01:54:38] FOR ADDITIONAL FUEL STORAGE THAT SUPPORT [01:54:40] THE PORT'S SUSTAINABLE AVIATION FUEL [01:54:43] INITIATIVE. NEXT SLIDE. [01:54:47] THIS IS AN AERIAL OF SEATAC INTERNATIONAL [01:54:49] AIRPORT DEPICTING THE PROPOSED NEAR TERM [01:54:51] PROJECTS. THE RIGHT SIDE OF THE SCREEN [01:54:53] IS NORTH NEAR TERM PROJECT HIGHLIGHTS [01:54:56] INCLUDE A NEW TERMINAL WITH 19 NEW



[01:54:58] GATES. THESE ARE IDENTIFIED IN BLUE NEAR	
[01:55:00] THE BOTTOM OF THE SCREEN. ADDITIONAL	
[01:55:02] PASSENGER AND EMPLOYEE PARKING. THESE	
[01:55:05] SITES ARE LOCATED ADJACENT TO THE NEW	
[01:55:07] GATES NEAR THE BOTTOM OF THE SCREEN AND	
[01:55:09] THE BLUE BOX ADJACENT TO THE EXISTING	
[01:55:12] NORTH EMPLOYEE PARKING LOT ON THE RIGHT	
[01:55:14] SIDE OF THE SCREEN. ADDITIONAL ROADWAY	
[01:55:16] IMPROVEMENTS THAT WOULD ALIGN THE	
[01:55:17] ROADWAY PARALLEL TO THE LINK LIGHT RAIL,	
[01:55:19] WHICH IS SHOWN IN LIGHT BLUE, AGAIN NEAR	
[01:55:22] THE BOTTOM OF THE SCREEN. AN AUTOMATED	
[01:55:24] PEOPLE MOVER WITH THREE STATIONS TO	
[01:55:25] CONNECT THE RENTAL CAR FACILITY, NEW	
[01:55:27] TERMINAL AND MAIN TERMINAL. THIS IS	
[01:55:29] SHOWN AT THE BLACK DOTTED LINE, AGAIN AT	
[01:55:31] THE BOTTOM OF THE SCREEN, A NEW AIRCRAFT	
[01:55:34] RESCUE AND FIREFIGHTING FACILITY, OR	
[01:55:36] ARP. THIS IS SHOWN AT THE BLUE POLYGON	
[01:55:38] AT THE SOUTH END OF THE RUNWAY. THIS IS	
[01:55:40] NOW ON THE LEFT SIDE OF THE SCREEN.	
[01:55:42] VARIOUS AIRFIELD IMPROVEMENTS TO ENHANCE	:
[01:55:44] SAFETY AND EFFICIENCY. THESE ARE	
[01:55:46] IDENTIFIED AS RED AND ORANGE ON THE	
[01:55:48] RUNWAY AREA. A WEST SIDE MAINTENANCE	
[01:55:50] CAMPUS. A PROJECT TO ACCOMMODATE	
[01:55:52] DISPLACEMENT OF FACILITIES FROM THE NEW	
[01:55:54] TERMINAL, SHOWN AS ORANGE BROWN AT THE	
[01:55:56] TOP OF THE SCREEN, ADDITIONAL JET FUEL	
[01:55:59] CAPACITY TO SUPPORT THE PORT SUSTAINABLE	
[01:56:02] AVIATION FUEL INITIATIVE. THESE ARE	
[01:56:04] SHOWN AS THE GREEN POLYGONS ON THE SOUT	Ή
[01:56:06] SIDE OF THE AIRPORT AND TO THE LEFT OF	
[01:56:07] YOUR SCREEN. NEXT SLIDE THIS	
[01:56:12] SLIDE IS A VISUAL REPRESENTATION OF THE	
[01:56:14] UPDATED AVIATION DEMAND FORECAST AND THE	=
[01:56:16] CONSTRAINED OPERATING GROWTH SCENARIOS	
	'
[01:56:18] THAT WERE RECENTLY COMPLETED. THIS WAS	
[01:56:20] LAST UPDATED AND PRESENTED TO COMMISSION	V
[01:56:22] IN EARLY 2020. IT WAS RECENTLY UPDATED	
[01:56:25] AT THE REQUEST OF FAA AS GROWTH	
[01:56:28] AT SEATAC HAS CHANGED AS A RESULT OF THE	
[01:56:30] COVID-19 PANDEMIC IN THIS DIAGRAM.	
[01:56:34] THE BLUE LINE REPRESENTS THE UPDATED	
	۸.
[01:56:36] AVIATION DEMAND FORECAST WHERE SEATAC H	AS
[01:56:38] NO CONSTRAINTS. THE GRAY TO ORANGE LINE	
[01:56:41] SHOWS A NO ACTION ALTERNATIVE OR WITHOUT	
[01:56:44] THE NEAR TERM PROJECTS. IF THE AIRPORT	
[01:56:46] DOES NOT BUILD THE SAMP NEAR TERM	
[01:56:48] PROJECTS, SEATAC WILL BE LIMITED BY GATES	
[01:56:50] AND PLACES TO PARK AIRCRAFT, NOT	
[01:56:53] BUILDING GATES OR ADDITIONAL AIRCRAFT.	
[01:56:55] PARKING WILL LIMIT GROWTH AT SEATAC.	
[01:56:57] HOWEVER, THE AIRPORT WOULD STILL SEE	
[01:56:59] MINOR GROWTH SINCE AIRLINES WILL FIND	
[01:57:01] NAYS TO SQUEEZE ADDITIONAL OPERATIONS	
[01:57:03] INTO THE FACILITY. THE CONTINUOUS GRAY	
[01:57:06] LINE SHOWS THE PROPOSED ACTION OR WITH	
[01:57:08] THE NEAR TERM PROJECTS AROUND 2031. YOU	
[01:57:12] SEE AN INCREASE IN GROWTH WHEN GATES AND)
[01:57:14] OTHER PROJECTS COME ONLINE. HOWEVER,	
[01:57:16] NOT LONG AFTER THE SECOND TERMINAL IN	
[01:57:18] NORTH GATES OPEN, THE AIRPORT WILL BE IN	



[01:57:20] A CONSTRAINED ENVIRONMENT WITH MINIMAL [01:57:21] GROWTH. THE KEY TAKEAWAY IS RELATED TO [01:57:24] THE UPDATED DEMAND FORECAST. PASSENGER [01:57:27] AND OPERATIONS AT SEATAC ARE RECOVERING [01:57:29] SLOWER THAN ANTICIPATED. THE NEW [01:57:31] FORECAST IS APPROXIMATELY 5 MILLION [01:57:33] ANNUAL PASSENGERS OR LESS IN 2032 THAN [01:57:36] WAS IDENTIFIED IN THE 2019 CONSTRAINED [01:57:39] OPERATING GROWTH SCENARIO. WE WILL **101:57:411 CONTINUE TO USE THE CONSTRAINED** [01:57:42] OPERATING GROWTH SCENARIO AS THESE NEW [01:57:45] NUMBERS MORE ADEQUATELY REFLECT CURRENT [01:57:47] AND FUTURE ENVIRONMENTAL CONDITIONS. [01:57:50] ALL OF THESE CONSIDERATIONS ENSURE THAT [01:57:51] WE ARE USING THE MOST ACCURATE AND [01:57:53] UPTODATE INFORMATION TO COMPLETE A [01:57:55] THOROUGH ENVIRONMENTAL ANALYSIS. NEXT [01:57:58] SLIDE, PLEASE. THIS SLIDE REPRESENTS THE [01:58:01] CURRENT SCHEDULE FOR THE NATIONAL [01:58:03] ENVIRONMENTAL POLICY ACT AND STATE [01:58:04] ENVIRONMENTAL POLICY ACT DOCUMENTATION. [01:58:07] THIS INCLUDES THE RELEASE OF DRAFT [01:58:09] DOCUMENTS, AGENCY AND PUBLIC COMMENT [01:58:11] PERIODS, AND ANTICIPATED COMPLETION [01:58:13] DATES. THE GREEN DOTS REPRESENT KEY [01:58:16] MILESTONES. THE BLUE DOTS REPRESENT [01:58:18] MILESTONES WHERE AGENCY AND COMMUNITY [01:58:20] ENGAGEMENT OCCURS. LOOKING FORWARD KEY [01:58:23] UPDATES TO THE SCHEDULE INCLUDE AGENCY [01:58:25] AND PUBLIC REVIEW OF THE NEPA [01:58:27] ENVIRONMENTAL ASSESSMENT THAT'S [01:58:28] ANTICIPATED IN LATE 2024. A DECISION [01:58:32] FROM THE FA ON THE NEPA ENVIRONMENTAL [01:58:34] ASSESSMENT THAT'S ANTICIPATED IN EARLY [01:58:36] TO MID 2025. THE RELEASE OF THE [01:58:39] SEPA ENVIRONMENTAL IMPACT STATEMENT FOR [01:58:42] AGENCY AND PUBLIC REVIEW THAT IS [01:58:43] ANTICIPATED IN MID 2025. A DECISION FROM [01:58:47] THE PORT ON THE SEPA ENVIRONMENTAL [01:58:49] IMPACT STATEMENT THAT'S ANTICIPATED AT [01:58:51] THE END OF 2025, AND THAT WOULD CONCLUDE [01:58:54] THE ENVIRONMENTAL REVIEW PROCESS FOR THE [01:58:57] SAMP NEAR TERM PROJECTS. I WANT TO [01:58:59] EMPHASIZE THAT THE COMPLETION OF THE [01:59:01] SUSTAINABLE AIRPORT MASTER PLAN NEAR [01:59:03] TERM PROJECT ENVIRONMENT REVIEW DOES NOT [01:59:05] APPROVE PROJECTS. TO MOVE FORWARD, [01:59:07] CAPITAL DEVELOPMENT TEAM MUST COME BACK [01:59:09] TO THE COMMISSION TO APPROVE PROJECTS. [01:59:11] THIS IS THE SAME APPROVAL PROCESS THAT [01:59:13] OCCURS TODAY FOR OTHER PROJECTS. THE [01:59:15] ENVIRONMENTAL TEAM WILL CONTINUE TO [01:59:16] CONDUCT AN OBJECTIVE ENVIRONMENTAL [01:59:18] REVIEW WITH A THOROUGH ANALYSIS TO [01:59:20] IDENTIFY ANY POTENTIAL ENVIRONMENTAL [01:59:21] IMPACTS OF THE NTPS OR NEAR TERM [01:59:24] PROJECTS. IF THERE ARE ANY ADDITIONAL [01:59:26] IMPACTS TO THE SCHEDULE, WE'LL CONTINUE [01:59:28] TO KEEP YOU UPDATED. NEXT SLIDE, [01:59:30] PLEASE. WE ARE HERE TODAY TO REQUEST [01:59:33] \$2.35 MILLION. THIS REQUEST IS FOR [01:59:36] A CONTRACT BUDGET INCREASE DUE TO [01:59:38] IMPACTS AND DELAYS RESULTING FROM THE



101:59:401 COVID-19 PANDEMIC, THIS FUNDING REQUEST [01:59:43] CONTINUES TO RESERVE FUNDS FOR A ROBUST [01:59:45] OUTREACH AND ENGAGEMENT PROGRAM. AS A [01:59:48] RESULT OF THE PANDEMIC, WE HAD TO CHANGE [01:59:50] THE YEAR THE PORT ANTICIPATED HAVING [01:59:52] SUSTAINABLE AIRPORT MASTER PLAN NEAR [01:59:54] TERM PROJECTS TO BE OPERATIONAL OR [01:59:57] SUBSTANTIALLY COMPLETE. ORIGINALLY, [01:59:59] THIS WAS 2027 IS NOW 2032. [02:00:03] AT THE REQUEST OF THE FAA, WE HAVE [02:00:05] UPDATED THE AVIATION DEMAND FORECASTS TO [02:00:07] REFLECT THE CURRENT CONDITIONS AT SEATAC [02:00:11] AS WE RECOVER FROM THE COVID-19 PANDEMIC [02:00:14] AS IDENTIFIED ON THE PREVIOUS SLIDE. [02:00:16] AND WHILE THIS TOOK TIME TO UPDATE, IT [02:00:19] ENSURES THAT WE ARE USING THE MOST UP TO [02:00:20] DATE FORECAST NUMBERS THAT ARE THE BASIS [02:00:23] FOR THE ENVIRONMENTAL REVIEW. WITH THE [02:00:26] UPDATE OF THE OPENING YEAR TO 2032 AND A [02:00:29] NEW AVIATION DEMAND FORECAST, THIS HAS [02:00:31] RESULTED IN A NEED TO UPDATE THE [02:00:33] TECHNICAL ANALYSIS. THIS IS A HUGE [02:00:35] UNDERTAKING. WILL TAKE MONTHS TO [02:00:37] COMPLETE. NEXT SLIDE, PLEASE. [02:00:41] AT THIS TIME, WE ARE REQUESTING [02:00:43] COMMISSION'S AUTHORIZATION TO INCREASE [02:00:44] THE SUSTAINABLE AIRPORT MASTER PLAN 102:00:461 ENVIRONMENTAL CONTRACT BY \$2.35 MILLION. [02:00:49] FOR A TOTAL CONTRACT VALUE OF \$8.75 [02:00:51] MILLION. THANK YOU. AND THIS CONCLUDES [02:00:54] OUR PRESENTATION. GREAT. THANKS, TIM. [02:00:56] APPRECIATE IT. I'M GOING TO GO AHEAD AND [02:00:58] OPEN IT UP FOR QUESTIONS FROM [02:00:59] COMMISSIONER. [02:01:06] ALL RIGHT. COMMISSIONER FELLEMAN, [02:01:09] THANK YOU VERY MUCH FOR THIS. IT'S A [02:01:12] LONG PROCESS, AND I'M JUST CONFUSED BY [02:01:15] ONE OF THE STATEMENTS THAT WAS MADE BY [02:01:19] ON THE GRAPHIC BEFORE. [02:01:23] THE STATEMENT I THOUGHT I HEARD WAS THAT [02:01:25] THE GROWTH WAS SLOWER THAN EXPECTED AND [02:01:28] SO THAT YOU'RE USING THIS CONSTRAINED [02:01:30] MODEL. BUT WE JUST HEARD IN THE MORNING [02:01:32] THAT WE'RE EXCEEDING ANY NUMBERS THAT WE [02:01:35] HAD BEFORE. [02:01:40] AND I UNDERSTAND YOU'RE UPDATING THE [02:01:41] NUMBERS TO REFLECT THE CURRENT GROWTH, [02:01:43] BUT I JUST DON'T UNDERSTAND THE [02:01:45] EXPLANATION OF THE FIGURE WHEN YOU TALK [02:01:48] ABOUT THE EXPECTATION, BECAUSE I KNOW [02:01:50] INTERNATIONAL TRAVEL IS SLOWER THAN WE [02:01:52] EXPECTED, BUT OVERALL NUMBERS ARE UP, [02:01:54] RIGHT? YES. I CAN BRIEFLY DISCUSS THAT. [02:01:57] I AM NOT A FORECAST EXPERT. FIRST AND [02:01:59] FOREMOST, THOSE ARE VERY TECHNICAL [02:02:01] INDIVIDUALS. WHAT YOU'RE HEARING, THE [02:02:04] INDIVIDUAL DAYS ARE PEAK FORECASTS OR [02:02:06] DAYS THAT WE'RE GETTING RIGHT NOW. THIS [02:02:08] FORECAST ARE DEFLECTIVE OF THE ANNUAL [02:02:10] GROWTH. WHAT WE SAW PREVIOUSLY IN 2019, [02:02:14] WE HAD A HIGHER ANNUAL GROWTH RATE OVER [02:02:16] TIME. WHAT WE'RE SEEING NOW WITH AN [02:02:18] UPDATED FORECAST IS NOW A LOWER ANNUAL



[02:02:20] GROWTH OVER TIME. PEAK VERSUS TOTAL. [02:02:24] THANK YOU. ANSWERS THE QUESTION. [02:02:26] APPRECIATE IT. [02:02:29] ONE OTHER THING. SO THE BOTTOM LINE IS [02:02:31] THIS IS MONEY FOR ADDITIONAL ANALYSIS TO [02:02:35] UNDERSTAND THE IMPACTS ASSOCIATED WITH [02:02:37] THE PROJECT, GIVEN THE DELAYS AND MAYBE [02:02:41] BETTER SPECIFICITY ON WHAT THOSE [02:02:43] PROJECTS ARE. THAT'S CORRECT. WE 102:02:461 COMPLETED A MAJORITY OF OUR ANALYSIS [02:02:48] INITIALLY BEFORE THE PANDEMIC. WITH THE [02:02:51] UPDATED FORECAST AND THE NEW [02:02:52] CONSTRUCTION YEARS, WE HAVE TO [02:02:54] ESSENTIALLY START OVER. SO WE'RE [02:02:56] UPDATING ALL OR STARTING EVERYTHING FROM [02:02:58] SCRATCH AT THIS POINT. SO IT'S ALL FOR [02:03:00] TECHNICAL ANALYSIS. AND AGAIN, I WANT TO [02:03:02] EMPHASIZE THIS RESERVES MONEY FOR A [02:03:04] ROBUST PUBLIC OUTREACH AND ENGAGEMENT [02:03:06] STRATEGY AS WELL. SO WE WERE SPENDING [02:03:09] MONEY THAT NOW WE PRESERVE THAT MONEY SO [02:03:12] WE CAN DO THE PUBLIC OUTREACH WITH THIS [02:03:15] MONEY IN THE BANK. BASICALLY, IT'S [02:03:16] BACKFILLING A LITTLE BIT, CORRECT? YES. [02:03:18] ALL RIGHT. BUT THE BOTTOM LINE IS WE [02:03:21] WILL THEN HAVE THE MOST UP TO DATE [02:03:23] INFORMATION AS COMMISSIONER CHO MAKE [02:03:25] DECISIONS ON A PER PROJECT BASIS, [02:03:28] WHETHER THEY MOVE FORWARD. YES. WHILE [02:03:30] THERE'S A DELAY, THERE'S ALSO POSITIVE [02:03:32] HAVING MORE ACCURATE AND UPDATED NUMBERS [02:03:34] FOR OUR ENVIRONMENTAL ANALYSIS. THANK [02:03:36] YOU VERY MUCH. GREAT. ANY OTHER 102:03:381 QUESTIONS? COMMISSIONER CALKINS? [02:03:41] JUST TO ECHO, I THINK, A SENTIMENT THAT [02:03:45] I THINK IS PROBABLY REFLECTED ACROSS THE [02:03:47] COMMISSIONER, WHICH IS, WE ARE [02:03:49] INTERESTED IN THE MOST ROBUST, [02:03:50] COMPREHENSIVE ANALYSIS POSSIBLE FOR [02:03:52] THESE QUESTIONS THAT HAVE HUGE [02:03:55] IMPLICATIONS FOR OUR INSTITUTION AND FOR [02:03:57] THE COMMUNITIES AROUND US. WE ARE [02:03:59] SUPPORTIVE OF GOING OVER AND ABOVE ON [02:04:02] COMMUNITY ENGAGEMENT. AND WHEN A MATTER [02:04:05] LIKE THIS COMES, OF COURSE, WHERE THESE [02:04:08] THINGS COST MONEY AND WE NEED ADDITIONAL [02:04:11] AUTHORIZATION TO ENSURE THAT GETS DONE, [02:04:13] I HAPPILY SUPPORT THAT. [02:04:16] COMMISSIONER MOHAMMED, [02:04:22] THANK YOU FOR THE TIME. I ECHO [02:04:26] THE WORDS OF MY COLLEAGUES. I DO HAVE [02:04:29] ONE QUESTION REGARDING JUST [02:04:32] WHEN WE WILL RECEIVE THE COMPREHENSIVE [02:04:35] PLAN AND THE WORK SCOPE AROUND THE [02:04:37] OUTREACH PLAN. SO MAYBE [02:04:41] I'LL START WITH MY QUESTION. WHEN WILL [02:04:44] WE EXPECT TO RECEIVE THAT COMPREHENSIVE [02:04:46] PLAN AND WORK SCOPE, AND WHEN WILL THAT [02:04:49] BE AVAILABLE TO THE PUBLIC? SO, THE [02:04:51] GREAT QUESTION. THANK YOU, [02:04:52] COMMISSIONER. WE ANTICIPATE THE RELEASE [02:04:54] OF THE DRAFT NEPA ENVIRONMENTAL

[02:04:55] ASSESSMENT IN LATE 2024. WE WILL HAVE AN



[02:04:59] UPDATED ENGAGEMENT PLAN PROBABLY IN MID [02:05:02] 2024. AND WE'RE HAPPY TO SHARE THAT WITH [02:05:04] YOU. OKAY, GREAT. [02:05:07] I'M PLANNING TO SUPPORT THIS ITEM TODAY, [02:05:10] AND I WILL SAY I JUST RECENTLY HAD A [02:05:11] CONVERSATION WITH SOMEONE WHO LIVES IN [02:05:14] SOUTH KING COUNTY. IT WAS A GROUP. AND [02:05:16] ONE OF THE THINGS THAT THEY SAID WAS [02:05:17] THAT THEY HOPE THAT THE START COMMITTEE [02:05:20] SHOULD NOT BE THE SOLE GROUP CONSULTING [02:05:23] THE PORT WHEN IT COMES TO STAMP [02:05:24] PROJECTS. AND I THINK THIS ACTION TODAY, [02:05:27] I BELIEVE, SHOWS OUR COMMITMENT TO [02:05:29] THOROUGHLY AND COMPREHENSIVELY PROVIDE [02:05:32] AN OUTREACH PLAN. AND NOT ONLY DO THE [02:05:34] TECHNICAL ANALYSIS OF THE PROJECTS, BUT [02:05:37] REALLY, IT GIVES THE COMMISSIONERS THE [02:05:40] OPPORTUNITY TO ALSO SUPPORT THAT ROBUST, [02:05:43] COMPREHENSIVE OUTREACH PLAN SO THAT [02:05:46] EVERYONE'S VOICE COULD BE HEARD AND THAT [02:05:50] WE ALL PRIORITIZE OUR ENGAGEMENT, [02:05:54] STAKEHOLDER ENGAGEMENT. AND THAT IS OUR [02:05:56] INTENT HERE. AND I ALSO JUST WANT TO [02:05:58] UNDERSCORE THAT CONSTRUCTION ACTIVITIES [02:06:01] WILL NOT TAKE PLACE WITHOUT THE APPROVAL [02:06:03] OF COMMISSIONER. IT TAKES A COMMISSION [02:06:06] VOTE TO APPROVE THOSE THINGS. AND WE [02:06:08] INTEND TO DO THIS WORK IN A WAY THAT'S [02:06:12] DILIGENT AND DOING OUR DUE DILIGENCE AS [02:06:15] WELL AS PREPARED TO EXERCISE OUR POWER [02:06:18] WHEN NEEDED. THANK YOU FOR THE TIMING. [02:06:23] ANY OTHERS? COMMISSIONER HASEGAWA? [02:06:28] THANK YOU. PRESIDENT SHOW. SO, JUST TO 102:06:311 CLARIFY THE TIMELINE. THE NEPA [02:06:34] ENVIRONMENTAL ASSESSMENT DRAFT DOCUMENT [02:06:36] WILL BE READY BY Q FOUR OF 2024. [02:06:40] YES. WE ARE CURRENTLY ON SCHEDULE TO [02:06:42] RELEASE THE DRAFT NEPA EA IN LATE 2024. [02:06:45] AND THEN [02:06:49] THE OPPORTUNITY FOR PUBLIC COMMENT AFTER [02:06:51] THAT WILL HAPPEN IN Q ONE OF 2025. [02:06:55] IT WILL HAPPEN AT THE TIME OF THE [02:06:56] RELEASE OF THE DOCUMENT. SO WHEN WE [02:06:58] RELEASE IT, THERE WILL BE AN EXTENDED [02:06:59] PUBLIC COMMENT PERIOD WHERE WE'LL [02:07:01] RELEASE THE DOCUMENT TO BOTH THE AGENCY [02:07:03] AND THE PUBLIC. THERE'LL BE A VARIETY OF [02:07:05] AT WHICH POINT WE WILL MOVE INTO THE [02:07:07] SEPA PROCESS FOR AN ENVIRONMENTAL IMPACT [02:07:10] STATEMENT. YES. THE NEPA ENVIRONMENTAL [02:07:13] ASSESSMENT WILL BE FOLLOWED BY A STATE [02:07:15] ENVIRONMENTAL POLICY. ACTOR SEPA [02:07:16] ENVIRONMENTAL IMPACT STATEMENT. AND THE [02:07:20] SEPA EIS PROCESS WILL TAKE PLACE OVER [02:07:23] THE COURSE OF 2025. THAT'S CORRECT. [02:07:27] AND THERE WILL BE A TIME FOR AND THE [02:07:30] PUBLIC WILL RECEIVE THOSE RESULTS WITH [02:07:33] FULL TRANSPARENCY AND ALL THE SAME [02:07:35] INFORMATION THAT THE COMMISSIONER WILL [02:07:36] ALSO RECEIVE. AND THE PUBLIC WILL HAVE [02:07:39] THE OPPORTUNITY TO BE ABLE TO YOU [02:07:47] FROZE ON US. YEAH, I WAS WONDERING [02:07:50] IF IT'S ME. I THINK IT'S JUST CURRENT.



[02:07:53] YEAH. INPUT ON THAT [02:07:56] TOSHIKO YOU FROZE ON US. CAN YOU ASK [02:07:58] THAT LAST QUESTION? CAN YOU HEAR ME NOW? [02:07:59] THERE YOU GO. CAN YOU ASK THAT LAST [02:08:00] QUESTION AGAIN? YEAH. [02:08:03] I'M GOING TO TURN MY CAMERA OFF SO I [02:08:05] DON'T GET FROZEN ON A FUNNY FACE, [02:08:07] BECAUSE A GOOD PHOTO OF ME. PUBLIC [02:08:09] SPEAKING DOES NOT EXIST. AFTER THE [02:08:12] SEPA EIS, THERE WILL BE AN OPPORTUNITY [02:08:15] FOR THE PUBLIC TO BE ABLE TO THEY WILL [02:08:18] RECEIVE THE RESULTS AT THE SAME TIME AS [02:08:20] THE COMMISSION. THEY WILL HAVE AN [02:08:22] OPPORTUNITY TO BE ABLE TO PROVIDE PUBLIC
[02:08:24] INPUT. YES. SO THE WAY THE PROCESS WILL [02:08:27] WORK IS THAT WE'LL RELEASE THE DRAFT
[02:08:29] NEPA EA. THERE WILL BE A PUBLIC COMMENT
[02:08:31] PERIOD. ALL THOSE COMMENTS THAT WE [02:08:33] RECEIVED AS PART OF THE NEPA PROCESS
[02:08:34] WILL BE AVAILABLE TO THE COMMISSIONERS
[02:08:36] AND THE PUBLIC TO REVIEW. ONCE NEPA IS
[02:08:39] FINALIZED BY THE FEDERAL AVIATION
[02:08:41] ADMINISTRATION WILL START THE CIPA EIS, [02:08:44] THERE'LL BE A PUBLIC COMMENT PERIOD
[02:08:46] ASSOCIATED WITH THAT. AND THEN WE'LL
[02:08:48] ALSO BE ABLE TO SHARE THE OUTCOME OF ALL
[02:08:50] THOSE PUBLIC COMMENTS BEFORE THE PORT [02:08:52] ISSUES A FINAL DOCUMENT AND DECISION
[02:08:55] ON THE CIPA PROCESS. AND THEN IN
[02:08:59] 2026, THAT'S WHEN THE COMMISSIONER
[02:09:01] BEGINS TO RECEIVE PROJECTS ON A [02:09:04] PROJECT BY PROJECT BASIS, AND WE'LL BE
[02:09:08] ABLE TO CONSIDER THEM. THAT'S CORRECT.
[02:09:11] OKAY, THANK YOU. I APPRECIATE CLARITY ON
[02:09:15] THE PROCESS TO COME. GREAT. [02:09:18] AND I THINK COMMISSIONER FELLEMAN HAD
[02:09:19] ONE LAST COMMENT TO MAKE.
[02:09:23] YEAH. TWO THINGS. ONE IS WE'RE SO USED
[02:09:26] TO THIS STUFF, THE JARGON IS PERHAPS
[02:09:28] HARD FOR EVERYBODY TO UNDERSTAND AND [02:09:30] JUST THE PROCESS OF SIPA AND NEPA. SO
[02:09:33] STATE ENVIRONMENTAL POLICY ACT HAS ITS
[02:09:36] PROCESS. THE NATIONAL ENVIRONMENTAL
[02:09:39] POLICY ACT THEIR PROCESS. THE PORT IS [02:09:42] FOLLOWING THE STATE PROCESS THAT
[02:09:46] THE ARMY ARMY CORPS FAA IS
[02:09:50] USING, THE ENVIRONMENTAL ASSESSMENT
[02:09:52] PROCESS, WHICH IS UNDER THE FEDERAL [02:09:56] LAW. HOWEVER,
[02:09:59] ONCE THE ARMY CORPS COMPLETES THEIR
[02:10:01] ENVIRONMENTAL ASSESSMENT, THEY ARE ABLE
[02:10:06] I DON'T KNOW WHY THIS IS, BUT I'M MUCH [02:10:08] MORE USED TO DEALING WITH THE CORE THAN
[02:10:06] MORE USED TO DEALING WITH THE CORE THAN [02:10:11] THE PROBLEMS LIKE THE FEDERAL AGENCY.
[02:10:13] RIGHT. SO ONCE THE FAA COMPLETES THEIR
[02:10:16] ENVIRONMENTAL ASSESSMENT, THEY MAY
[02:10:18] DETERMINE AT THAT TIME THAT IT TRIGGERS [02:10:20] A FULLER EIS, THAT'S WITHIN THE NORMAL
[02:10:24] FEDERAL PROCESS, IT MAY NOT BE THE CASE.
[02:10:26] AND AGAIN, I THINK IT'S IMPORTANT TO
[02:10:28] RECOGNIZE THAT THIS IS MORE OF A [02:10:30] PLANNING DOCUMENT, THAT IT'S NOT A
[02:10:30] FEANNING DOCUMENT, THAT IT'S NOT A



102:10:341 EVALUATING THE IMPACT OF THIS OVERALL [02:10:36] PLAN. WHETHER OR NOT THEY THINK IT [02:10:39] TRIGGERS THE FULL EIS OR NOT IS YET TO [02:10:42] BE DETERMINED, BECAUSE WE HEARD FROM A [02:10:45] COUPLE OF THE PUBLIC COMMENT SPEAKERS [02:10:46] THAT WE WANT TO MAKE THEM DO THIS, THAT [02:10:49] OR THE OTHER THING. I JUST THINK THAT AS [02:10:52] FAR AS STARTING AT THE EA, [02:10:55] THAT DOES NOT MEAN IT PRECLUDES THEM [02:10:57] FROM CONTINUING ON, THEY MAY OR MAY NOT. [02:11:00] BUT IT'S NOT A FINAL DECISION AT THIS [02:11:03] POINT. YEAH. SO THE FEDERAL AVIATION [02:11:05] ADMINISTRATION IS THE LEAD AGENCY FOR [02:11:07] THE NATIONAL ENVIRONMENTAL POLICY ACT. [02:11:09] THEY HAVE REQUESTED AT THIS TIME THAT WE [02:11:11] START THE ANALYSIS WITH AN ENVIRONMENTAL [02:11:12] ASSESSMENT. ONCE WE SEE THE RESULTS OF [02:11:15] THAT ENVIRONMENTAL ASSESSMENT, THE FAA [02:11:19] MAY DECIDE THAT WE NEED TO DO AN [02:11:21] ENVIRONMENTAL IMPACT STATEMENT, AN EIS. [02:11:24] AT THIS TIME, WE ARE FOCUSED ON THE EA [02:11:27] AND TRYING TO GET ALL THAT DOCUMENTATION [02:11:29] TO THE FAA. IT'S EXTREMELY ROBUST [02:11:32] WHETHER WE DO AN EA OR AN EIS, WE WILL [02:11:35] STILL DO AN IN DEPTH AND DETAIL ANALYSIS [02:11:38] FOR THE EA OR AN EIS SHOULD IT ARISE. [02:11:41] AND JUST AGAIN, FOR PUBLIC ENGAGEMENT, [02:11:44] THEY RELEASE A DRAFT. THERE'S A 30, [02:11:46] 60, 90 DAY PUBLIC COMMENT PERIOD. THEN A [02:11:50] FEDERAL COMES OUT AND THEN A RECORD OF [02:11:52] DECISION WITH THE ACTION. SO THERE ARE [02:11:55] PLACES FOR PUBLIC ENGAGEMENT THROUGHOUT, [02:11:58] STARTING WITH ACTUALLY SCOPING, OR DID 102:12:011 WE BASICALLY SCOPE THIS PROJECT BACK IN [02:12:04] THE DAY? ARE WE GOING TO REVISIT [02:12:06] SCOPING? WE WILL NOT REVISIT SCOPING AT [02:12:08] THIS TIME. THE PROJECT STILL REMAIN THE [02:12:10] SAME BACK IN 2020, WHEN WE CAME TO [02:12:13] COMMISSION IS WHEN WE MADE A [02:12:14] RECOMMENDATION THAT WE DO BOTH A NEPA [02:12:17] SEPARATE OF SEPA. WHAT THAT ALSO ALLOWS [02:12:20] IS TWO OPPORTUNITIES FOR THE AGENCIES [02:12:22] AND PUBLIC TO COMMENT, WHICH I THINK IS [02:12:24] A BENEFIT TO INCREASE OUR PUBLIC [02:12:25] OUTREACH AND ENGAGEMENT AS WELL. SO ONE [02:12:29] CAN INFORM THE OTHER AS THEY STAGGER [02:12:31] THROUGH THE PROCESS? YES. SO WE WILL USE [02:12:34] A LOT OF THE ANALYSIS FOR CIPA THAT [02:12:35] WE'VE UNDERGONE UNDER THE NEPA [02:12:37] ENVIRONMENTAL ASSESSMENT. THANK YOU. I [02:12:41] HOPE THAT CLARIFIES STUFF FOR THE [02:12:42] PUBLIC. GREAT. THANK YOU SO MUCH. [02:12:47] OH, COMMISSIONER, HOW'S IT GOING ON? [02:12:52] CAN WE RETURN TO SLIDE [02:12:55] FOUR, PLEASE? [02:12:59] THE ENVIRONMENTAL REVIEW ANALYSIS BASED [02:13:01] ON CONSTRAINED GROWTH SCENARIO. [02:13:04] IT'S ONE MORE SLIDE BACK. SLIDE FOUR. [02:13:08] PAGE FOUR IS LISTED IN THE POWERPOINT. [02:13:12] SO WHAT ARE THE ASSUMPTIONS WITH THE [02:13:15] RED LINE, THE GRAY LINE, AND THE DOTTED [02:13:17] BLUE LINE? SO THE BLUE LINE REPRESENTS

[02:13:20] AN UNCONSTRAINED FORECAST. THAT MEANS



102:13:231 THAT SEATAC COULD GROW AT ANY AMOUNT IN [02:13:25] ANY PERCENTAGE WITHOUT ANY CONSTRAINTS [02:13:27] THAT ARE ASSOCIATED WITH THE AIRPORT. [02:13:29] SO, FOR EXAMPLE, SIZE, THE AMOUNT OF [02:13:31] GATES, WE WOULD HAVE AMPLE UNLIMITED [02:13:34] SUPPLY. AS YOU'VE HEARD PREVIOUSLY, [02:13:37] SEATAC HAS A VERY SMALL FOOTPRINT. [02:13:40] WE HAD TO UNDERGO WHAT'S CALLED A [02:13:42] CONSTRAINED OPERATING GROWTH SCENARIO. [02:13:44] IT'S KIND OF AN ALTERNATIVE FORECAST TO [02:13:47] LOOK AT WHEN AN AIRPORT DOES HAVE [02:13:49] CONSTRAINTS ASSOCIATED. WHAT ARE THE [02:13:51] IMPACTS TO FUTURE GROWTH? FOR SEATAC, [02:13:54] WE IDENTIFIED ONE PRIMARY CONSTRAINT, [02:13:56] AND THAT'S AIRCRAFT GATES AND HOLD [02:13:59] POSITIONS ON THE GROUND. WE SIMPLY DON'T [02:14:01] HAVE ENOUGH PLACES TO PARK AIRCRAFT. SO [02:14:04] WHAT THE ORANGE LINE SHOWS IS IF WE [02:14:06] CHOOSE TO DO NOTHING AT SEATAC AIRPORT, [02:14:09] WE WILL OPERATE IN A VERY LIMITED [02:14:11] CAPACITY AS SOON AS 2027. [02:14:16] WHAT YOU SEE IS THE GRAY LINE, WHICH IS [02:14:17] THE INCREASE OR THE BUMP THAT'S WHEN WE [02:14:21] PUSH. IF THE PROPOSED NEAR TERM PROJECTS [02:14:23] MOVE FORWARD, THAT ALLOWS US TO BRING IN [02:14:25] MORE CAPACITY AT THE AIRPORT, BOTH [02:14:27] OPERATIONS AND PASSENGERS. [02:14:35] ARE THESE PROJECTIONS BASED UPON THE [02:14:38] ASSUMPTION THAT THERE WOULD NOT BE A [02:14:40] SECOND AIRPORT IN WASHINGTON STATE TO [02:14:43] SERVICE INTERNATIONAL DOMESTIC TRAVEL [02:14:45] NEEDS? THAT STUDY ACTUALLY ANTICIPATED [02:14:48] THAT THE NEAR TERM PROJECTS WOULD [02:14:50] HAPPEN. SO IT ASSUMED THAT THE NEAR TERM [02:14:53] PROJECTS WOULD MOVE FORWARD INTO THE [02:14:54] FUTURE. [02:14:57] I'M REFERRING TO THE PROSPECT THAT'S [02:15:00] HAPPENING BEYOND THE PORT OF SEATTLE AND [02:15:02] KING COUNTY ABOUT ESTABLISHING A SECOND [02:15:05] AIRPORT THAT MIGHT BE ABLE TO ABSORB [02:15:07] SOME OF THE TRAVEL DEMANDS AND NEEDS [02:15:10] OF WASHINGTONIANS WHO ARE CURRENTLY [02:15:14] TRAVELING INTO SEA IN ORDER TO TRAVEL [02:15:17] FROM THERE ON OUT. DOES THIS ASSUME [02:15:21] THAT THERE WOULD NOT BE ANOTHER [02:15:24] ALTERNATIVE OPTION TO SERVICE DEMAND [02:15:28] AND THAT WE WOULD ABSORB THE BULK OF THE [02:15:31] PUBLIC DEMAND FOR TRAVEL? [02:15:34] SO THE CACC STUDY PARDON ME, I DON'T [02:15:37] RECALL WHAT THE ACRONYM STANDS FOR WAS [02:15:39] THE INITIAL AIRPORT SIDING STUDY THAT [02:15:41] WAS COMPLETED OR ESSENTIALLY STOPPED. [02:15:44] THAT STUDY ANTICIPATED THAT NEAR TERM [02:15:47] PROJECTS WOULD OCCUR. SO WHAT IT DID IT [02:15:49] LOOKED AT IS HOW MUCH ADDITIONAL [02:15:50] CAPACITY WOULD BE NEEDED IN THE REGION [02:15:53] IF SEATAC WAS TO MOVE FORWARD WITH THE [02:15:55] NEAR TERM PROJECTS. THE STUDY [02:15:59] HAS SINCE STOPPED, AS YOU KNOW, AND IS [02:16:01] REEVALUATING WHAT IT NEEDS TO ASSESS [02:16:04] FUTURE GROWTH IN THE REGION. [02:16:09] I THINK IT'S IMPORTANT TO POINT OUT, [02:16:11] TOO, THAT THE CHART WE'RE LOOKING AT



[02:16:13] HERE CONTEMPLATES A PERIOD THROUGH 2037,
[02:16:17] WHICH ISN'T EVEN TO THE POINT WHERE A
[02:16:20] SECOND AIRPORT COULD HAVE BEEN CITED HAD
[02:16:23] THAT BEEN SUCCESSFUL. SO IT CONTEMPLATES
[02:16:26] AIR TRAFFIC REGARDLESS WHETHER
[02:16:30] IN THE FUTURE THERE WERE A SECOND
[02:16:31] AIRPORT.
[02:16:35] THAT'S CORRECT. ALL RIGHT.
[02:16:39] HEARING NO FURTHER QUESTIONS FOR THIS
[02:16:40] ITEM. IS THERE A MOTION IN A SECOND?
[02:16:47] YES. SO MOVED.
[02:16:51] SECOND. ALL RIGHT, THE MOTION HAS BEEN
[02:16:53] MADE AND SECONDED. CLERK HART, PLEASE
[02:16:55] CALL THE ROLL FOR THE VOTE. THANK YOU.
[02:16:57] BEGINNING WITH COMMISSIONER CALKINS.
[02:16:58] AYE. THANK YOU. COMMISSIONER FELLEMAN.
[02:17:01] AYE. THANK YOU. COMMISSIONER HASAGAWA.
[02:17:04] AYE. THANK YOU. COMMISSIONER MOHAMMED.
[02:17:08] AYE. THANK YOU. AND COMMISSIONER CHO.
[02:17:10] AYE. THANK YOU. FIVE AYES, ZERO NAYS FOR
[02:17:13] THIS ITEM. GREAT. THE MOTION PASSES.
[02:17:15] THANK YOU, TEAM. SO WE HAVE
[02:17:18] NO PRESENTATIONS AND STAFF REPORTS
[02:17:20] TODAY, SO THAT MEANS THAT THAT CONCLUDES
[02:17:23] OUR BUSINESS MEETING AGENDA FOR THE DAY.
[02:17:25] ARE THERE ANY CLOSING COMMENTS AT THIS
[02:17:27] TIME OR MOTIONS RELATED TO COMMITTEE
[02:17:28] REFERRALS FROM COMMISSIONERS?
[02:17:32] ALL RIGHT. SEEING NONE. EXECUTIVE
[02:17:34] DIRECTOR METRUCK, ANY CLOSING COMMENTS
[02:17:35] FOR US TODAY? NO. COMMISSIONERS, THANK
[02:17:38] YOU FOR YOUR TIME ON REVIEWING THESE
[02:17:40] IMPORTANT ITEMS TODAY. THANK YOU.
[02:17:42] GREAT. HEARING NO FURTHER COMMENTS AND
[02:17:44] HAVING NO FURTHER REGULAR BUSINESS. IF
[02:17:45] THERE IS NO OBJECTION, THE COMMISSIONER
[02:17:47] WILL TAKE A TEN MINUTE BREAK AND WILL
[02:17:49] THEN RECESS INTO EXECUTIVE SESSION PER
[02:17:51] RCW 42.30.110, SUB ONE, SUB F,
[02:17:55] AND SUB ONE, SUB I, FOR APPROXIMATELY AN
[02:17:58] HOUR. NO ACTION WILL BE TAKEN DURING
[02:18:00] THIS TIME, AND THE MEETING WILL TURN
[02:18:01] IMMEDIATELY AFTER THE CONCLUSION OF THE
[02:18:03] SESSION. WE ARE IN RECESS AT TWO,
[02:18:05] EXECUTIVE SESSION AT 02:20 P.M
102:18:001 THANK VOLLVERY MUCH

END OF TRANSCRIPT